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get bigger
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Getting organised
Will Apple's Newton
change your life?
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Korea
Section III
Tomorrow's Weekend FT
Fighting for life in Russia's
polluted heart



Friday May 29 1992

EUROPE'S BUSINESS NEWSPAPER

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FINANCIAL TIMES

NEW
of the
week

Spanish unions fail to halt nation with general strike

Spain's trade unions face some tough political decisions after failing yesterday to bring the country to a halt during a half-day general strike in protest at government spending cuts.

The morning strike had little effect in Madrid. Minimum public transport services decreed by the government in the face of fierce union criticism were exceeded. The government also held firm to its promise to use police to break up pickets trying to stop people using public transport.

Page 16 Editorial Comment, Page 14

Mandela sets out moderate peace: Nelson Mandela, leader of the African National Congress, set a moderate tone for deliberations of the ANC's policy conference when he said the organization was challenged "to avoid unrealistic expectations and to define a sober set of priorities". Page 4

Washington passes energy bill: The House of Representatives has passed an energy bill which, according to its sponsors, could cut US oil imports by nearly one-third by the year 2010. Page 6

UN soldiers die in Croatia: The UN peacekeeping force in Croatia suffered its first fatalities when two Argentine soldiers were killed and 24 injured when their truck overturned.

Profits fall at Japanese banks: Japan's leading commercial banks have reported a decline in annual pre-tax profits for the third year in succession, due to the combined impact of the plunge in financial markets, an increase in costs and a rise in write-offs on bad loans. Page 17

Shanghai surprise for Chinese bulls: The Chinese, who have embraced share trading with enthusiasm, are having to get used to the concept of prices going down as well as up, after prices on Shanghai's stock exchange dropped 18 per cent in three days. Page 16

Russians wary of western practices: Managers of Russia's biggest industrial enterprises are supporting moves towards a market economy but believe it is "unethical" to adopt western practices such as mass layoffs and aggressive pricing policies to reach that goal. Page 16

JAL records first loss since 1985: Japan Airlines reported its first pre-tax loss since 1985, blaming a slump in foreign business travel and rising operating costs for the Y5bn (\$60m) deficit for fiscal 1991. Page 20

Mars suffers legal setback: Mars, US-owned confectionery maker, lost a round in its legal battle over the European ice cream market when the Irish High Court ruled that Anglo-Dutch Unilever group was entitled to bar Mars products from its retail frozen cabinets. Page 2

Americo scales back spending: Americo, US oil refining company suffering from reduced profit margins, is to scale back its planned 1992 capital and exploration spending by 12 per cent, from \$3.7bn to \$3.25bn. Page 18

Novell revenues rise 50%: Novell, US computer networking software company, reported a 50 per cent jump in revenue to \$225m, up from \$150m, for its second quarter. Page 19

PepsiCo in Belarus joint ventures: Production of Pepsi bottles will start later this year in the republic of Belarus under a joint venture expected to produce \$100m of investment over the next five years. Page 3

Nippon Oil earnings fall: Nippon Oil, Japan's largest oil distributor, reported a 5.8 per cent fall in pre-tax earnings to ¥44bn (\$389m) due to rising costs and lower income. Page 20

European Parliament to raise Ecu 1 billion: The European Parliament hopes to raise Ecu 1bn from the international capital markets to pay for its new parliament chamber, offices and secretariat in Brussels. Page 21

Frankfurt banks carved up: A 65-year-old pensioner was arrested by German police after allegedly using a motorised stonecutter to carve up 82 large bank windows and four cars in Frankfurt. Damage was estimated at DM1m (\$600,000).

Capone henchman dies: Tony "Big Tuna" Accardo, reputed to have been Al Capone's successor and triggerman in the 1929 St Valentine's Day massacre, has died in Chicago at the age of 86. He earned his nickname after catching a 400-pound tuna off Florida, but was known to colleagues as "Joe Batters", apparently a reference to his use of baseball bats as weapons.

Indian broadcasting protests: Broadcasting workers took Indian television and radio off the air briefly yesterday in a protest to demand protection after Sikh militants beheaded an All India Radio supervisor in the Punjab city of Patiala.

FT STOCK MARKET INDICES

FT-SE 100	2,942	(-4)
Yield	4.6%	
FT-SE Eurobank 100	1,165.22	(+0.6)
FT-100 All Share	1,367.05	(-0.2)
Midex	1,751.25	(+0.65)
Morita	1,751.25	(+0.65)
Dow Jones Ind Ave	3,374.55	(+1.4)
S&P Composite	413.83	(+0.6)
E Index	92.2	(-2.7)

FT-SE 100

Yield

FT-SE Eurobank 100

FT-100 All Share

Midex

Morita

Dow Jones Ind Ave

S&P Composite

E Index

FT DOLLAR

New York, London

DM 1.2775

FF 5.484

SF 1.4755

Y 129.5

London

DM 1.2825

FF 5.48

SF 1.4755

Y 128.5

DM 1.2825

FF 5.48

SF 1.4755

Y 128.5

Tokyo close Y 128.52

FT-SE LUXEMBURG RATES

Federal Funds

3-m Treasury Bills

Long Bond

Yield

FT-SE LONDON MONEY

3-m Interbank

Life long gilt future: Jun 92 (Jun 92)

FT-SE NORTH SEA OIL (Argus)

Brent 15-day (Jul)

FT-SE GOLD

New York Comex (Jun)

London

Tokyo close Y 128.52

FT-SE FRANKFURT RATES

Austria

Belgium

Czechoslovakia

Denmark

Egypt

Finland

France

Germany

Greece

Hungary

Iceland

Italy

Malta

Morocco

Netherlands

Nigeria

Norway

Portugal

Romania

Russia

Spain

Sweden

Switzerland

Turkey

UAE

UK

Yugoslavia

Yuan

Zimbabwe

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Yuan

Zimbabwe

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NEWS: EUROPE

Danes wonder if it's time to get off the Eurowagon

FOR MANY Danes, Europe appears to be rolling in the wrong direction. A majority of them may be about to stop the unity bandwagon just long enough for their country to jump off.

Next Tuesday Danish voters decide in a binding referendum whether to accept or reject the Maastricht treaty agreed last December. The vote represents the first direct test of public opinion on the European union treaty in any of the 12 EC member states. It will be followed by a referendum in Ireland on June 18, and possibly, by one in France later in the summer.

The Danes – traditional Euro-sceptics – are showing strong signs of post-Maastricht irritation. In the first three weeks of May, opinion surveys

consistently showed small majorities against the treaty. A May 26 Gallup poll, however, indicated 41 per cent in favour, 39 per cent against.

Mr Uffe Ellemann-Jensen, the foreign minister, and Denmark's most enthusiastic and tireless pro-Maastricht campaigner, dismisses as irrelevant speculation of a negative vote. "None of it matters, for there will be a Yes. The Danish people have got too much sense to say No," he declares.

Even if Mr Ellemann is right, the pro-Europe vote seems almost certain to be much smaller than on the two previous occasions when Danes were consulted about European policies. In the 1972 referendum on EC membership, 63 per cent of votes were in favour of joining the Commu-

Many voters are having second thoughts about EC unity, writes Hilary Barnes

nity. In 1986, in the poll on the Single European Act, 56 per cent of voters said Yes.

There are many reasons for anti-Maastricht feeling. They range from complaints about the European Commission's strictures on sales of over-curious cucumbers to fears that, in a federal Europe, Denmark will be dominated by 80m Germans.

Critics of Maastricht advance arguments on policies which

will not be directly implemented by the treaty. These include establishing a European army and proceeding to economic and monetary union (which Denmark would join only after yet another referendum). Above all, opposition focuses on worries about loss of sovereignty and self-determination, and general antipathy to the Brussels bureaucracy.

Opinion polls indicate a striking gulf between the people and the political and corporate establishment. The Folkepartiet (parliament) voted by a comfortable 130 votes to 25 to ratify the treaty. The trade unions, all the main business organisations and almost every newspaper of any consequence are urging the electorate to vote in favour. The voters appear unimpressed.

The campaign against Maastricht is headed by the two parties which voted against in the Folketing. These are the popular right-wing Progress Party, which wants to keep the Community as it is, and the left-wing, erstwhile Marxist, Socialist People's Party.

The opposition Social Democratic Party and the unions are in a particular dilemma. They support Maastricht, but two thirds or more of their normal supporters are against.

The Confederation of Danish Trade Unions was even forced to cancel a pro-Maastricht demonstration in Copenhagen on May 22. It feared a repeat of events on May Day, when its chairman, Mr Finn Thorgrimson, had to break off his speech because of a barrage of catcalls and rotten fruit.

If Denmark votes No on June 2, what would be the effect on the rest of Europe? As a first step, on June 3 the Irish government would be expected to ask the other members to reaffirm their commitment to the treaty.

Although this would require a new treaty excluding Denmark, the signals are that the other 11 members of the Community will implement European union whatever the outcome of the Danish vote.

Denmark might then have to accept an associate membership agreement along the lines of the European Economic Area deal with the EFTA countries, according to Mr Henning Christoffersen, the Danish EC commissioner. Legally as well as practically, a two-tier European union would create enormous problems.

Russian role in Moldova underlined

By Chrystie Freeland
in Tiraspol

CHILDREN laid flowers yesterday on four fresh graves of Russian army officers who died in the fighting in Moldova's breakaway region of Trans Dniestr.

The graves, in the central square of the region's capital, Tiraspol, seem to back up Moldovan claims that on May 19 parts of Russia's 14th army began to fight openly on the side of Trans Dniestr's Slavic separatists.

The war of words escalated over the role of Russian soldiers in the fighting, as a man was reported killed and three injured in a fresh clash between the region's largely Slav national guard and Moldovan militia near the outpost of Bender.

On Wednesday, President Boris Yeltsin of Russia pledged that the 14th army would be withdrawn from Moldova, whose strong ties with Bucharest have aroused fears among the separatists that Trans Dniestr could one day be swallowed up in a greater Romania. The region declared independence from Moldova in September 1990.

Mr Mircea Snegur, the president of Moldova, yesterday described Mr Yeltsin's move as "a victory for communism", but said he feared Russian hardliners might block the withdrawal.

The Trans Dniestr Women's Defence Committee, which has been collecting weapons from protesting soldiers at Russian army barracks, said it had been assured by 14th army officials that the soldiers would not withdraw until the conflict was over. Over 100 people have died in the fighting in the past four months.

A defiant Mr Igor Smirnov, president of the breakaway republic, said yesterday he expected soldiers and officers from the 14th army to remain in the region and join the Trans Dniestr armed forces. That manpower, combined with Trans Dniestr's strong industrial base which Mr Smirnov said is being geared to military production, would be enough to defend the republic if the 14th army pulled out, he said. Mr Smirnov said entire units of the 14th army might join the separatist side.

Guarded by khaki-clad young men totting Kalashnikovs, Mr Smirnov said officers from the right bank of the Dniestr river, where Moldova has taken over most former Soviet forces, had defected to the Trans Dniestr military.

Mr Smirnov did not deny Moldovan allegations that the war was costing Trans Dniestr in roubles a day but said that funds from Russian enterprises and individuals were offsetting the cost.

Delors warns against 'germ' of nationalism

THE European Commission president, Mr Jacques Delors, said yesterday that nationalism was a germ which could tear Europe apart again as it stood on the threshold of unity. Reuter reports from Aschaffenburg.

"One-sided nationalist policies are today a luxury nobody can afford, either politically or economically," he said after receiving one of Germany's highest political awards, the Charlemagne Prize, for promoting European unity.

He warned politicians against giving in to nationalist opportunism, which he said was rooted in fear of the future and would only destabilise Europe again if given free rein.

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Mars loses a round in battle over ice-cream

By Guy de Jonquieres,
Consumer Industries Editor

MARS, the US-owned confectionery maker, yesterday lost a round in its legal battle over the European ice cream market when the Irish High Court ruled that the Anglo-Dutch Unilever group was entitled to bar Mars products from its retail freezer cabinets.

The ruling follows a European Commission decision two months ago that Languedoc-Iglo, a Unilever subsidiary, and Schöller Lebensmittel, another German ice-cream maker, were acting illegally by maintaining exclusive ties with German retailers which kept Mars products out of their stores.

The Commission also reached an interim decision that exclusive freezer agreements operated by Unilever – Europe's biggest ice-cream maker – infringed EC competition law.

Mars yesterday sought to overturn a two-year-old Irish court injunction preventing it from putting its ice cream into freezers owned by H.B. Ice Cream, an Irish Unilever subsidiary.

However, the High Court said the injunction did not violate EC or Irish law.

Mars said it would appeal against the ruling before the Irish Supreme Court and possibly in the European Court of Justice.

It also expressed confidence that the EC Commission would decide formally to prohibit exclusive agreements.

Romanian links with US improve

By Virginia Marsh
in Bucharest

THE US and Romania are well on the road to improved economic and political relations, Mr Lawrence Eagleburger, the US deputy secretary of state, said after signing a bilateral investment treaty in Bucharest yesterday.

The treaty would lead to a "substantial improvement" in the investment climate in the country and would encourage more US companies to come to Romania, said Mr Eagleburger, the most senior US official to visit the country for more than two years.

US investment in Romania totalled \$38m between January 1990 and April 1992, 12 per cent of the total pledged by foreign investors. Colgate-Palmolive, Coca-Cola and PepsiCo are among the country's largest investors.

Mr Eagleburger's visit comes at a critical time for Romania which is trying to improve its international standing and attract increased foreign investment. Renewed US support for Romania reflects the strategic importance of the country, which borders the Yugoslav republics, Moldova and Ukraine.

Relations between the US and Romania were strained during 1990 and 1991 due chiefly to US concern about the Romanian authorities' handling of anti-government demonstrations, the lack of an independent television station and fears that the general election of 1990 were not held democratically.

Correction Italian interim leader

In the editorial comment on page 18 of the Financial Times of May 27, Mr Giovanni Spadolini was incorrectly described as justice minister instead of interim president of the republic.

Hungary gives boost to home-grown capitalism

By Nicholas Denton in Budapest

THE focus of Hungarian privatisation is turning inwards, to give preference to domestic over foreign investors, the government announced yesterday.

Mr Tamás Szabó, Hungary's privatisation minister, launched a battery of measures designed "to give a push to local investor demand".

The most concrete change in policy is an explicit commitment that domestic investors will be preferred over foreign companies in the case of

similar bids, whereas price was previously the all-important factor.

Further help for domestic investors who cannot afford to buy a state company outright will come in the form of concessional leasing or option arrangements.

The new scheme will be financed partly by using Ft16bn (£110m) of the Ft57bn (£392m) of privatisation sale proceeds forecast for 1992.

Hungary has also turned towards Czechoslovak-style privatisation schemes to spur domestic ownership by distributing some state property

rather than selling it. The government is to hand over state assets to institutions such as universities, through mass distribution of shares to the public at large is still not on the agenda.

The change of emphasis comes at a time when both the government and privatisation itself are increasingly unpopular and marks a concession to political pressure for home-grown and popular capitalism after two years in which Hungary has relied almost exclusively on foreign corporate investors to take property off

state hands. Nine out of the top ten privatisations by value last year were to western companies.

Mr Szabó said that it was necessary to favour domestic investors in order to preserve the overall momentum of privatisation at a time when public showed a "tendency" to suspect foreign economic domination.

A survey this month showed that opinion was divided on privatisation with 39 per cent in favour of selling off state industry and 34 per cent against.

Public attitudes to foreign invest-

New guard under pressure from younger blood

Ruling conservatives, writes Nicholas Denton, are suffering the democratic malady of mid-term blues



Britain's prime minister, Mr John Major (above right), was yesterday welcomed to Budapest with full military honours by Mr József Antall, his Hungarian counterpart (above centre), at the beginning of a two-day official visit. Hungary later won backing from Mr Major for its claim to be the first in the queue of former communist

nations waiting to join the European Community, writes Philip Stephens from Poland and Czechoslovakia on a joint approach to entry to the Community.

A joint declaration signed by the two men, included an explicit recognition of Budapest's ambition to be part of the EC before the end of the century. Earlier this year, Hungary signed an agreement with

Poland and Czechoslovakia on a joint approach to entry to the Community.

Mr Antall yesterday reaffirmed that

accord but made it clear that he did not want Hungary's application to be held up if the transition to a market economy in the two central European states took longer than expected.

They say that the voter's mind has been poisoned by the media, which, conservatives claim, is full of liberals and communists. Such is the government's displease with news coverage that it has tried to sack the heads of state radio and television, stumbling back to a constitutional clash with Mr Árpád Göncz, the liberal president.

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NEWS: WORLD TRADE

Japan warns US chip makers over imports pressure

By Robert Thomson in Tokyo

JAPAN'S electronics industry might reduce its purchases of US semiconductors if the US applies "too much" pressure for increased imports, Japanese government officials warned yesterday.

The warning follows Washington's decision to review the US-Japan chip pact and examine ways of improving exporters' access to the Japanese market, where the foreign share has hovered at 14 per cent for the past year.

Tokyo fears chips will be targeted by Washington during the US presidential election campaign, in an attempt to show the Bush administration has been tough on trade with Japan.

The two countries disagree over interpreting the pact, signed last year and replacing a 1988 agreement. Japan says the wording provides no market share guarantees; the US chip industry argues the pact needs at least 20 per cent foreign share by the end of next year.

"At the end of last year, the foreign share was 14.4 per cent,

with little chance the 20 per cent figure will be reached. A Ministry of International Trade and Industry official said: "If this review doesn't just look at market share and creates a better understanding about the long-term relationship between the two industries, we think it may have a good effect."

If Washington applied unnecessary pressure, the official said, Japanese companies would be "discouraged" and might cut their purchases of foreign chips. He blamed the stalled market share on the slowing of the domestic economy and inability of domestic US makers to penetrate the Japanese market.

The Electronic Industries Association of Japan (EIAJ), which is due to meet US chip industry representatives in Tokyo next week, said some US companies had sold their chips in Japan, but others have failed to meet customer specifications.

"A Japanese customer was looking for small and thin chips, but found US semiconductor companies could not make it. We are collecting stories like that," the EIAJ said.

Pepsico in Belarus bottle joint venture

By John Lloyd in Moscow

PRODUCTION OF Pepsi bottles will start later this year in the republic of Belarus under a joint venture officially announced in Moscow yesterday. The venture, named Bel-pak, is between Pepsico International and Eastern Chemical Company, both of the US, and Klimivokno chemical company and MPOST synthetic textile enterprise, both of Mogilev, Belarus.

The venture will make plastic bottles for soft drinks and is expected to produce \$100m (£56.4m) of investment over the next five years from part-currency earnings. The initial investment, which was said to be "modest", was not disclosed.

From the autumn, Bel-pak will produce polyethylene terephthalate resin (PET) used in making plastic used in making plastic bottles.

Half the production will be used for Pepsi bottles in the former Soviet Union, while the rest will be exported to west and east Europe for hard currency.

The hard currency profits will be split equally between the two US partners and the two Belarus enterprises. Production of the PET resin is expected to grow to 25,000 metric tonnes annually, equivalent to 500m 2-litre bottles a year.

Pepsico, the leading soft drinks maker in the former Soviet Union, has a history of innovative agreements since opening its first factory there in 1974. It trades its soft drink for exports of Stolichnaya vodka, and in the past two years, commercial ships built in the Ukraine.

Mr Donald Kendall, Pepsico's former chairman, said: "There is no question that US and other western companies should come into this market now. People who wait for political stability or better convertibility of the rouble will lose out to others."

Andriessen mulls new US ideas on farm reform

By Nancy Dinne in Washington

MR Frans Andriessen, EC external relations commissioner, is bringing back to Brussels "new ideas" formulated by US cabinet officers to break the deadlock over farm trade reform in the Uruguay Round. In a day of intensive talks on Wednesday, US and EC officials exchanged suggestions and tried to work out "new formulas" now to be discussed in the EC Commission, a Brussels official said in Washington yesterday.

Senior US and EC officials are likely to meet again over agriculture before the Group of Seven summit in Germany in early July. Chancellor Helmut Kohl of Germany has voiced his desire to have Gatt matters out of the way by then, so it has become a meaningful deadline because each side believes

the other wants to meet it.

Mr Andriessen met Mr James Baker, US secretary of state; Mrs Carla Hills, US trade representative, and Mr Edward Madigan, agriculture secretary. Observers saw it as "an important political signal" to give impetus to the Uruguay Round that Mr Baker had stayed in the talks from 11am until 5pm.

Both sides were trying to narrow the gap between concessions made possible by last week's agreement on Common Agricultural Policy reform, and wider requirements for a Gatt deal. Export subsidies came up in the talks. "Rebalancing", an EC proposal that would allow it to levy new tariffs on maize glutinum, was mentioned and presumably dismissed by the Americans, who refuse to agree to new duties. The talks ended with both sides "encouraged" but uninterested in meeting again yesterday.

Third world 'faces neglect from industrial nations'

DEVELOPING countries face a "period of neglect" from the industrial north when trade and protectionism will be more important than aid or debt relief in shaping growth, Sir Peter Leslie, Commonwealth Development Corporation chairman, said yesterday. David Dowdell, World Trade Editor, reports.

Presenting the annual report of the CDC, the UK government-controlled organisation channelling aid into private-sector projects in developing countries, Sir Peter said funds were flowing less freely to the third world now than in the 1970s and 1980s.

Political and economic reform was the key to attracting investment, with good governance and an end to corruption important preconditions for aid.

He noted the "progressive disappearance" of British private investors in countries where the CDC operates, and warned the protectionist consequences of a failure of the Uruguay Round trade talks would

Greek exporters take to sea, air and narrow road

War in what was Yugoslavia, writes Kerin Hope, means finding new routes to Community markets

FOR GREEK exporters, war in the former Yugoslavia already means higher transport costs, fear of goods being hijacked and, for producers of oranges and cucumbers, a sizeable loss of business.

International sanctions against Serbia are likely to pose further problems for Greek trade with the European Community, which last year accounted for two-thirds of total trade worth \$25.8bn (£14.5bn). Until last summer, around 40 per cent of Greece's trade with its EC partners passed through Macedonia and Serbia. In the past 10 months, road haulage traffic through the northern Greek border has dropped by half, while trains to Belgrade and Munich no longer run regularly.

Proodos, which imports white goods and cars by rail and exports fruit and vegetables, organised special trains to travel non-stop between Austria and Greece with an armed escort aboard. "We had the train put together at the Austrian border and made sure that, if it stopped, it would be at a small station where the guards wouldn't be attacked," Mr Ioannidis said.

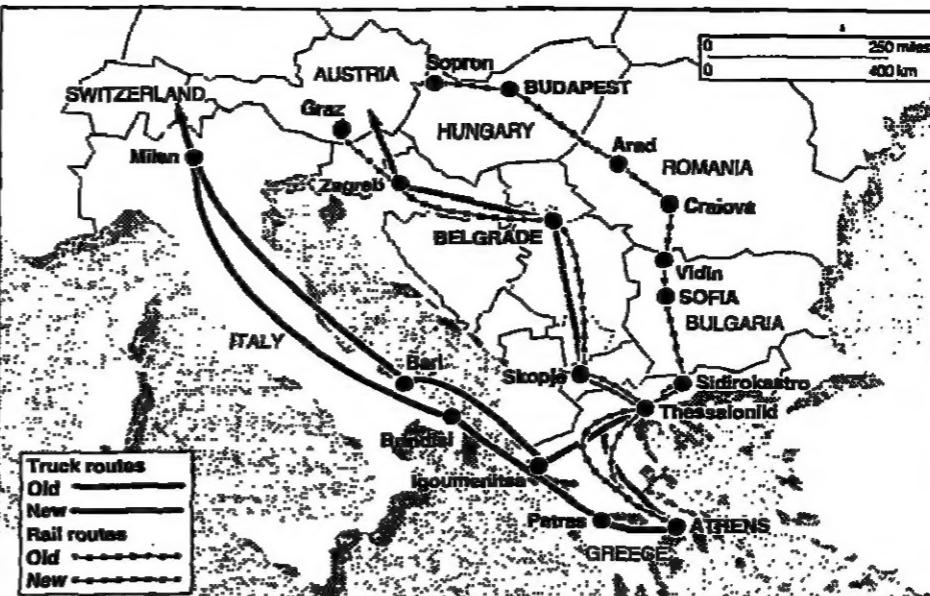
Customs officials say 100-150 international long-distance TIR trucks used to cross the Yugoslav and Bulgarian borders every day. Now fewer than 70 do. Most drivers prefer to take a slow two-lane road through Bulgaria rather than the Belgrade highway. Greek exporters and freight forwarders expend ingenuity devising alternate routes to western Europe that avoid Serbia.

Agreement was reached earlier this year on new rail route to Austria through Bul-

garia, Romania and Hungary. But problems of time-keeping and theft still loom, says Mr Ioannidis of Proodos, a Greek freight forwarder. "Quality was lacking: not enough trains were available in Romania to be sure of keeping to schedule; rail theft is a problem in all east European countries."

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Trains can reach Greece in 38 hours, the time taken on the old rail route through Croatia and Slovenia. Mr Ioannidis says higher costs are not enough to deter traders if it becomes impossible to transit Serbia. Trucks now take a more expensive time-consuming route, using ferries to Italy from western Greek ports. But costs are up to 30 per cent higher for manufactured goods and up to 90 per cent higher for fresh fruit and vegetables at times when the bulk of a crop becomes available.



At peak points in the season, especially summer when tourists compete for space with trucks carrying grapes or peaches, not enough ferries are available. Also, the small western Greek ports are not equipped to handle large numbers of TIR trucks. An Igoumenitsa harbour official said: "Even in January it was chaos when the oranges were leaving. We don't have parking space for more than a handful of 20-tonne trucks."

Farm produce accounts for more than 20 per cent of Greek exports, with fresh fruit and vegetables the highest earners.

But, last winter, orange exports to the EC fell by 38 per cent to 67,500 tonnes, according to Incruit, the exporters' association. Cucumber exports were down by 37 per cent to 29,700 tonnes. Exports of

oranges to eastern European countries rose by 22 per cent to 157,000 tonnes, but overall fruit and vegetable earnings still declined to \$352m for the 1991-92 season, a 6 per cent fall from the previous year.

Mr George Polychronidis, director of Incruit, estimates that exports of oranges and cucumbers would have been 20 per cent higher if access to EC markets had been easier. "We Chamber official said.

A report by the Chamber of Commerce in Heraklion, Crete's principal town, estimates that up to 750 tonnes of fruit and vegetables could be shipped each week to cities in Britain, the Netherlands and Germany. "Air freight costs twice as much as road and ferry. But we think this can be covered by the extra value of fruit marketed within a few hours of being picked," a Chamber official said.

space for more than a handful of 20-tonne trucks."

Farm produce accounts for more than 20 per cent of Greek exports, with fresh fruit and vegetables the highest earners.

But, last winter, orange exports to the EC fell by 38 per cent to 67,500 tonnes, according to Incruit, the exporters' association. Cucumber exports were down by 37 per cent to 29,700 tonnes. Exports of

oranges to eastern European countries rose by 22 per cent to 157,000 tonnes, but overall fruit and vegetable earnings still declined to \$352m for the 1991-92 season, a 6 per cent fall from the previous year.

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Building on Strength

Casio Computer has prospered by Continually adding value to existing products. This policy, and the revolution in microelectronics, have enabled the company to identify new market opportunities at a time when the global economic environment is uncertain. Company president Kazuo Kashio explains.

By Russell McCulloch



Mr. Kazuo Kashio, President, Casio Computer Co., Ltd.

Flexibility and Self-reliance are Important

McCulloch: How has Casio been able to ride out the recession?

Kashio: The answer lies in the structure of our operations. At Casio, we develop products by ourselves, manufacture many of the key components ourselves and also market the products ourselves. This gives us a considerable advantage over other companies which have less flexibility, especially manufacturers of parts and components.

For example, shipments of personal computers worldwide dropped by about 13 per cent during 1991, and because of this, the semiconductor industry has been badly affected.

The situation is not of their making but nevertheless they must cope with the consequences. However at Casio, we are both flexible and self-reliant, and this enables us to adjust smoothly when market circumstances become difficult. This is an important factor, and it helped us to achieve our good results last year.

McCulloch: Can you maintain the momentum?

Kashio: Maintaining the growth and prosperity of any company is not possible without the full dedication

of its employees. To achieve this, targets must be set and senior management must be determined to achieve those targets. At the beginning of 1990 we set out to double revenues to \$100 billion by 1994, and regardless of economic conditions we have to attain this results. It is the responsibility of the top executives in charge of each department in the company to ensure that the individual department or section target is reached. Then, every employee is very conscious of his or her responsibilities and each selects work procedures based on whether they will help to meet their goal. In this way, growth can be assured and the momentum can be maintained.

McCulloch: If your recent business results are any indication, about one quarter of Casio's 1994 revenue will be derived from sales of digital watches. The watch market is said to be "mature" but Casio's sales continue to grow. Why is this?

Kashio: If you ask people "What is a watch?" they will invariably reply that it is something you wear on your wrist which tells time. At Casio, we ask if there is any other information instrument which you can wear on your wrist.

'Wrist Industry' Opens New Horizons

By viewing the watch as a source of information and not merely as a timepiece, we have created a completely new industrial field which we call the "Wrist Industry".

For example, we have recently launched the BP-100 Blood Pressure Monitor which is a totally new product.

Consumers seek items at afford-

able prices, and it is our policy of marketing our products at prices which seem reasonable to average consumers which has, in turn, made our products popular. We will continue this policy.

McCulloch: Casio is also becoming active in Liquid Crystal Displays (LCDs) and I understand that you are planning to construct a new plant to produce advanced LCDs. Could you provide some more details?

Kashio: The market for LCDs, especially high-resolution colour screen LCDs, is expected to become huge in future. For many years we have been producing passive matrix LCDs, at our Kofu plant, for use in our range of watches, calculators, pocket televisions and other items.

However, because we expect strong future demand for colour active matrix and TFT (Thin Film Transistor) LCDs, we have decided to invest \$12 billion over the next two years to build a new plant alongside our existing facilities in Kochi in Shikoku. We expect that the new plant will be commissioned towards the end of 1993, and we hope to produce 11.5 billion worth of these advanced LCDs by fiscal 1994. Our output will double by 1995.

Of course, much of the production we will consume ourselves, although we are also intending to promote sales to outside companies as a way of expanding this business.

In electronic devices, the other area we are focusing on is TAB (Tape Automated Bonding) technology, which is used in bonding semiconductor chips and carrier tapes. While TAB film has various applications, the most promising for us lies in its

measurement instrument that calculates blood pressure based on pulse transit time—the time it takes for a wave created by a contraction of the heart to reach the finger tips. Using sensors and microelectronics, it is now possible for everyone to measure their blood pressure in any place at any time. In addition to this, the watch performs all the usual time-keeping functions.

The watch is just the starting point. Because of the developments in electronics in recent years, the watch has become a multi-functional item of equipment whose functions cover a broad range of sports, health, business and leisure-related activities.

Kashio: This is not the case for us. The wristwatch with the blood pressure measuring function is an epoch-making product and adds significant value. We do not necessarily need mass production to realize a profit and, in any case, I believe that the era of mass production is ending. We are entering a new age when value will be derived from the application of new technologies.

However, the key point for a manufacturing company such as Casio is how to disseminate these new products among consumers.

Consumers seek items at afford-

able prices. Using this technology, bonding connections as thin as 50 microns can be made which helps us improve the resolution of our LCDs. This technology is also essential for miniaturization. We have two plants producing TAB components—at Kochi and at Ome near Tokyo—and our monthly production is now 6 million units.

McCulloch: You mentioned previously that in light of the continuing world recession, the future remained uncertain. Does this caution also apply to the way in which you view Europe?

Kashio: The European economy is slow at the moment but I expect this situation to improve. The integration of the E.C. markets will serve as a timely fillip for the major economies of the region. And of course, the Summer Olympic Games are to be held in Barcelona, and Seville is hosting the world Expo, so these developments should spur economic activity across the Continent in the near future.

Local Companies Foster Global Image

Casio is well placed to reap the benefits. Three of our distribution companies are located in Europe—in the UK, Germany and The Netherlands—and we have already established an office for sales and service in Poland to take advantage of the opportunities afforded by the emerging free-enterprise economies of central Europe.

The key point is that by appointing local personnel to senior positions in our overseas distribution companies, these organisations are not viewed as Casio subsidiaries but as local entities.

In other words, we have established a global network, and Casio's image as a truly global company is now well in place. Among the numerous benefits resulting from this is that consumers worldwide can feel confident about purchasing a Casio product, knowing that they can receive service and support locally.

CASIO.

CASIO COMPUTER CO., LTD.

2-6-1, Nishi-Shinjuku,
Shinjuku-ku, Tokyo 163, Japan
Telephone: (03) 3347-4712
Facsimile: (03) 3347-4883

CASIO ELECTRONICS CO., LTD.

Unit 6, 1000 North Circular Road,
London, NW2 7JD
Telephone: (081) 450-9131
Facsimile: (01) 452-8323

NEWS: INTERNATIONAL

£97m provision urged on bank in India scandal

By R.C.Murthy in Bombay

ANZ Grindlays, India's largest foreign-owned bank, has been asked to make a Rs5bn (£97m) provision for possible losses at its Bombay branch in India's securities market scandal.

The Reserve Bank of India, the central bank, which asked ANZ Grindlays to make the provision, also asked State Bank of India, the country's largest bank, to provide Rs100m.

Directors of Australia's ANZ Group, parent of ANZ Grindlays, said earlier this week that they did not anticipate any losses from the Indian upheavals and that ANZ Grindlays had reconciled all its banker's receipts, a form of IOU at the heart of the scandal.

By issuing banker's receipts, banks pledged later delivery of securities for which they supposedly had already paid. They were used as collateral to fund purchases of shares in Bombay's stock market.

Two small banks which issued large amounts of receipts have been put into liquidation by the Reserve Bank: Bank of Karad and Metropolitan Co-operative Bank.

The extent of the involvement of ANZ Grindlays and State Bank emerged last week after a meeting of banks to reconcile their accounts, but the Reserve Bank attempted on Wednesday to force them to provide cover for the possible losses. Standard Chartered of the UK is believed to have

exposure of Rs3.62bn to Bank of Karad and Rs5.3bn to Metropolitan Co-operative Bank. Some Indian officials believe that the £50m provision which it has made against possible losses is inadequate.

However, the exposure of ANZ Grindlays arose because nearly Rs1bn was credited to the account of Mr Harshad Mehta, a Bombay broker, against a cheque issued by National Housing Bank. The exposure of NHB to bankers' receipts is Rs13bn.

The Reserve Bank considers that ANZ Grindlays' action in crediting the proceeds of the cheque, drawn in favour of the bank, to an individual's account violated international banking laws.

ANZ Grindlays contests this, saying it is "established banking practice".

The Reserve Bank's decision to ask for full cover is seen as a move to end the stalemate and force ANZ Grindlays to settle the dispute with NHB, which is owned by the Reserve Bank, either bilaterally or in court.

Bankers in London say that despite the high amounts of exposure of some foreign banks, they may be able to recoup part of the lost money through legal action and that the Reserve Bank's move to put banks into liquidation would make it easier to track the money.

HK looks forward to monetary authority

By Simon Holberton
In Hong Kong

HONG KONG yesterday moved closer to the creation of a monetary authority, or central bank, when the government said it would set up a discount window to act as a lender of last resort to the colony's banking system.

The discount window will be administered by the Office of the Exchange Fund, a government entity which manages the colony's foreign exchange reserves, sets interest rates and is responsible for maintaining the value of the Hong Kong dollar.

The move marks a further step in the development of the Exchange Fund into an active public sector institution monitoring the day-to-day monetary affairs of the colony. It further erodes the informal style of monetary management in the colony and the role of Hong Kong and Shanghai bank

which, in the past, has acted as the government's agent in times of financial turbulence.

Mr David Nenick, secretary for monetary affairs, said last night that the government had no intention of taking away Hongkong's powers to issue bank notes or manage the bank clearing system in the colony.

Analysts expect the Exchange Fund to evolve into a Hong Kong version of the Monetary Authority of Singapore before Britain relinquishes sovereignty of the colony to China in 1997.

The "liquidity adjustment facility" (LAF), as the discount window is known, will be introduced on June 8 and will enable banks to make late adjustments to their liquidity positions. Overnight funds will normally be provided to banks through sale and repurchase agreements of their holdings of exchange fund bills and Hong Kong government bonds.

Growth in South Korea shows quarterly slowdown

SOUTH Korea's economic growth slowed during the first three months of this year after years of overheating that caused high inflation and large deficits, AFP-DJ reports from Seoul.

According to the Bank of Korea, the central bank, gross national product during the period rose 7.5 per cent on a yearly basis, compared with 8.7 per cent a year earlier. The figure also contrasts with an economic growth rate of 8.4 per cent for the whole of 1991.

A central banker described

Thai political failures reach economy

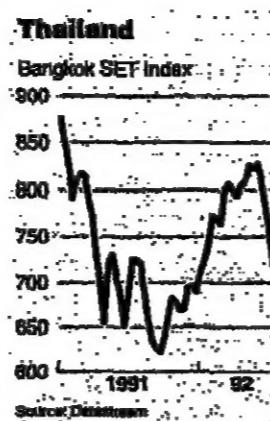
Growth will be affected but investors will not be scared off, writes Victor Mallet

THE widely held notion of the last two decades that business could be conducted in Thailand without too much thought for the antics of the politicians and generals running the country appears comprehensively discredited by last week's violence.

Government officials, economists, bankers and foreign investors have hurriedly revised their economic forecasts downwards since Thai troops killed at least 48 pro-democracy demonstrators at the height of a political crisis which finally forced the resignation of Gen Suchinda Krairayoon, the prime minister.

Financial institutions which had been predicting real gross domestic product growth close to last year's 8 per cent are now talking of a figure below 7 per cent while at the high end of the scale one stockbroker has reduced his growth estimate to 5.3 per cent from 5.9 per cent.

Such predictions are of questionable value when the gap between the guesses of different forecasters is greater than the gap between the new and old guesses of each, but all are agreed that tourism, foreign investment and the fragile property market will be hard hit by the sudden reduction of confidence in Thailand. Speculative investments based on assumptions of high growth are particularly at risk. Inter-



est rates are likely to rise – the interbank rate has already risen to 10.5 per cent from 6 per cent in the last 10 days – as foreign creditors restrict their exposure to Thailand, moderately increase risk premiums and force Thai companies to borrow more domestically.

An anticipated increase in corporate profits will be restrained by the crisis, with hotels, property and finance companies likely to suffer the most.

Factory output, exports and imports were only briefly disrupted by last week's chaos.

The most immediate blow is to tourism, which provided some \$4bn (£2.2bn) in income for Thailand last year, one of the largest foreign exchange earners.

The industry was recovering

Mr Somboon Rahong, a political leader with close army links, was nominated by Thailand's dominant five-party coalition as prime minister to replace Mr Suchinda Krairayoon, who resigned last week. AP reports from Bangkok. But opponents said he would be rejected by a public enraged by the army's suppression of pro-democracy protests. Although the coalition holds a slim majority in parliament, observers do not rule out defections from its ranks to a four-party opposition group.

ted slowdown of imports compensates for the loss of tourism revenue, the current account deficit could drop to just over 5 per cent of gross domestic product this year from a dangerous high ratio of more than 8 per cent in 1991.

Thailand has not suddenly lost its fundamental economic attractions.

"People didn't come here because of good government," says Mr Mechai Viravaidyai, a former minister.

"You ask investors. They came because of skilled workers and relatively cheap wages."

But the violence has reminded investors – albeit with unpleasant abruptness – that the failings of Thai politics were already affecting their operations.

Years of inadequate planning, a lack of infrastructure, a shortage of skilled workers, and corruption were all choking the development of industry, while environmental degradation reached the point where it started to put off potential tourists.

People now realise they can't just leave politics alone and carry on doing business," says Professor Kasem Suwanguan, another former minister.

"Business depends much on politics. You've got to have a good government."

Good government and foreign investment will be required if Thailand's develop-

ment is not to be stunted in the next few years – Bangkok's \$8bn of transport projects, for example, need both foreign money and government decisions – but it could take weeks or months before the country has either.

There are two main threats to stability. First, there was by yesterday no coherent government following Gen Suchinda's resignation, and second, the military are resisting demands that those who ordered the shootings of demonstrators be brought to justice. Either through negotiations between the various political parties or new elections, a prime minister will emerge, although not necessarily one with the authority to begin solving the country's problems.

But the issue of retribution over the killings could take longer to resolve. Gen Issarapong Noontakdee, the army commander, was quoted as saying menacingly this week: "Don't force me into becoming a cornered dog."

Some Thai businessmen are hoping that the generals concerned, including Gen Suchinda, will quietly leave the country.

The alternatives of public trials or continued confrontation, would, in the words of one senior Thai executive at a multinational company, leave the whole economy under a shadow.

Starting with a one-man painting company, Mr Bond built an international media, brewing and property business which made him the best known of Australia's entrepreneurs. At his peak, he won the 1988 America's Cup, was rich enough to shower presents worth millions of dollars a year on friends and family, and was lauded as "a great Australian" by Mr Bob Hawke, the former prime minister.

Less than two years ago, he was still chairman of Bond Corporation Holdings, a quoted flagship with assets of A\$10bn (£4.1bn), and Dallhold Investments, a private company with extensive property holdings.

Now Bond Corp is being restructured by its creditors, Dallhold is in receivership, and Mr Bond is bankrupt, with debts and contingent liabilities of more than A\$700m.

The trigger for his downfall was an ill-advised attack on Lourio, the British company managed by Mr Tim Rowland, which convinced many of Bond Corp's bankers and creditors that the group was technically deficient.

But the underlying cause was Mr Bond's failure to recognise that the 1987 stock market crash had ended the period in which entrepreneurs could bank on continually rising asset values to finance their borrowings.

Mr Bond's influence on corporate Australia, and his confidence after the crash, were exemplified by the rescue of Mr Laurie Connell's Rothwells merchant bank, which provided the background for the events which led to the trial.

Rothwells suffered a run on its deposits in the days after the crash, and would have been unable to continue in business without the rescue, in which Mr Connell contributed A\$70m, shareholders A\$150m, and the state government a further A\$150m by way of a guarantee against bank loans.

Mr Connell told the court that the rescue could not have succeeded without the participation of Bond Corp, which helped to recruit support from prominent companies such as Mr John Elliott's Elders IXL (now Foster's Brewing), Mr Kerry Packer's Consolidated Press Holdings, and Mr Brian Yulli's Spedley group.

Mr Bond said no one expected the rescue to fail. But Rothwells collapsed only a year later, setting off a series of inquiries into the way the rescue was handled, and the close links between politicians and businessmen in Western Australia.

It was those inquiries which brought Mr Bond to court yesterday, charged with dishonesty concealing the existence of a A\$16m success fee from a businessman recruited to underwrite Rothwell's share issue.

Mr Bond was the first important business figure to face trial over the Rothwells rescue, but he will not be the last. Another 18 people have been charged with more than 250 offences, including Mr Connell, who faces 78 charges.

In addition, a royal commission into Western Australian business links with politicians is expected to report in October, and further inquiries are being carried out by the Australian Securities Commission, the federal corporate watchdog.

Mr Bond will discover today whether he is to serve a prison sentence or pay a fine of up to A\$20,000, or both. Meanwhile, his trustee in bankruptcy is still trying to trace what happened to millions of dollars worth of personal assets in Australia, the UK and elsewhere.

Defiant Bond loses licence to indulge in overkill

By Kevin Brown in Perth

MR Alan Bond, the fallen idol of corporate Australia, managed a wry smile to his family before being taken off to the Perth police cells yesterday, convicted of corporate dishonesty and facing up to five years in prison.

Mr Bond's apparent resilience did little to comfort his former wife Eileen and children John and Craig, who were clearly upset by a verdict they had feared but not expected.

But it showed that, in Mr Bond's mind at least, the Alan Bond story may not yet be over, in spite of the double blow of bankruptcy and a criminal conviction within two months.

Ironically, it was that kind of determination in the face of adversity which made Mr Bond the favourite son and most prominent citizen of the Western Australian city he made his corporate base for more than 30 years.

Starting with a one-man painting company, Mr Bond built an international media, brewing and property business which made him the best known of Australia's entrepreneurs. At his peak, he won the 1988 America's Cup, was rich enough to shower presents worth millions of dollars a year on friends and family, and was lauded as "a great Australian" by Mr Bob Hawke, the former prime minister.

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Jewish anger: An Israeli policewoman holding a young woman during protests over the death of a schoolgirl who was stabbed by a Palestinian in the town of Bat Yam, near Tel Aviv, last Sunday

Central bank attacks Shamir on policies

ISRAEL'S central bank, in its annual report, has strongly criticised the government of Mr Yitzhak Shamir, the prime minister, for not generating sustainable growth or for waves of immigrants, Reuter reports from Jerusalem.

Mr Jacob Frenkel, governor of the Bank of Israel, said after delivering the report to Mr Shamir yesterday that priorities must change. Huge state incentives for home building discouraged the private sector from investing in areas of permanent employment. He called for slashing housing, defence and social spending – the three main costs in the budget besides debt servicing – and for reforms to liberalise the state-controlled economy.

The main three candidates for major cuts are social payments, housing and defence. If we don't bite into one of these, or two of them, or all of them, we simply won't mobilise the amount of money the economy needs today," Mr Frenkel said.

"The investment rate grew very significantly last year. To our regret it will be much more moderate in 1992: 10 per cent which is much lower than the economy needs," he said.

"The investment rate grew very significantly last year. To our regret it will be much more moderate in 1992: 10 per cent which is much lower than the economy needs," he said.

He gave July as a deadline by which progress should be made in constitutional talks, and said the conference would consider activities "to break the intransigence of the regime".

Mr Frenkel also took time to reply to the provisional findings of the Goldstone Commission, a judicial inquiry into the causes of violence in the country. Judge Goldstone yesterday delivered a report in which he

said the main cause of violence was the political struggle between the ANC and the mainly Zulu Inkatha organisation.

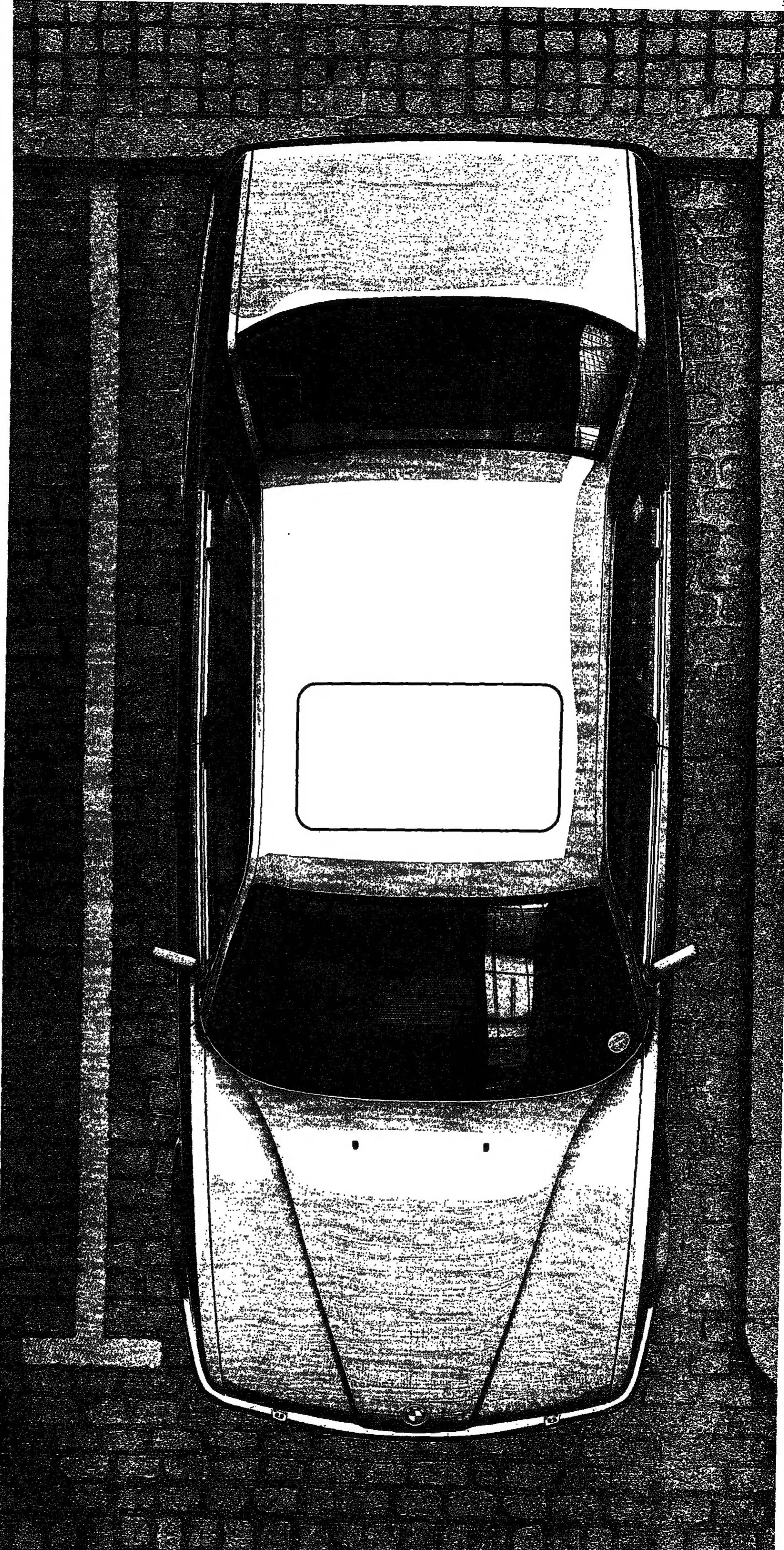
Mr Frenkel said the findings were superficial in two respects: attributing blame to the ANC and Inkatha was to ignore the role of the government and security forces in fueling this rivalry; and suggesting that the ANC and Inkatha were in the best position to stop the violence was to "ignore the reality that it is the National party regime who wields state power".

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THE FINE LINE BETWEEN LUXURY AND EXTRAVAGANCE.

Inside knowledge can be so valuable.

The biggest car fleet operator in Europe is a company called PHH AllStar. They're responsible for the care and maintenance of some 115,000 cars: a figure that includes 900 Jaguars, 1,800 Mercedes and 4,200 BMWs.

PHH compile regular surveys of their cars' costs: they're essential to the success of their business.

The surveys are of course, totally objective and independent of any car manufacturer. But the results are quite unashamedly biased in favour of the BMW 7 Series.

Running costs compared to the BMW 730i.

Mercedes S-Class	+31%
Jaguar XJ6 2.9 Litres	+77%
Jaguar XJ6/XJS 3.6 Litres	+93%

Figures based on car rental, maintenance and repair costs of vehicles which have covered 24,000 miles.

All cars bought new between 1988 and 1991. Source: PHH AllStar December 1991.

Indeed, armed with this knowledge, one wonders what self-respecting Chief Executive could possibly be seen driving anything but the BMW 730i. (Especially by another Chief Executive.)

There's that nagging thought: if one's company car fails to demonstrate optimum efficiency, performance and drive, might the same be assumed of one's company?

To: BMW Information Service, Winterhill, Milton Keynes MK6 1HQ. Telephone 0908 249189.
Please send me further information on the BMW 7 Series, including details on the PHH running cost data and the name of my local dealer.

(Mr, Mrs, Miss etc.) Initial Surname _____

22.01.92/28.05

Address _____

Town/County _____ Post Code _____

Telephone _____ Age if under 18 _____

Present Car _____ Year of reg. _____



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NEWS: AMERICA

House passes energy bill with oil-saving aim

By Jurek Martin, US
Editor, in Washington

THE House of Representatives has passed an energy bill which, according to its sponsors, could cut US oil imports by nearly one-third by the year 2010.

The bill, voted through easily on Wednesday, has been described as the most comprehensive piece of energy legislation for more than a decade. It covers most aspects of domestic energy use and regulation and includes many compromises between environmental and industry lobbying groups.

The highlights include a prohibition on further offshore oil drilling, excepting the Gulf of Mexico and Alaska, for the next decade. The administration had objected to this restriction, but not to the point of threatening a veto. On the other hand, the oil industry was relieved that it is not being forced to underwrite a proposal later stripped out of the bill for a 1bn barrels strategic petroleum reserve.

The bill is not designed to address the concerns likely to be raised at next week's Earth Summit in Rio de Janeiro.

The legislation contains no provision to force the car industry to improve fuel efficiency standards, but it does encourage greater investment in vehicles powered by other sources of energy. It also tries to stimulate use of public transport by placing a limit of \$160 a month on the value of tax-free car parking privileges offered to employees.

It promotes incentives and tax credits for further development of solar, wind and geothermal energy supplies and makes slightly easier current regulations on building nuclear power plants and natural gas pipelines. Independent non-utility companies would also be encouraged to enter the power business by requiring existing utilities to make their transmission facilities available to new entrants.

Congressman Philip Sharp, a Democrat from Indiana, estimated that oil imports could be cut by 3m barrels a day by 2010, with the equivalent of a further 2m b/d savings through increased use of other non-fossil sources of energy. The US now consumes about 17m b/d, roughly half of which is imported.



HELLO, SAILOR: Midshipman Aleks Petrosky has a close encounter with her commander-in-chief as President George Bush presents diplomas to new officers at the US naval academy's passing-out parade

Chicago brokerage charged

By Barbara Durr
in Chicago

THE US Securities and Exchange Commission has charged Stotler & Co, once a leading Chicago futures brokerage, and its top four executive officers with defrauding investors and deceiving the commission about the real state of the firm's financial condition. The agency is seeking to recover at least \$15m.

The charge is that Mr Thomas Egan, president and chief operating officer of Stotler, and three other executives engaged in various schemes to defraud investors and cover their wrongdoing

with "unlawful, contrived and bogus transactions."

The suit alleges, for example, that \$2.2m of the proceeds from Stotler's initial public offering in 1988 were diverted to certain partners.

Stotler was a futures commission merchant and a commodities pool operator, as well as a broker-dealer in US government securities.

No criminal penalties are sought but the SEC, beyond seeking that partners give up gains alleged to have been illicit, requested that Mr Egan never again be allowed to act as a director or officer of a public company.

The scandal at Stotler,

which went broke nearly two years ago, enveloped one of the futures industry's biggest names, Mr Karsten "Cash" Mahlmann. He was chairman of Stotler, and was forced to resign from the chairmanship of the Chicago Board of Trade, the world's largest futures exchange, two days after Stotler declared bankruptcy in August 1990.

Mr Mahlmann was not charged with any wrongdoing in the SEC complaint, but was named as one of 17 partners from whom the agency will seek money that should have gone – it is alleged – to the investors but was distributed to partners.

Hurd boosts Mexican links

By Damian Fraser
in Mexico City

MR Douglas Hurd, Britain's foreign secretary, has concluded a three-day trip to Mexico promising to make "a deliberate and vigorous effort" to restore the UK's "historical relationship" with Latin America.

His visit – days before the visit of Mr John Major, the British prime minister, to Brazil and Colombia – is intended to boost trade between the UK and the region, and prepare the way for President Carlos Salinas' state visit to the UK in July.

Mr Hurd pressed the Mexi-

can authorities on the North American Free Trade Agreement, urging that this not erect barriers to the outside world.

"It is rather important that British banks should not be discriminated against in any serious way," he said. Mr Hurd understood that Mexican concessions offered to the US and Canada would be made to other countries "in the reasonable future".

The foreign secretary heaped praise on the economic reforms under way in Latin America, and berated those in the UK who "are still slow to understand what is happening." He described Mexico's reforms as "a leading example of what can be done by following sensible policies."

Mr Hurd was less flattering about Mexico's path to democracy. "President Salinas is modernising Mexican democratic arrangements. I support this process: I hope it will go further," he said.

The foreign secretary visited Guadalajara, scene of the gas explosion that killed more than 200 people last month, and announced a £100,000 contribution to the disaster relief fund.

AP reports from Washington: Mexico City is to have a \$100m loan to help tackle its pollution problem, the Inter-American Development Bank announced.

FT WRITERS ON PREPARATIONS FOR THE EARTH SUMMIT NEXT WEEK IN RIO DE JANEIRO

Brazil attacks lack of backing for Amazon

By Christine Lamb
in Rio de Janeiro

A PROJECT to protect the Brazilian Amazon, that was originally planned as the centrepiece of the Earth Summit, may prove an embarrassment. Brazil claims the industrialised world is failing to take the project seriously, and that too little money is being committed.

The \$1.5bn Rainforest Pilot Project was approved by the Group of Seven leading industrial nations in 1990 and declared by the World Bank to be an "example of co-operation between developed and developing countries on global environmental issues."

Yet, two years on, only \$83.5m has been raised, and this only after Brazilian President Fernando Collor had written an angry letter to G7 heads of government. The US, which has been one of the leading critics of Amazonian deforestation, gave only \$5m.

"The first world is being very hypocritical – it annoys me tremendously," complains Mr José Goldemberg, Brazil's Environment Minister. "We get a lot of advice and rhetoric but very little money."

He also complains that mul-

tilateral institutions are forcing Brazil to support projects in the Amazon of which he is "very sceptical" such as extractive reserves – areas reserved for activities like the gathering of Brazil nuts and rubber-tapping which do not harm the forest but which many analysts believe are condemning people to poverty.

"The maintenance of extractive reserves is very artificial in economic terms – we're having to make an enormous effort to subsidise these people."

A senior World Bank official said that he was not aware of any complaints by Brazil on this issue. But he admitted that international responses to the Amazonian Pilot Programme had been "disappointing" and that the project would be "smaller and slower than planned".

Of the money pledged so far, \$15.5m is from Germany and \$10m from the EC. Canada has contributed less than \$1m. The G7 has promised a further \$200m over the next three years, of which 10 per cent must be provided by Brazil.

However, the official said "most of this is bilateral aid already committed by G7 countries. There is almost no additionality, if at all – it's just consolidating old aid in a new account".

Treasure trove carries warning

By Clive Cookson,
Science Editor

TECHNOLOGY transfer has been a frequent incantation in the endless preparatory meetings for the Earth Summit in Rio.

As Mr Mostafa Tolba, director of the UN Environment Programme, told a conference at Chatham House in London: "If developing countries follow the short-cuts of using obsolete, economically inefficient technologies based on resources and energy glutony and catastrophic pollution and waste generation, then our destruction is assured." But the phrase "technology transfer" and its practical implications are understood quite differently on opposite sides of the north-south divide.

"It is a horribly confused issue," says Mr Chris Rose, programme director of the environmental group Greenpeace. "Some people are talking about money, some are talking about patents and some are talking about equipment." Politicians in developing countries demand access to what they see as a treasure trove of advanced technology in industrialised countries, which would allow them to combine fast growth with environmental improvement.

In the industrialised world, governments, companies and environmentalists agree that scientific knowledge and technical skills need to be transferred on a large scale to develop-

oping countries, if practical progress is to be made on any of the specific global problems from climate change to the extinction of wildlife. But they say the Third World is missing the point when it pays so much attention to patented western technology.

As a United Nations preparatory committee for the Earth Summit pointed out, "a large body of useful technological knowledge lies in the public domain and is unaffected by the international patent system. Also, most proprietary technology is available through commercial channels."

The obstacles for developing countries are first to find out about appropriate technologies and then, far more difficult, to find funds to introduce them. Any practical steps taken at the Rio conference are likely to focus on the first stage: improving access to environmental technology. UN staff estimate the international community will need to contribute \$150m-\$200m a year to run an expanded worldwide network of technology information exchanges.

An example is the International Cleaner Production Information Clearinghouse (ICPIC) which UNEP is using to transfer information about CFC-free manufacturing, as part of the Montreal Protocol, the international treaty to phase out ozone-destroying chemicals.

Mr Tolba sees the Protocol as a model for environmental

technology transfer. The original 1987 Montreal accord was amended in 1990 to set up an interim fund of \$160m – contributed by the industrialised world – which will be used to help developing countries eliminate consumption of CFCs.

Technology transfer to combat global warming through more efficient use of energy will be more expensive. Mr Klaus Topfer, the German environment minister, pointed out after a recent visit to China that the average Chinese power station burns 440 grams of coal to generate 1 kilowatt-hour of electricity, while a modern German power station consumes 300g of coal per kWh today and will burn 220g-250g in the year 2000.

Mr Touiqi Siddiqi, an environmental policy analyst at the East-West Centre in Hawaii, calculates that an investment of \$6bn in improving the energy efficiency of Chinese power stations would save 10m tonnes of coal a year and reduce carbon emissions which contribute to global warming. An even larger contribution could be made by adapting China's 400,000 small industrial boilers to burn coal more efficiently, their efficiency being 10% higher than the rest of the states. Even if they did not help a state like Maine, which currently has one Democratic congressman and one Republican, neither of whom might want to give way.

Mr Norman Ornstein, of the American Enterprise Institute, has pointed up the extreme difficulty that individual congressmen could face. "What if," he wrote in *The New York Times*, "your district went for

Suppose the Americans hold an election and nobody wins

IT IS STILL only the Washington parlour game of the mouth and it is still played more with amused detachment than with real intent. But since life and art are now patently indissoluble, as Vice-President Dan Quayle was merely the last to demonstrate last week, the current fascination with what might happen if no-one wins an outright victory in the presidential election in November might just return to haunt the country.

The starting point, at which \$200 is collected, is the constitutional technicality that the presidency is won not by popular assent but through an overall majority of the 388 members of the Electoral College. This is an anonymous group chosen according to state size, whose only task has been to ratify in December the previous month's election. All but Maine and Nebraska instruct their electors to award all the state's college votes to whichever candidate carries the state, irrespective of by what margin.

If no candidate gets the minimum 270 college votes needed for outright victory, the 12th amendment to the constitution applies, under which the newly elected House of Representatives convenes in January to choose the next president from among the top three finishers in the electoral college; this last happened in 1824. Simultaneously the new Senate gets together to choose the next vice-president from the top two running-mates.

The catch is that, although the 100 Senators (two from each state) cast individual votes, the House must decide on a one-vote-per-state basis. This puts Vermont, which has but one congressman and a socialist to boot, on a par with California, which has 52. According to one lovely calculation by Lloyd Cutler, lawyer extraordinaire and White House counsel under President Jimmy Carter, this could mean that the 26 least populous states, with only 16 per cent of the national population, could decide who will be president.

On balance this system would currently appear to favour the Democrats, who have a majority in 31 of the House delegations, compared to only 10 for the Republicans, with the rest evenly divided and Mr Bernie Sanders representing Vermont, assuming his re-election. But there could be a wholesale shake-up in November, even though the disappearance of both Democratic majorities may be unlikely.

However, nobody knows under what rules House state caucuses would determine who gets the single vote (simple majority, absolute majority, plurality)? or whether indeed common rules would apply to all the states. Even if they did, that might not help a state like Maine, which currently has one Democratic congressman and one Republican, neither of whom might want to give way.

Mr Norman Ornstein, of the American Enterprise Institute, has pointed up the extreme difficulty that individual congressmen could face. "What if," he wrote in *The New York Times*, "your district went for

Perot, your state went for Bush and you are a Democrat?" The prospect for countless state impasses clearly exists.

In any event somebody has to be sworn in as president, acting or permanent, on inauguration Day, changed by the 20th amendment from March 4 to January 20. If this were not to happen, then the Senate's choice as vice-president "shall act as president" until the House makes up its mind. If both Houses are deadlocked, then the Speaker of the House, by law, takes over in the interim, unless he declines, in which case the secretary of state, if there is one, steps in.

These are the rules of the game, more or less. How it plays out depends on the imponderables. Much would obviously rest on the order in which the three candidates fall, by which time the third-placed running-mate would in any case be out of contention. Certainly if Mr Clinton finishes a poor third it would be hard for a Democratic House to vote him. But it might prefer to hand the presidency to the

Jurek Martin burrows into the US constitution to figure out what would happen if no-one gets an overall majority in the presidential election come November

Independent Perot than to the Republican Bush, regardless of who held the lead.

One of Mr Clinton's scenarios posits a House deadlock, has Senator Bill Bradley of New Jersey as Mr Clinton's running-mate and assumes Mr Clinton finishes second, not far behind Mr Bush. He cannot imagine the Senate, still in Democratic hands and with public opinion behind it, ever preferring Vice-President Quayle to the admirable Mr Bradley, who gets sworn in as president *pro tem* – and then, when the House gives up the ghost, gets the job.

Alternatively, under the divide-and-rule principle, the House might then elect Mr Bush, producing the remarkable result of a Republican president and a Democratic vice-president.

Mr Clinton ahead in the electoral college and Mr Perot a poor third. Mr Perot then endorses Mr Bush, but not Mr Quayle, inducing the House to vote in Mr Bush and the Senate to go with Mr Clinton's running-mate. Alternatively, if Mr Clinton finishes third and his running-mate is thus out of it, the Senate, still baulking at Mr Quayle, would choose Mr Perot's partner.

In all these variations, the fact that Mr Perot lacks a main-stream party does not help, though it certainly increases his appeal at present with the public at large. But the knowledge that nobody knows now who is going to win in November and whether that victory will be enough. Such are the delights of a three-horse race.

Perot seeks clutch of expert advisers

By Jurek Martin in Washington

POLITICAL experts known for their work in the Carter and Reagan presidential campaigns have been asked to help plan Mr Ross Perot's drive for the US presidency.

Among them are Mr Hamilton Jordan, Mr Carter's campaign manager in 1976 and subsequently White House chief of staff; Mr Ed Rollins, instrumental in Mr Ronald Reagan's victory in 1984; and Mr John Sears, who ran Mr Reagan's narrowly unsuccessful bid for the Republican nomination in 1976 and was his campaign manager again before being replaced early in 1980.

Mr James Squires, Mr Perot's spokesman, confirmed that approaches had been made but denied that Mr Jordan and Mr Rollins were being offered joint leadership of the

Perot effort. However he said both "could fit nicely into this campaign in a number of ways."

Mr Rollins, now a political consultant whose wife works in the Bush White House, said yesterday he thought Mr Perot had a good chance of being elected president, whereas two months earlier he had dismissed such a prospect.

Mr Jordan has been quoted as being an admirer of Mr Perot, though his former boss, Mr Carter, has come out strongly for Governor Bill Clinton. Mr Jordan, after a spell running the Association of Tennis Professionals, is now president of Whittle Communications.

There may be some irony in Mr Perot, the ultimate outsider, considering recruiting quintessential Washington insiders, but this was probably bound to happen as the campaign gathered momentum.

Rights to the planet's many species in dispute

By Christine Lamb

IF a cure for cancer is found in the bark of a tree grown only in the northern Amazon, is that tree a Brazilian asset? If so, how should it be valued? Should countries with the technology to turn it into a pharmaceutical product be given access to it and if so should they pay royalties to Brazil? Can a tree be patented?

These are questions being raised in negotiations on biological diversity – one of the main issues at the Earth Summit and very complex.

Biodiversity refers to all the species of animals, plants, genetic material and ecosystems in the world. These are essential for the world's food and fibre needs, and for many medicines,

but knowledge of the subject is far from complete. To date, 1.4m species have been identified but biologists believe at least 10m – maybe as many as 100m – exist.

Many species are being wiped out at the rate of as many as 75 per day, along with the acre of tropical forest that vanishes every second because of human activities such as mining, logging, agriculture and polluting industries.

The belief that species as yet unknown are being lost, and which are potentially valuable for economic and scientific development, has made biodiversity an increasingly important issue.

"To call it a convention on biodiversity is misleading," says Mr Marcos

Azambuja, Brazil's chief negotiator. "The real problem is with biotechnology." Brazil, and other developing countries, complain that multinational pharmaceutical groups use substances such as snake venoms and tree barks found in Brazil without having to pay royalties. The companies can then sell the drugs on the Brazilian market.

Differences over who should bear the cost of protecting the world's resources, and how profits for exploitation should be shared, led to an impasse in the Nairobi negotiations. The final document was watered down in the view of non-governmental organisations, and lacked specific commitments on both sides.

While developing countries believe</p

CANARY WHARF: WHAT NOW FOR THE DOCKLANDS

Political line raises hopes

By David Owen

THE FINANCIAL collapse of Canary Wharf does not necessarily spell the end of the Jubilee Line extension or the government's plan to move civil servants to a Docklands site.

In spite of the government's insistence that there was no prospect of a publicly funded rescue to bail out the development, the message emerging yesterday from Westminster's corridors was more hopeful.

The calculation behind it was informed both by hardened pragmatism and an assessment of the political fall-

out that any decision will bring in its wake.

On the Jubilee Line, the government has repeatedly emphasised that the extension would not be built without the £400m private-sector contribution that Olympia & York had promised to put up.

In terms of political capital, however, the government has a huge amount staked in Docklands' success. It might receive as much flak for deciding not to proceed with the extension — hence placing a question mark over its future urban regeneration policies — as for pumping in a relatively small amount of additional money. A cross-party early day motion calling for a parliamentary inquiry to reassess future poli-

cies in this area reinforces that impression.

Such considerations will strengthen the hand of those within the cabinet, such as Mr Michael Heseltine, trade and industry secretary, who may be expected to lead calls against fierce Treasury opposition for an active role in preserving confidence.

Mr Michael Howard, environment secretary, confirmed yesterday to reinforce the tough government line towards new public money while expressing confidence the extension would be built. In terms of relocating civil servants, the government faces a fait accompli in that the Marsham Street premises

housing thousands of Environment Department and Department of Transport officials are to be vacated.

As Mr Howard admits, there are strong arguments for moving to Docklands. The department had been advised that "the best value for money currently available" was in the area, he said yesterday.

The prospect of Department of Transport employees being moved to the development does appear somewhat diminished, however, after the instigation of an internal review into how many Marsham Street staff should remain in London. Some 1,300 transport employees are to be relocated.

A body blow to plans for east London

By Vanessa Houlder and Andrew Adonis

CANARY WHARF'S failure and increased uncertainty over the Jubilee Line extension may deal a blow to plans to develop east London.

Private-sector investment and improved transport play a critical part in the government's ambitious plans to develop the east Thames corridor, an area stretching from the London Docks through Essex and north Kent.

Although it is the only area capable of substantial growth in the overcrowded south-east, its development will involve reversing decades of decline created by its physical isolation, the run-down of its maritime-based industries and the age-old gravitation of wealth to the west of the City.

Hiller Parker, a firm of chartered surveyors, believes that extending the London Underground's Jubilee Line would greatly enhance the development opportunities of at least 17 sites covering a total of 1,000 acres. The firm estimates that the value of the land would exceed £10bn if it were developed.

Prospects of developing those sites, which have already been set back by the commercial property decline, might be pushed back indefinitely by delays in the completion of transport links. "Transport links are crucial in terms of development land," says Mr Paul Woods, a planner at Hillier Parker.

The largest sites that would benefit from the Jubilee Line extension are Canary Wharf itself; a 268-acre development on land belonging to British Gas on the Greenwich Peninsula, for which a mixed retail, commercial and residential (5,856 homes) scheme is planned; a 180-acre site at Victoria Dock; and a 240-acre site at Stratford railway.

There appears to be no immediate threat to the last three of those. British Gas — which is to contribute about £25m to the Jubilee Line — described the threat to the Underground extension as "a bit of a hiccup", but it still intends to proceed with its planning application, which envisages an Underground link at North Greenwich for the development's last phase in 1997.

More concerned are the local councils immediately affected — Southwark, Greenwich, Tower Hamlets and Newham — which fear for the prospects of future development.

The difficulties encountered by Dockland's developers, coupled with the overall slump in the commercial property industry, is likely to deter future investors.

Attempts to attract developers to the Royal Docks, the huge expanse of land to the east of the Isle of Dogs, have met little interest.

The London Docklands Development Corporation, the government-funded body set up to oversee the area's regeneration, remains hopeful that the Jubilee Line extension will go ahead.

Mr Eric Sorensen, chief executive, emphasised the importance of the line in creating additional river crossings and opening up Rotherhithe and Deptford.

But even without the extension, the area's road and light railway transport was improving sharply, he said. "We hope by the final completion of the road network plus a reliable railway, we will maintain the momentum of the area."

Property resists tremor

By Vanessa Houlder, Property Correspondent

CANARY WHARF'S insolvency has severely dented the already battered image of London's property industry. The banks' decision not to support the project is a striking vote of no confidence in the property market's future over the next ten years.

Nonetheless, the consequences for the London property market may be rather less dramatic than feared. Although the market's reputation among banks and investors has been severely tarnished by Olympia & York's problems, these have been apparent for many months.

As a result, shares in property company which were knocked sharply when the scale of O&Y's problems first became known in the spring, were little moved yesterday.

Canary Wharf's problems could even have a beneficial effect on the market in the rest

of London. If Canary Wharf is no longer seen as a rival to the West End and the City, the position of Central London landlords may improve.

"The impact could be quite positive. In six to twelve months time if the Jubilee Line is not built and tenants start moving back to the City," says Mr Graham Stanley of County NatWest, the brokers.

Canary Wharf's move into administration has large implications for tenants who have not yet moved into the project.

Only 11 per cent of the buildings are occupied, although leases have been signed on 57 per cent of the space.

The problem is that the costs of the incentives offered to tenants such as fitting out buildings and taking on the space left vacant in central London could exceed the economic benefit from the rents paid on the office space.

American Express declined to comment, except to say that it is monitoring events carefully.

The costs of rents and rates on Canary Wharf tenants' old

space is likely to exceed £20m a year. O&Y took responsibility for about 50,000 sq ft of tenants second-hand space at a time when it expected to be able to relet the property.

Apart from American Express, the companies that had most space taken back by O&Y are thought to be KPMG Peat Marwick, for which O&Y took back 60,000 sq ft in Queen Victoria Street, Fleet Street and Stamford Street and Manufacturers Hanover Trust, for which O&Y also took back 40,000 sq ft at 7 Princess Street.

If some of these tenants returned to Central London and others were deterred from taking space in the Docklands, it would have a beneficial effect on the core London office market. But the impact should not be overstated. The Docklands accounts for just 4.1m sq ft in Central London, according to a survey published by Debenham Tewson & Chinnocks.

Private sector accounts for just 4.1m sq ft of empty space out of 54m sq ft in Central London, according to a survey published by Debenham Tewson & Chinnocks.



Ashley Ashwood

Into the darkness: the shooting star of private enterprise that exploded into insolvency

Why the banks ran out of patience

By Robert Peston

A BOMB WENT off in the heart of London's Docklands when the companies that own Canary Wharf, Europe's biggest new office development, went into administration under UK insolvency rules.

Creditors and tenants were yesterday trying to predict the damage from the initial impact and its aftershock. Bank creditors make no attempt to absolve themselves from responsibility for causing the explosion.

At mid afternoon on Wednesday, in the offices of Allen & Overy in the City of London's Cheapside, they decided they would no longer finance the

project as a going concern.

In the circumstances, there were only three alternatives: liquidation, receivership or administration. They opted for the route that gives Canary Wharf a vestigial chance of being "brought back to life", in the words of Mr Michael Dennis, a director of O&Y Developments, owner of the Canary Wharf companies.

However, some of Canary Wharf's bankers believe the UK government is partly to blame. "The government's silence cratered the project," one of the lenders to Canary Wharf said yesterday.

What that banker meant was that the banks wanted the government to make a public commitment to take space for civil servants at Canary Wharf. The Department of the Environment, the Department of Transport and the Department of Trade and Industry have all

been in talks about renting hundreds of thousands of square feet. The Environment Department in particular is at an advanced stage of negotiations on taking 400,000 sq ft for 2,000 civil servants.

The banks believed a government commitment of this sort would have been a sign to other prospective tenants of the government's commitment to press ahead with the redevelopment of Docklands and it would have lifted the overall occupancy rate at Canary Wharf from 60 per cent to 70 per cent — close to the level at which it would be possible to find new outside sources of finance for individual buildings.

Yet although the government is keen that the regeneration of Docklands should succeed, it is anxious not to appear to be giving subsidies to a private-sector project.

So over the past week, the banks and the government began a game of cat and mouse, with Mr Pen Kent, an associate director of the Bank of England, trying to translate the meows and squeaks into a common language.

The prime minister, Mr John Major, appointed Mr John Wakeham, the lord privy seal, to co-ordinate all government negotiations with Canary Wharf. Last week, Lord Wakeham told Mr Kent that the government was thinking very hard about moving to Docklands.

Mr Kent duly relayed that to the 11 banks: Barclays and Lloyds from the UK; Canadian Imperial Bank of Commerce, Royal Bank of Canada and National Bank of Canada; Commerzbank from Germany; Crédit Lyonnais of France; Crédit Suisse of Switzerland; Kansallis-Osaka Pankki of Finland.

lic statement before the banks provided the requisite funds. Anyway, some ministers did not believe the banks would pull the plug — surely the banks had too much to lose.

Lord Wakeham was to see the banks on Wednesday to explain in person. Shortly after 2pm on that day, though, it became clear to the banks at their meeting that there was no possibility of their reaching an agreement on providing the £500m of new banking facilities that Canary Wharf needed. Unanimity was a condition of the rescue plan going ahead and only four banks — Crédit Suisse, Citibank, KOP and Crédit Lyonnais — were strongly in favour of providing the new money.

In the event, Lord Wakeham was told not to bother to come to the bankers' meeting. Instead, he alerted Mr Major to the imminent explosion.

Family's £1.6bn hole in the ground

By Bernard Simon in Toronto

CANARY WHARF has been a huge drain over the past four years both on Olympia & York Developments and on its owners, the Reichmann family.

O&Y was so strong when it became involved in Docklands that the Reichmanns decided to finance the project without partners and without prearranged bank finance.

Since 1988, O&Y has ploughed US\$5bn (£1.6bn) of its own money into the project.

It leveraged many of its properties in the US and Canada to provide the funds for development of Canary Wharf, thereby heightening the risk to the entire company if the Docklands gamble failed to pay off.

A growing chunk of income from the north American properties had to be funnelled across the Atlantic as revenue continued to fall short.

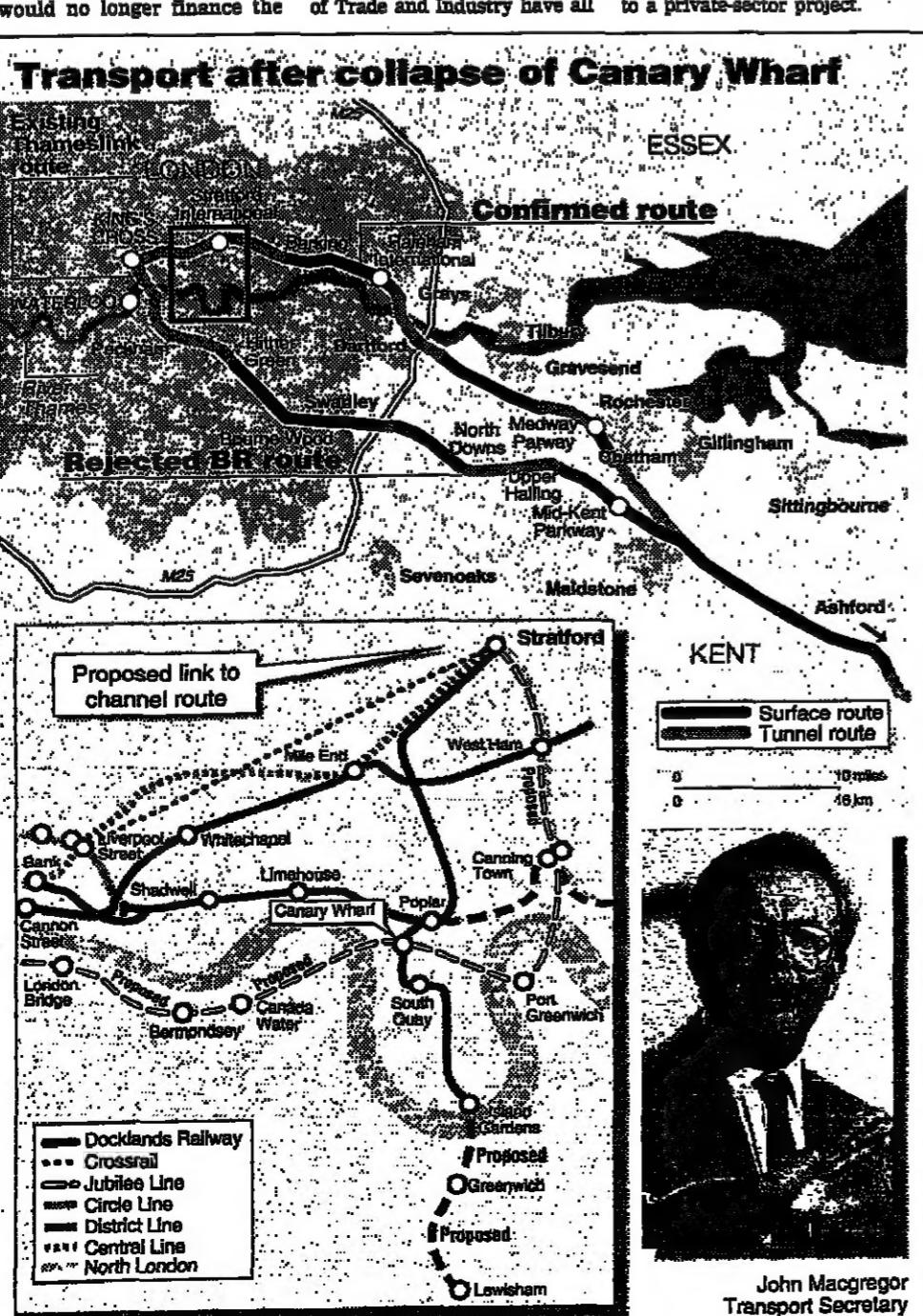
Mr Paul Reichmann, the family's master strategist, has always had a special affection for Canary Wharf. He has taken a close personal interest in even the smallest details of its construction, and remained unshakably confident in its eventual success.

Even as O&Y's difficulties surfaced two months ago, it appeared that Mr Reichmann would spend more of his time in London, seeking badly needed tenants for the project and overseeing construction work.

Yet the cash demands of Canary Wharf, together with O&Y's inability to repay holders of short-term securities issued to refinance one of the Toronto buildings, precipitated the liquidity shortfall that has now led the Canadian parent and Canary Wharf to seek court protection from their creditors.

The Reichmanns have never disclosed details of their own financial position, but it appears that the bulk of their vast wealth is tied up in O&Y. Among the few exceptions are Olympia Tile, the business that spawned O&Y in the early 1980s and which is now one of north America's biggest floor-covering distributors. The family also owns a few smallish buildings separately from O&Y.

Mr Paul Reichmann is working hard behind the scenes to try to dig the family firm out of the deep hole it now finds itself in. But his older brother, Albert, as well as other members of the family and their close-knit circle of confidantes have been largely sidelined by the fast-moving events of recent weeks.



John Macgregor
Transport Secretary

High-speed link is stopped in its tracks

RICHARD TOMKINS finds Docklands no longer a dream destination

Over the past week, the exploitation of sites along the line from Stratford to Rainham in Essex.

Doubts were cast on that

assessment immediately when BR disclosed that Pidco, the planning consultants it had retained to study the route options, had assessed the potential benefits at £100m.

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disclosed details of their own

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recent weeks.

NEWS: UK

Life companies win concessions on new reforms

By John Authers

THE Securities and Investments Board, Britain's chief investment watchdog, yesterday announced new concessions to the life insurance industry.

But the conclusions to the SIB's 13-month review of disclosure and standards of advice for investment companies will still, if enacted, administer a rigorous shake-up to the UK's life insurance and investment industry.

Subject to government consent, the SIB proposals will be enacted by the end of this year. Insurance companies would then be given a two-year transitional period to implement most of the changes.

Two changes have been made since its last consultative document was published in March:

- For endowment policies, the SIB will no longer require product providers to reveal the "break-even year" at which the proceeds investors would receive on surrendering a policy would exceed the premiums they had already paid in. On some 25-year policies, this point may not come for ten years.

- The "reduction in policy proceeds" which companies were required to publish as an illustration of the effect of costs on investment returns from life policies may now be renamed the "reduction in benefits".

The SIB has also dropped plans to force companies to use their own charges in projected illustrations of future performance, and to force independent intermediaries to disclose the commission they receive at the point of sale.

It felt that independent intermediaries would be put at a disadvantage if they were forced to reveal commissions and directly employed sales agents did not.

The Consumers Association, however, has expressed concern over the plans. A spokesman said: "We don't agree with the SIB on commission disclosure. They are more concerned to protect the independent sector than with protecting investors, and we very much hope OFT will step in." It was also concerned by the lengthy transitional period which companies have been allowed.

The Association of British Insurers has welcomed the proposals and the transitional period, which it said would reduce expenses for investors.

But it is dissatisfied with the proposals for disclosure of costs, which it said could cause confusion.

Value of air freight grows by two thirds

THE VALUE of UK international air freight grew by two-thirds between 1980 and 1990 to £42.7bn a year, accounting for almost one fifth of UK international trade, according to a report from the Department of Transport published yesterday. Scheduled airlines increased their grip on the market, writes Daniel Green.

London's airports handled 90 per cent of UK international airfreight in 1990, little changed since 1980. However, the percentage handled at Heathrow fell from 70 to 62 per cent, while other London airports increased from 19 to 26 per cent.

In 1990, UK international airfreight made up less than 0.5 per cent of total UK international trade by weight. Three-quarters of international airfreight was carried on scheduled passenger services - up from half in 1980.

Airfreight with the US accounted for the highest percentage of the total in 1990, both by weight and by value.

Deficit halts motor industry revival

By Kevin Done,
Motor Industry Correspondent

The UK motor industry trade balance fell back into deficit in the first quarter of 1992 bringing an abrupt halt to the improvement achieved during the deep recession in UK new vehicle sales.

In the last three months of 1991 the motor industry achieved its first quarterly trade surplus since the early 1980s with a surplus of £121m.

According to figures released yesterday by the Society of Motor Manufacturers and Traders (SMMT) the motor industry accumulated a trade

deficit of £532m in the first quarter of 1992, however, compared with a deficit of £541m in the same period a year ago.

The sudden deterioration in the sector's trade balance is a further sign that the prolonged UK recession could be ending, as imports have again begun to rise faster than exports.

The performance of the motor industry is a large factor in the development of the overall UK trade balance, and as domestic demand for new vehicles picks up the deficit is expected to grow.

The motor industry trade balance has been in deficit every year since 1983, but last

year's deficit at £1bn was the lowest for nine years and showed a sharp fall from £4.6bn in 1990 and a peak deficit of £6.6bn in 1988.

The rapid improvement in the last two years was driven both by the recession, which sharply depressed imports of new cars and commercial vehicles, and by the industry's strong car export performance.

The big growth in exports has come to an end, however, and imports are rising again.

According to the SMMT the value of imported automotive products rose by 12 per cent year-on-year to £3.3bn in the first quarter, while export

earnings rose by only 6 per cent to £2.8bn.

The value of car imports jumped by 13 per cent in the first quarter to £1.8bn, while the value of car exports rose by only 3 per cent to £987m.

The growth in the value of imports of auto parts and accessories, which started in the second half of last year, accelerated in the first quarter with a jump of 11 per cent to more than £1.3bn. Exports of parts and accessories also rose strongly by 10 per cent to £1.2bn and accounted for almost 45 per cent of total UK motor industry exports in the first quarter.



Surf'n'NRA: The National Rivers Authority is using surfers to collect samples for a seawater survey in south west England. Surfers including Mark McMaster, pictured at work in Croyde Bay, north Devon, have been employed by the NRA for the tests in 100 resorts. The move follows a separate survey published this week by the Tidy Britain Group which said 14 UK beaches failed to meet new environmental and safety standards.

Services earn £117bn in export trade

By David Dodwell,
World Trade Editor

BRITAIN earned £117bn in 1991 from the export of invisibles, significantly more than visible exports of £104.8bn - and second only to the US, according to a report published yesterday by the Department of Trade and Industry.

The report says 40 per cent of Britain's total output is now

accounted for by invisible, or tradeable services such as tourism and insurance. The fastest growing areas include information transfer and transport services.

It says the creation of the single market in Europe, and international recognition of a number of professional qualifications has also boosted invisible trade. At the same time,

cally the UK depends on the successful conclusion of the Uruguay Round of world trade talks, which would include for the first time an agreement on multilateral rules for the liberalisation of trade in services.

The world trade in invisibles was estimated to be more than £750bn in 1991, with the UK accounting for about 14 per cent of the total. In 1990 the UK was second only to the US,

with Japan, France and Germany falling into third, fourth and fifth places.

Small British firms have been particularly active in invisibles trade, according to the DTI. "Smaller firms have found that large turnover and staffing levels are not a pre-requisite for success, and many have been gratified to find that the international business language in services is English."

Britain in brief



BSkyB likely to win rights to FA Cup

British Sky Broadcasting is likely to win five-year rights to show live matches in the FA Cup, the country's leading soccer tournament, as well as home fixtures involving the national side and games in the new Premier League.

BBC and ESB, before it merged with Sky, signed a four year deal worth £20m with the FA. The deal which gives the BBC the right to show one live FA Cup match for every round plus the semi-finals and final has one more year to run.

The two broadcasting organisations, under the terms of the original agreement have the right to first negotiations for a renewal of the contract. It is believed that BSkyB, a venture in which Pearson, owners of the Financial Times has a stake, and the BBC have an agreement in principle for a renewal.

Former Paribas trader cleared

A former UK head of principal trading and sales with Banque Paribas has been cleared on the directions of a judge at the Old Bailey of involvement in an alleged insider dealing network.

Mr Keith Tondre had denied a charge of unlawfully dealing in the shares of Pleasureama, the leisure group, in advance of an announcement of a bid for the company by Mecca Leisure in 1988. The charge was one of seven against Mr Tondre relating to Pleasureama on which Judge Bruce Laughland QC directed the jury to acquit.

Opera House to be refurbished

The Royal Opera House in London has confirmed that it

is to close for three years in 1997 for a £250m refurbishment programme. An appeal is being launched to find £60m - the rest will come from a building and offices development.

Redevelopment of the 1882 listed building is planned to improve backstage and front-of-house facilities and bring the Royal Ballet on site.

Deal sought on car converters

Government and motor industry officials are negotiating the details of a programme under which cars not fitted with catalytic converters which are still in the supply pipeline after January 1 next year can be sold without breaking EC exhaust emissions rules.

EC environment ministers have accepted the principle of a "reasonable" period for such sales after January 1, when an EC directive requiring every new car registered to be fitted with a "cat" goes into effect.

The UK scheme currently being negotiated provides for a cut-off date for the manufacture of "non-cat" cars.

Fury at Ulster tour promotion

Tourist officials in Northern Ireland found they had promoted fury as well as holiday-making after suggesting that iniquities about the conflict between Protestants and Catholics could be a selling point for the province.

The listing by the Northern Ireland Tourist Board of the "curiously factor" as an important strength in the province was condemned by political leaders and business.

Tourist board officials hurriedly made clear that its three-year corporate plan would emphasize the need for an increasing understanding about the "troubles".

Oil output recovers

World oil oil output staged a healthy recovery in April, according to the Royal Bank of Scotland's Oil Index, prompting hope of improvement in the UK's net balance of payments figures. Output rose by 4.5 per cent in an average of 1.6m barrels per day.

VISA MAKES THE WORLD GO ROUND.

Visa's sponsorship is helping athletes from around the world prepare for the Olympic Games.



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FT LAW REPORTS

Digest of Easter Term cases

DENNEY v JOHN HUDSON & CO LTD (FT, May 8)

In the instant case, the creditor made delivery of diesel oil to the company both before and after the petition for compulsory winding up. The liquidator sought a declaration that payments for the deliveries were void under section 522 of the Companies Act 1985 and section 127 of the Insolvency Act 1986 which provided that "...and disposition of the company's property...made after the commencement of the winding-up, unless the court otherwise orders, is void". Dismissing the liquidator's appeal from a decision that the payments made after presentation of the petition were valid, the Court of Appeal stated that the parties were acting in accordance with their normal and established course of business. Under its standing arrangement, the company received a benefit in that it could order a supply of fuel oil for which payment was deferred until the next supply was required. The supplies enabled the business to be carried on and earn revenue and the court could reasonably assume that what was for the benefit of the company would be for the benefit of the general body of creditors. Thus it was not a situation in which one pre-liquidation creditor was being preferred to the others.

LEWIS & PEAT (PREDUCE) LTD AND OTHERS v ALMATU PROPERTIES LTD AND OTHERS (FT, May 15)

Lewis & Peat obtained judgment against three defendants and sought to execute to execute that judgment. Its attempts resulted in court orders which included a garnishee order nisi against Midland, and injunctions restraining Midland from dealing with the proceeds of sale of two cargoes of cocoa and coffee beans after collection of the sale proceeds by Midland. Mr Justice Gatehouse set aside the garnishee proceedings and discharged the injunctions against Midland, declaring that Midland was free to deal with the proceeds of sale in accordance with the instructions of its customer, the National Development Bank of Sierra Leone (NDB); and that NDB was free to give such instructions as it might see fit, including instructions to transfer the monies out of the jurisdiction. Lewis & Peat sought to set aside discharge of the injunctions, and the declaration. Dismissing the appeal, the Court of Appeal stated that it was of the first importance that routine banking transactions such as these should not be subject to interference by the Mareva jurisdiction, except where an exceptionally strong case had been made out to set aside well-settled principles of banking law.

LAWSON (HM INSPECTOR OF TAXES) v JOHNSON MATTHEY PLC (FT, May 20)

Johnson Matthey owned all the shares in Johnson Matthey Bankers (JMB) which became unable to pay its debts. It was realised that if JMB could not open for business, Johnson Matthey itself could not continue to trade. It therefore agreed to sell the JMB shares to the Bank of England for £1 and to contribute £50m to JMB's resources. It now sought to deduct that sum in the computation of its profits as a revenue and not as a capital expenditure under section 74 of the Income and Corporation Taxes Act 1988. At first instance and in the Court of Appeal, it was held that the £50m was paid to get rid of the shares and so was a capital expenditure. Allowing Johnson Matthey's appeal, the House of Lords stated that, in the light of the authorities, if the £50m was paid to procure the transfer of shares, it was attributable to capital whereas if paid to remove the threat posed by the same effect.

BACHCHAN v INDIA ROAD PUBLICATIONS INC (FT, May 14)

The plaintiff was successful in a libel action and obtained judgment for damages in London against a journal, India Abroad, for an edition which

had been printed and distributed in the UK by a subsidiary. He sought to enforce the judgment in New York where India Abroad had also published the libel. However, giving judgment for the defendant in New York, the judge stated that the protection of free speech and the press would be seriously jeopardised by entry of foreign libel judgments, granted pursuant to standards deemed appropriate in the UK, but considered antithetical to the protection afforded to the press by the US Constitution.

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Much the same as you no doubt.

Judy Dempsey returns from Chelyabinsk with a moving story of life in a Russian hospital.

Christian Tyler asks Sir Crispin Tickell what qualifies a former classic scholar to explain how science could tackle the world's environmental problems. The answer is robust.

Scheherazade Daneshkhu finds out whether investing in Green funds is good for the pocket as well as the soul.

What is the FT getting up to this Weekend?

Michael Thompson-Noel runs Derby day back-wards and pockets his losses with confident anticipation.

Cooking? FT writers take courses in how to do it better.

Nicholas Woodsworth, traveller extraordinary, reveals the secret of buying expedition clothes which make a man for all occasions.

Robin Lane Fox subjects an unprecedented gardening season to philosophical analysis.

And so it goes on...

Weekend FT
Saturday May 30

GLASGOW

The FT proposes to publish this survey on June 25 1992. From its print centres in Tokyo, New York, Frankfurt, Roubaix and London. It will be read by senior business and government officials in 160 countries worldwide. It will also be of particular interest to the 130,000 directors and managers in the U.K. who read the weekday FT.* If I want to reach this important audience with your services, expertise or products whilst maintaining a high profile in connection with Scotland call Kenneth Swan on 031 220 1199 or Fax: 031 220 1578 37 George Street, Edinburgh EH2 2HN

Data source: BMRC Businessman Survey 1990

FT SURVEYS

P&O expands into Asian waters

Ian Mullen, a 44-year-old merchant banker, has been hired by P&O to spearhead its expansion in Asia. A Scot who has spent 13 years in Hong Kong, Mullen has been appointed executive director of the newly-established P&O Asia which is based in Hong Kong.

Although P&O has long historical ties with Hong Kong - Thomas Sutherland, one of P&O's more famous chairmen helped found the Hongkong and Shanghai Bank - it is under-invested in the area. Last year P&O's stock was

listed on the Hong Kong stock exchange and P&O chairman Lord Sterling, who will also be chairman of the new Hong Kong-based company, has given Mullen the job of getting P&O more heavily involved in the fast-growing economies of the region.

Mullen, a former director of Midland Montagu where he was responsible for the parent company's £20bn UK corporate banking portfolio, plans to expand by a combination of organic growth and non-hostile acquisitions. P&O Asia will have offices in Singapore,

Indonesia, Malaysia and Japan. Before joining Midland Bank in 1984 as the Hong Kong-based regional head of corporate finance, Mullen had been a shipping adviser with the Hong Kong Bank. A graduate of Edinburgh University, he began his career in shipping in Shetland with Hay and Company and in Italy and the Far East with Mollers Group.

The other members of the new P&O Asia board are Brian Ballie, executive deputy chairman, Bruce MacPhail, Sir Frank Lampi, Tim Harris, and Richard Hein.

York-based mergers and acquisitions firm.

■ Sir Alex Jarrett, 68, succeeds Trevor Holdsworth as a deputy chairman at the PRUDENTIAL Corporation, the UK's largest life insurance and financial services group. Sir Alex, a former chairman of Reed International, is resuming a position he has already occupied between 1987 and 1991. He is a director of Smiths Industries and chancellor of the University of Birmingham and has been a director of the Prudential since 1985.

Three non-executive directors Lord Hunt, Lord Butterfield and Julius Neave have retired from the board.

■ Paul Fletcher, previously of Holman Wade, and Jamie Hay, previously a director of Oakwood Underwriting Agency, have been appointed directors of CASSIDY DAVIS MEMBERS AGENCY.

■ John Clayton has been appointed company secretary of GUARDIAN ROYAL EXCHANGE on the retirement of John Evans.

■ John Bacon, John Howard, Bob Murell, and Geoff Sherman have been appointed directors of RICHARDS, LONGSTAFF (INSURANCE); Bill Wright is appointed a director of its estates and private clients division, and Chris Allen a director of its special risks division.

■ Diethard Breipohl has resigned from the Cornhill board because of additional commitments within the Allianz Group; Alexander Hoyos, a member of the executive board of Allianz Versicherungen, has been appointed to the board of CORNHILL INSURANCE.

■ Paul Little has been promoted to deputy md of LOWNDES LAMBERT CARGO.



BANKSIDE Underwriting is the latest Lloyd's agency group to look outside the Lloyd's insurance market for its new chief executive; it appointed a banker and stockbroker, Angus Scrimgeour (above) last week.

■ Trevor Holdsworth is

■ Paul Mason has been appointed director of logistics at B&Q.

■ Michael Chambers has been appointed development director of CULLENS.

■ Gerry Orbell (above left),

■ previously director of exploration for Fina

Exploration, part of Petrofina, has been appointed to the

board as director of exploration at PREMIER CONSOLIDATED OILFIELDS.

■ John Brodbeck has been appointed md of MARLEY FLOORS.

■ Stephen Connock, general manager (human resources) for Pearl Assurance, is

appointed personnel and public

affairs director of EASTERN ELECTRICITY, on the

retirement of Lawrence French.

■ Mark Galsworthy has been

promoted to md of the British

operations of KNOCO.

■ Jim Grant, md of Somerfield, and Bryan Taker, organisation

and manpower development

director, have been appointed

to the main board of

GATEWAY FOODMARKETS.

■ Terry Green, chief executive of Debenham's, and Geoffrey Powell, group operations

director, have been appointed

to the board of THE BURTON Group. Martin McNamee is

appointed md of Burton Menswear, replacing Brian

Menswear, respectively, of E&S Retail,

the joint retailing venture

between Eastern Electricity

and Southern Electric.

■ Charles Taylor has been

appointed md of Fortress

Interlocks, a subsidiary of HALMA.

■ Jonathan Ward, previously

a director of Tootal, has been

appointed chairman of REPORTS FOR BUSINESS.

■ Robert Meakin (above left)

is appointed director of

personnel at BRITISH

AEROSPACE on the

retirement of Frank Saundby.

■ Gerald Owen (above right),

lubricants Asia director of

BURMAH CASTROL, is

appointed director chemicals

and to the main board, on the

resignation of John Griffiths

because of ill health.

■ Mike Hartling, Midlands

divisional director of DIXONS,

and Ted Stanley, who moves

from Federal Express, have

been appointed sales and

operations director.

■ Mark Galway has been

promoted to md of the British

operations of KNOCO.

■ Jim Grant, md of Somerfield, and Bryan Taker, organisation

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THE PROPERTY MARKET

Canary Wharf's plunge into administration stems in part from the UK government's dithering over whether to relocate its civil servants to the 4.5m sq ft development in the London Docklands.

The delay is more than just an illustration of the slow pace of government decision-making. The Conservative government, which faces considerable embarrassment over the plight of the Docklands because of its strong ideological and fiscal support for the region, has been anxious not to appear to be bailing out a bankrupt developer. For the government, the need to obtain value-for-money in its choice of office space for Whitehall-based civil servants has been all important, prompting a careful consideration of other potential accommodation in the Docklands.

Two weeks ago Sir Terence Heiser, permanent secretary at the Department of the Environment, and a score of his most senior civil servants went on a tour of the Docklands in search of offices to house some 2,000 civil servants.

The senior civil servants' visit underlined one of the most remarkable features about the parlous state of Docklands: the abundance of empty, modern buildings that are large enough to accommodate an entire government department.

There are three premises - besides Canary Wharf - on the civil servants' list of potential new homes for Department of Environment staff. All are large, audacious schemes.

In the middle of the Isle of Dogs, the half-empty Harbour Exchange is a 1m sq ft behemoth of dark, mirrored glass. East India Dock, on the eastern edge of the enterprise zone, is a light, neat edifice totalling 600,000 sq ft. Thomas More Square,

a pale elegant structure on the western fringe of Docklands, contains 550,000 sq ft of space of which 80,000 sq ft has been let.

Three out of the four schemes have been built by non-UK developers - as good a sign as any of overseas developers' more adventurous outlook towards the Docklands.

East India Dock was developed by the Swedish partnership of NCC and SPP. Thomas More Square was built by Skanska, the Swedish developers. Canary Wharf is, of course, the work of Olympia & York, the Canadian developer which has sought protection from its creditors.

Harbour Exchange has been built by Charter Group, a private UK property company, which was once one of the most successful Docklands developers, although it has recently run into difficulties. Like O&Y, Charter Group was admired by Mrs Margaret Thatcher, former UK prime minister, who wrote the foreword to one of its marketing publications.

The claims made by the developers are depressingly interchangeable: "A magnificent building with facilities unmatched in London"; "an unrivaled modern office scheme"; "the quality of the buildings surpasses that of any other office accommodation in the capital".

Most property experts undoubtedly believe the quality of the Canary Wharf buildings is a cut above other Docklands competitors. A housing estate and the Financial



Waiting for tenants: Thomas More Square in the Docklands

and Canary Wharf is likely to be favoured by the government in its final selection of a new home for the Department of Environment civil servants if a deal is struck with O&Y's bankers over the Jubilee Line extension. Whichever of the quartet is selected, the new premises would be a huge improvement on the crumbling bulk of the Department of the Environment's current offices at Marsham Street in Victoria.

The four buildings' location and facilities differ substantially. East India Dock is surrounded by traffic, a housing estate and the Financial

Times' printing plant. Both Canary Wharf and Harbour Exchange are in the heart of the Isle of Dogs with a reasonable selection of shops nearby. Thomas More Square, to the east of St Katherine's Dock by the City, is 10 minutes walk to the nearest tube station.

The government has said that its final decision will rest on value for money. Canary Wharf's owners are believed to be asking £15 per sq ft; the government has been offering only £13 per sq ft. O&Y's move into administration could lower asking rents in the area still further.

Arriving at a swift decision over

the Department of Environment's new home has been a prime concern for the government. However, Knight Frank & Rutley, the government's adviser, has argued it needs more detailed negotiations before it can come to a conclusion over which is the most suitable site.

Yet the decision to move to the Docklands is by no means cut and dried. Certainly, the outcome is likely to be jeopardised by the cancellation of the Jubilee Line extension, following O&Y's move into administration.

One alternative for the government would be to consider using those central London premises made vacant by the relocation of civil servants from other departments. There is a possibility that the government could take the option of using the existing government estate," says Mr Michael Soames of Knight Frank & Rutley.

The Department of Transport, which shares the Marsham Street premises with the Department of Environment, is undertaking separate reviews of its relocation needs and is thought to be unwilling to make any rapid decision to move staff to the Docklands.

Civil servants would welcome any proposal that avoids the Docklands. Many staff are incensed by the prospect of being sent to an area that has been largely spurned by the private sector. The civil servants' unions are seriously concerned about the impact on staff of splitting up the department, longer journeys to work and the relative shortage of facilities in the Docklands.

"The effect on staff morale will be devastating," says Mr John Rouse of the First Division Association. Mr John Delaney of the National Union of Civil and Public Servants goes further. "It could well lead to industrial action," he says.

IPD monthly index

Total return (index based at Apr. 1981 = 100)

110

105

100

95

90

85

80

75

70

65

60

55

50

45

40

35

30

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1992

Monthly change (index based at Dec 1988 = 100)

Apr 1992

Change

IPD

107.2

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday May 29 1992

How to revive a dead canary

THE insolvent of Canary Wharf raises two possible prospects. One involves cancelling a proposed underground rail link to central London, thus adding to the pressures on tenants already dismayed by the collapse to invoke escape clauses in their leases and so being left to watch as Europe's biggest office development, already half empty and worth half as much as the debt carried in its name, becomes a marbled haunt for bats and river rodents.

The second is that those with a direct interest in avoiding this outcome – namely the banks which effectively own Canary Wharf and the government – do something to stop it.

So far, the government has reasoned that the banks will see that if they are to avoid adding to their losses they must stump up the cash the original developer, Olympia & York, promised to co-finance the Jubilee Line link. Mr Major was firm again yesterday that he has no intention of bailing out Canary Wharf.

The government is right to drive a hard bargain: the banks are exposed not only to Canary Wharf but to numerous other projects in east London. They cannot expect to avoid paying a heavy price for their commercial misjudgments.

But the bargaining cannot end there. The upgrading of east London's transport infrastructure is crucial to the future of the only substantial part of greater London capable of absorbing more people and buildings, not to mention its position at the fulcrum of the proposed Channel Tunnel link. A very large amount of public funding has already been committed to Docklands, much of it in a belated dash to address the area's chronic transport problems.

If it is true that the Thatcher

government's biggest mistake in Docklands was its failure to provide an adequate transport system, it hardly makes sense to deny proper transport now that the area is heavily developed. The government should declare swiftly and firmly that it is negotiating with the administrator to ensure that it gets the best terms possible for moving its civil servants to Canary Wharf and for co-financing the new railway.

There is also the wider question of the government's credibility. Its urban development corporations, using public funding to attract private sector investment, have mostly been a success. So much so, that Mr Peter Walker, the former Welsh Secretary with whom some of those successes are associated, is about to become head of a new urban regeneration agency. If the government proves too hard-nosed over Canary Wharf, it will hardly be seen as a reliable partner in future projects.

The key to Mr Walker's Welsh achievement was his ability to combine mixed funding and a constructive relationship with (mainly Labour-controlled) local authorities. Most of the problems of Docklands stem from the failure in London's more turbulent political atmosphere to achieve a similar unity of purpose. The City of London, the east London boroughs and the government have, literally, played beggar my neighbour.

Canary Wharf may never become a global financial centre. But there is no reason why it cannot be nursed towards playing a useful part in the economic rehabilitation of east London. Mr Major has set up a Cabinet Committee to co-ordinate London's woefully strategy-less development. It is time Londoners heard from it.

Swiss movement

AFTER YEARS of dithering, the Swiss have reached a moment of decision. Last week's referendum, in which they decided to join the IMF and the World Bank, confirms earlier hints of withdrawal from dogmatic neutrality. The government's move to apply for membership of the EC, together with the scheduling of two referendums later this year on joining the European Economic Area, has clearly poised the European question.

From the EC's viewpoint, Swiss membership in both bodies is welcome. Exporters of goods and services to Switzerland would benefit from the removal of mechanisms which still protect 70 per cent of Swiss internal trade from market forces. Politically, Britain in particular would find Switzerland a valuable ally, sharing its concern about the EC's bureaucratic and centralising tendencies. And the Community as a whole would benefit from Swiss administrative and diplomatic competence.

From the Swiss viewpoint, closer links with the EC would improve the economic outlook at a time when the special circumstances which led to Switzerland's postwar industrial and financial success have disappeared.

Contrary to some perceptions, the Swiss have never been isolationist. But they risk being isolated in the future unless they

Damp strike

YESTERDAY'S DAMP squib of a general strike in Spain marked a victory for the efforts of Mr Felipe Gonzalez, the prime minister, to steer his country down the road of EC convergence. However, the toughest part of Spain's bid to prepare for economic and monetary union is still to come. The drive to bring Spain's economy more into line with the performance of its European partners represents a threefold challenge. It will test Mr Gonzalez's ability to govern up to and beyond the next general election, due to take place no later than October 1993. It will test Spain's ability to compete successfully with the rest of the industrialised world. And it will test the Community's ability to sustain a political consensus in favour of the strict ECU disciplines imposed under the Maastricht treaty.

On the first point, Mr Gonzalez's achievement in standing up to union opposition must improve his chances of going to the polls as Spain's unscathed Don Convergencia.

The latter two tasks will be more difficult. The challenges have been increased by slower growth in western Europe, now weathering a period of economic doldrums comparable only with the 1981-82 recession. Spain, in common with other EC countries, has tailored its medium-term economic strategy to the goal of meeting – if not bettering – the Maastricht economic convergence objectives.

Yet the strictness of the targets seems likely to limit the opportu-

In Japan we have a saying that if you keep talking about ghosts in a dark room, the ghosts get bigger and bigger and more fearsome." That says Mr Yoshimasa Nishimura, deputy head of the banking bureau of Japan's Ministry of Finance, is just the way foreigners are scaring themselves about the health of the Japanese banks.

His former colleague Mr Toyoo Gyohten, now at the Bank of Tokyo, is even more emphatic: "There is absolutely no concern about a systemic problem of the banking industry here," he says.

Not everyone shares his view. Japanese bank shares have lost nearly 40 per cent of their value since the beginning of the year, in anticipation of the falling profits and rising bad-debt provisions which the top 11 commercial banks reported yesterday. Western bankers have been asking their Tokyo offices for urgent reassessments of the credit status of the Japanese banks which they do business. Do they know something about ghosts that the ministry does not?

For part of the answer, talk to Mr Tatsunari Ushimaru of Teikoku Databank, a Japanese credit-data service. As Japan's economy has slowed over the past year, bankruptcies have risen, he says, but the debts of the average bankrupt company have risen far faster, threefold in three years.

Mr Ushimaru calls these "bubble bankruptcies", after the surge in asset values that drove Tokyo land and share prices to unsustainable heights in the late 1980s. Shares have since halved and property values have dropped by a third – and speculators are paying the price. So are their banks.

The Ministry of Finance says the 21 big Japanese banks have non-performing loans worth perhaps Y7,000-Y8,000bn, some 2-3 per cent of total assets of Y350,000bn. Bankers in Tokyo estimate that loans worth Y56,000bn may eventually run into problems; some economic analysts put the figures higher still. Even if loans turn sour, however, most of the money lent may be recoverable in time. The question for the banks is how much – and how long it will take.

A bank of Japan official says the bad debt problem is "serious but not lethal"; Mr Makoto Utsugi, special adviser to the finance minister, says of a "few years in a very hot tub" for the banks.

The exact temperature of the water is still unclear. Japanese banks recognise loans as non-performing only when no interest has been paid for six months. The close ties between lender and borrower often lead the banks to cut interest rates for a troubled debtor – a concession that keeps the loan out of the non-performing category. Bad-debt provisions are thus traditionally low: yesterday, the 11 big commercial banks announced a fivefold rise in provisions, but the combined figure was still only Y344bn.

One feature of the bubble years adds to the lack of clarity. The banks lent Y80,000bn to non-bank finance companies, which then lent much of the money on to property developers. "When non-banks borrowed from a bank they would not have to put up collateral," says Mr Tadashi Inoue, senior managing director of Dai-Ichi Kangyo Bank, "but the bank would want to see that they had adequate collateral for their own lending. Major banks typically lend up to 70 per cent of the value of collateral, but in recent years non-banks made loans of 100 per cent of the value of real estate."

This means, he says, that the proportion of money recoverable is lower than before, "but time will solve the problem". His confidence is shared. Mr Kazuhiko Kasai, senior managing director of Fuji Bank, says: "Even at the current market price our troubled loans are fully covered by collateral."

Up to a point. There is no real secondary market for buildings in Japan, so the market price is an estimate rather than one derived from actual transactions; it may not be very accurate at the moment.

Still, as Japanese bankers point out, there are very few "transparent" (unlet) buildings in Tokyo.

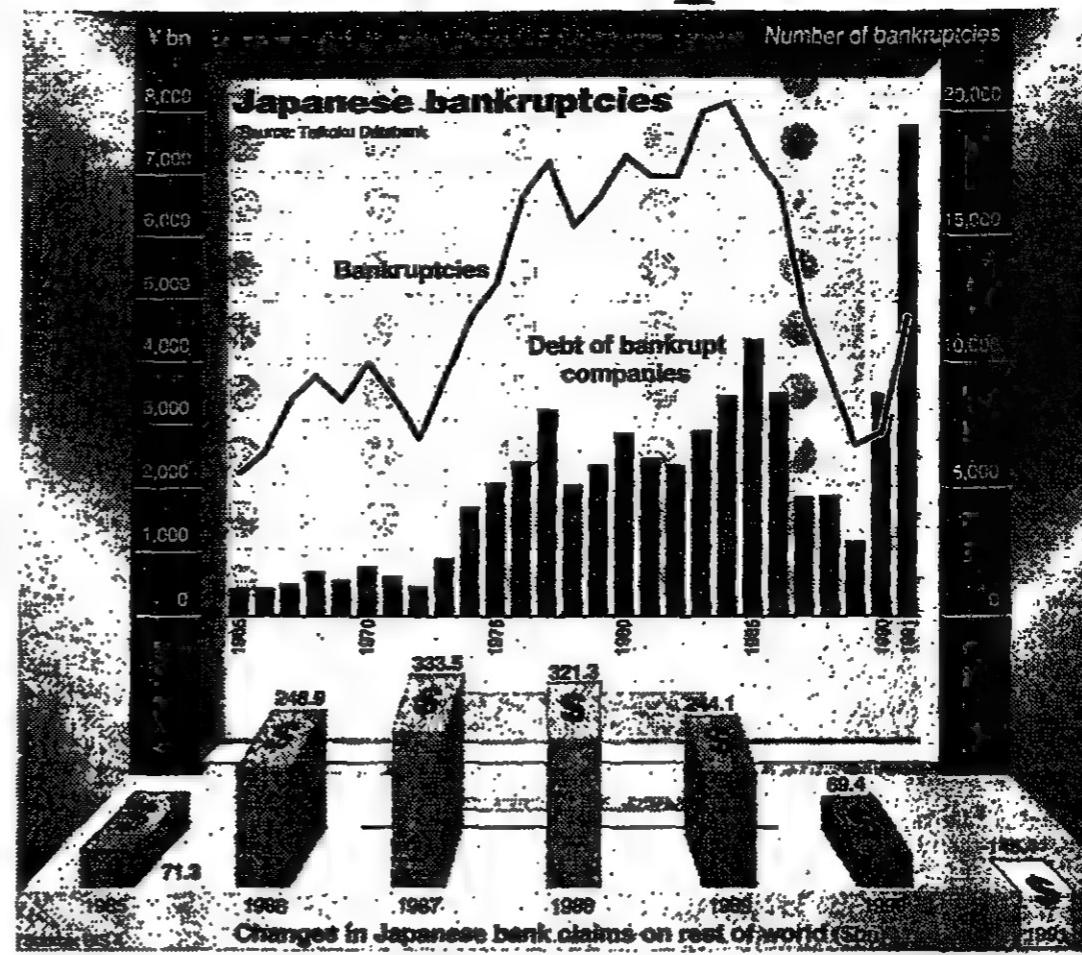
"We don't have as serious a situation in the real estate market as in the City of London, New York or Melbourne," says Mr Yoshi Kuroawa, president of the Industrial Bank of Japan. "The problem will be over in one to two years."

Bad loans are only one of the banks' problems, however. Just as important is the way the sliding stock market affects the capital adequacy standards of the Bank for International Settlements, which are due to take effect next year. These standards require international banks to have capital equivalent to 8 per cent of assets. Half that capital must be "tier 1", shareholders' equity; the other half is "tier 2", such as subordinated debt.

Ten years ago, when the capital

The Japanese banking system is under strain from doubtful property loans and a sliding stock market, says Peter Martin

Ghosts of the decade past



standard was first proposed, Japanese banks had tier 1 ratios of about 21 per cent. They had one advantage, however: they could count 45 per cent of unrealised gains on their equity portfolios as tier 2 capital. As stocks soared in the late 1980s, the banks' share portfolios soared in value, boosting tier 2 capital; and they were able to issue large amounts of equity, boosting tier 1.

Still, as Japanese bankers point out, there are very few "transparent" (unlet) buildings in Tokyo. "We don't have as serious a situation in the real estate market as in the City of London, New York or Melbourne," says Mr Yoshi Kuroawa, president of the Industrial Bank of Japan. "The problem will be over in one to two years."

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and so on down to disaster. The big banks did sell some of their share portfolios in March, as the Bank of Japan. But a full-scale liquidation is unlikely. Those equity shareholdings represent important links in the web of cross-holdings characterising Japanese industry.

"We have 1 per cent of Japan Inc in our portfolio," says Mr Rees Harasawa of Mitsubishi Bank. "I don't think we'll be changing that." Sales of the banks' core equity holdings would totally change banking relationships, he says. The bank has tried to find shares to sell, such as those of unprofitable customers. "To our regret, the number of shares we could identify in that category was very small."

Dai-Ichi Kangyo Bank's Mr Inoue cites other possible changes. For example, when a Japanese bank makes a loan, the borrower must usually re-deposit a chunk of the money with the bank. Such "compensating balances" make up 10-20 per cent of the big banks' total deposits, he says. Eliminating these and the corresponding borrowing would lower the banks' assets and stretch capital further. "I hope we do not have to do this," says Mr Inoue, "because it might jeopardise customer relationships. But it may be a final resort."

By such means, the banks are likely to squeak by the BIS ratios for years to come.

next March even if the stock market weakens again. More generally, the Ministry of Finance has guided the Japanese banking system so skilfully over the years that it must be given the benefit of the doubt. No Japanese bank, large or small, has failed since the 1930s.

None the less, the Japanese financial system is undergoing profound changes. Some, under way in the mid-1980s but muffled by the bubble years, are reasserting themselves.

One is a tug of war over the banks' profitability. As Japanese interest rates are deregulated, the banks' cost of funds is rising; at the same time, they will have to write off some of their 1980s lending. Both these will reduce profitability. There are also forces pulling in the other direction, however. Because the rates at which banks lend have been deregulated before those they pay to retail depositors, they have been able to widen margins sharply as the overall level of interest rates has fallen in the past year.

In the short run, underlying profitability is rising – yesterday the 11 biggest banks reported that "net business profits", a measure of lending profitability, rose 32 per cent last year. In the long run, the banks, like other Japanese industries, are likely to place greater emphasis on profit, less on volume.

This change stems in part from the second trend at work: a sharply higher cost of capital for all Japanese businesses, not just the banks. In the 1980s, as soaring share prices allowed companies to issue large amounts of stock, Japanese firms' cost of equity was about 4 percentage points points lower than in the US, says a study by JP Morgan; now it is 1 percentage point higher.

At the same time, banks must cope with the difficulties of slower growth. In the late 1980s, Japanese bank assets grew at more than 12 per cent a year in real terms. No other group of banks achieved even half that growth rate: British banks grew at 8.5 per cent; US banks at less than 2 per cent. Last year Japanese banks' lending grew by only a nominal 8.5 per cent; at Sakura Bank, loans actually fell.

The strains in the Japanese banking system have big implications for the rest of the world. Japanese banks have been cutting back sharply on low-yielding assets, especially overseas interbank lending. This has not represented a net drain of capital to the world, however, because Japanese banks have run down their overseas liabilities even faster than their foreign assets.

As the Japanese pull back, there has been a marked impact on competition in international banking markets, where margins are widening across the board.

This may be a lasting trend. Japanese banks clearly believe they were too ambitious in their international activities in the late 1980s. Mr Nishimura, of the finance ministry, says: "Judging from results, probably the international activities of Japanese banks were above the capabilities they had at that time." And Mr Ken-ichi Saito, president of Sakura Bank, one of Japan's biggest, goes further: "Most if not all Japanese banks' international activities, I feel, were a failure."

"Japanese banks lacked due caution in doing business. They tried to get involved in lending to big international projects without paying due attention to profitability and local practices." In ways like these, Japanese bank managers will have to live with the ghosts of the 1980s for years to come.

Joe Rogaly

Freedom's radio days are not yet over



We will never know whether the entire explanation for the collapse of communism lies in its own internal grotesqueries, or whether some assistance, or at least a gentle nudge, was given by broadcasts from the west. Was it the food and consumer goods shortages alone, or were the words transmitted across the iron curtain by the BBC World Service, the Voice of America, Radio Free Europe and Radio Liberty really effective? There can be no precise answer, but most people believe that the wireless facilitated the liberation of eastern Europe and the former Soviet Union. Britain's Mr David Howell, once energy and then transport secretary under Mrs Thatcher and latterly chairman of the parliamentary select committee on foreign affairs, argued some years ago that the spread of world communications would do irreparable damage to totalitarian regimes.

In this he predated Mr Francis Fukuyama, whose celebrated book, *The End of History and the Last Man*, suggests that the ideological struggle has come to an end – that, as the author would put it, liberal democracy remains the only coherent political aspiration that spans different regions and cultures across the globe. On a bad day, if you have your guard down, it is not difficult to persuade yourself to fall for this hokum. One speaker at the recent conference of the International Press Institute described how Japanese technicians are working on "down-sizing" satellite TV receiver dishes. They are currently

around 50mm wide, so you must nail them to an outside wall. The Japanese aim is a diameter of 50mm by the end of the century. Then tiny clandestine TVs could enhance the further spread of western ideas; eventually everyone would live in a pluralist democracy and shop at a Safeway. It is a comfortable materialistic fantasy, but the truth is that proponents of liberal democracy can never rest. The battle is not over.

I was reminded of this in Budapest last week. The Hungarian prime minister, Dr József Antall, had attempted to sack the heads of the state radio and television administrations. The state president, an unassuming intellectual called Árpád Göncz, refused to sign diary extracts; the second, *A Skyful of Freedom*, by Andrew Walker, is an illustrated popular history. Both are inevitably flavoured with corporate self-congratulation, but this is excusable. The World Service has much to congratulate itself about.

As one example, Mr Tusa reprints a letter from Romanian Moldavia, received in February 1990: "I have persistently listened to your broadcasts, many times hidden under a blanket in my monastic cell... I am convinced you made an important contribution to what we Romanians are experiencing today. Another, recalled by Mr Walker, is the tale of how news from Mr Boris Yeltsin's revolutionary "white house" during the attempted coup of 1991 was relayed through the BBC Moscow office. Listening in during his confinement was Mr Mikhail Gorbachev. The BBC's report, he said afterwards, had been the most reliable; to his way of thinking, they had confirmed that the whole action was doomed to failure.

The BBC's reputation for objectivity has been hard-earned. Its power derives from its refusal to propagate.

There is no need to be carried away by this. I broadcast regularly on the overseas service during the 1980s and, while I was never censored or instructed, the producers were often ready with a "could you perhaps put that another way?" always, of course, in the interest of balance. Bush House, headquarters of the service, is not inhabited by political eunuchs.

The more hard-edged American services lack the BBC's brand name, but they have been powerful in their own way. The Voice of America is forever condemned to be regarded as a weapon of the Cold War. It was founded in 1942, as a counter to Nazi propaganda; it turned to its anti-red crusade later, as an arm of the US Information Agency. Radio Free Europe and Radio Liberty began as CIA operations, but for many years they have tried to win reputations for presenting the truth. Their journalists are certainly less politically tainted than some of those who work on Britain's popular papers.

Like the BBC, Radio Liberty had its own correspondents inside Mr Yeltsin's white house; its broadcasts in 12 Soviet languages were used by Mr Yeltsin as a means of circumventing the official media during the coup. Such investments have paid dividends. Most ex-communist countries now permit the BBC and the American voices to relay news directly to their domestic listeners. Their news-gatherers operate locally.

You might think that since the Cold War is over there is no reason for British and American taxpayers to continue to finance such outfits.

Not so. For what we get the money is peanuts, but that is beside the point. There are two important jobs yet to do. The first is to protect the governments of the newly liberated countries from succumbing to the

temptation to bully their broadcasters, just as the communists did

France accelerates into the overtaking lane

Andrew Adonis and William Dawkins examine evidence that London is falling further behind Paris in its transport connections

Londoners spend longer commuting further in more late-running, overcrowded trains and buses than their Parisian counterparts, and their relative plight looks set to worsen during the 1990s. Even Paris's notoriously congested motorway system is to be improved by a network of privately financed motorways, while "no change" is the name of the game for London.

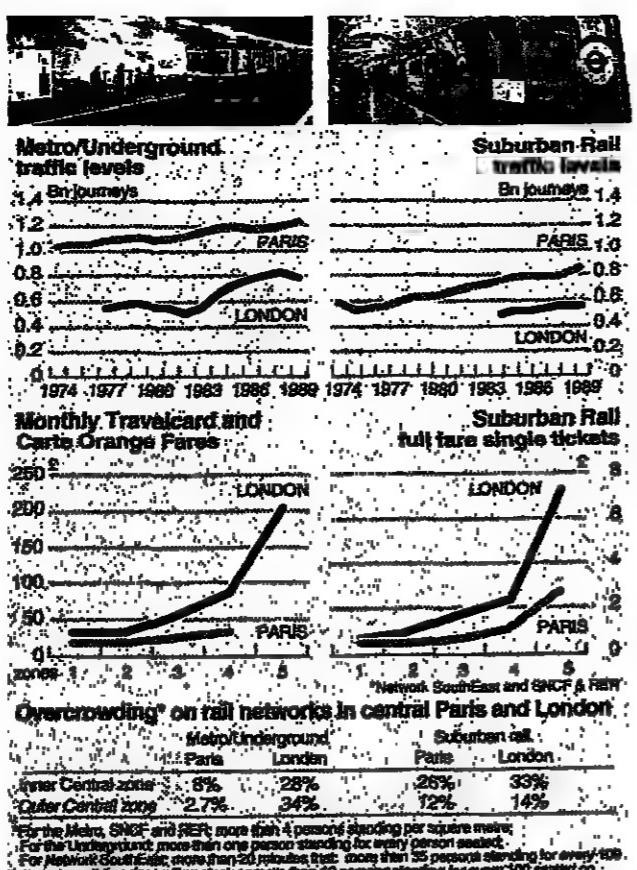
Only in buses - where both capitals are progressively privatising their routes - are the two cities on the same road, to evident advantage.

Those are the findings of a report¹ comparing transport in the two cities, to be issued next month. It is the joint work of the London Research Centre, an independent think tank, and Institut planning institute for the Ile-de-France regional council, which embraces Paris. Their conclusion is that London is the poor relation in urban transport, has been reinforced this week by the insolvency of Canary Wharf, the business development in London's Docklands to whose success inadequate rail links were a significant impediment.

In both Paris and London, commuting is the grim lot of a similar share of the workforce. The proportion of journeys to work made by public transport is higher in Paris (45 against 37 per cent). But London's more dispersed residential geography means that its commuters typically travel about a tenth again as far as their Parisian counterparts - offsetting the relative advantage of London's more far-reaching Underground and suburban Network SouthEast systems.

Besides that, the honours are with Paris. Its central area rail network is now far superior to London's within a comparable central zone: the Metro runs across almost twice as many kilometres as the Underground, and the average distance between its stations is half that in London. La Défense, Paris's edge-of-city business district, has fast suburban-line connections and gained a Métro link last month. Docklands, its London equivalent, has a sub-standard railway. An Underground link, through an extended Jubilee line, has been jeopardised by the failure of Canary Wharf.

Paris also benefits from more express cross-city rail routes: it has three through lines with a fourth partially built and a fifth projected. Thameslink, London's sole equivalent, is infrequent - especially in peak hours, because of capacity constraints. Another (cross-rail) is planned, but work has yet to start. Forty years after it



¹See the Metro, SNCF and RER note that a person spending over square metres

for each hour of travel costs more than 50 pence; spending for every 100 spent on riding class rolling stock or more than 70 pence; spending for every 100 spent on rolling stock.

There is a national concern in France to make the Paris transport system shine'

opened, Heathrow airport still lacks a fast rail link to the city. A British Rail/British Airports Authority consortium has permission to build one, but is strapped for cash and looking for other partners.

It is not just on routes, but on overcrowding, punctuality and frequency, that London scores poorly. Three facts suffice. Almost a third of the Underground's network is judged overcrowded in the central zone, compared with 5 per cent in Paris; 94 per cent of Paris peak hour suburban services arrived within five minutes of schedule in 1989-90, compared with 88 per cent in London; central zone Métro frequencies in Paris range from 1.5 to 4 minutes in peak hours - in London the range is 2.5 to 8 minutes.

"These differences are crucial," says Mr Carliampao Focas, editor of the joint study.

"While journey times are not much different, people have to allow far more time to travel by public transport in London."

Behind such contrasts lie crucial differences in investment and organisation. It is not just government largesse: business pays a share of the

costs of Paris's public transport and the RATP city transport authority raises capital on the bond markets.

Bus and train fares in Paris are only half those in London, and revenue from passengers and commercial activities account for less than half the spending of Paris's two main public transport providers - RATP and the SNCF state railways. About half of the rest comes from a payroll tax on enterprises with more than 10 employees, levied at a rate of 2.2 per cent in Paris city and half that in the suburbs. Companies are also obliged to reimburse half the cost of employees' season tickets.

By contrast, London's business makes no contribution to transport spending beyond one-off levies in exchange for development consents.

Paris is planning similar levies to fund expansion of its roads system for the region. The Ile-de-France region is about to finalise a 25-year development plan for the capital which envisages a four-ring road and at least five underground motorways which charge tolls. The idea is to copy in Paris the system of toll motorways crossing the rest of

the country.

** Available from HMSO, £22.95. This is the second in a series on planning and public services in Paris and London. The first appeared on February 12.*

OBSERVER

Those who teach...

■ Where does the world's best known management school look for a leader for its new publishing venture?

Not to the august experts on its teaching staff, in the case of Harvard Business School, even though one of them - the famous Rosabeth Moss Kanter - already edits its flagship publication, the Harvard Business Review.

Having decided to group its disparate publishing activities into a single enterprise expected to generate \$40m a year in revenue, the school is importing a publishing professional to run it in the shape of Ruth McMullen from Wiley. Kanter, a professor of organisational behaviour, will step down as editor of the review although she becomes vice-chairman of the board of the new unit.

While her two-year stay in the editorship has been stormy at times, insiders say the real source of the evident tension is not her management but the hybrid nature of the product. The bi-monthly review is neither an academic journal nor a typical business magazine.

Even so, with efforts in train to make it less stuffy and attractive to a wider public, Kanter's departure may signify Harvard's recognition that business academics aren't always the best people to run businesses in practice.

Still kicking

■ Britain's high-minded music critics seem to have been caught off-guard, if not downright disappointed, by the fact that the 76-year-old Frank Sinatra can still thrill a Royal Albert Hall packed with folk looking for

something more than a trip down memory lane.

Ready to gloat at the dimming of the old blue eyes, the critics seemed to have their worst prejudices vindicated by the presence of banks of autocues, not to mention an in-ear hearing aid. On his first night in London of this heavily flagged European tour, Sinatra managed to introduce his wife, seated in the audience, twice over, and later tried to leave the stage by the wrong exit.

But even his detractors could not be awed by the vast stage presence, and the, as ever, impeccable sense of timing. An ageing voice jarred more in the spoken asides than when he sang.

Anyone with the temerity to argue Sinatra should have put his feet up long ago might care to compare his current rendering of "Witchcraft" with that of a 1957 recording, re-released on CD - the considerably more youthful version, bland, even banal, certainly with none of the beguiling quality that so captivates today.

On the move

■ Did the Cadbury report say anything about putting staff convenience above shareholder value?

Sir Adrian Cadbury's review of corporate governance this week happened to coincide with an announcement from his old stable Cadbury Schweppes that the sweets and drinks manufacturer is on the move. Having outgrown its corporate headquarters near Marble Arch - Connaught Place, which it owns - it is trading up some to Berkeley Square in the heart of Mayfair, at a tidy \$55 per square foot.

Challenged about this apparent extravagance in the midst of Britain's gathering property crisis, the company says it thinks it has an

excellent deal, including an unspecified rent-free period.

While it looked "around the M25 corridor", it prefers the West End: one of its primary concerns is not to uproot its staff. It adds that it is looking forward to the big cash flow boost from the sale of the old building - "when the market picks up".



L of a reason

■ Venture capital director Stephen Hill permitted himself a small, wry smile yesterday as news broke that Canary Wharf was going into administration.

Hill, managing director of LICA Development Capital, a "boutique" venture capital company, had just dusted down an investment assessment he produced in 1984 for his then boss Bill Norris, the legendary founder of Control Data.

The American computer group was thinking of setting up a new UK Business and Technology Centre where resources and facilities are shared.

Hill's boss was not best pleased by his verdict that the

centre would not be viable in the short term and things would only get worse in future.

The November 1984 report quoted the UK property industry adage that there are three main ingredients for a successful development: "location, location and location".

Control Data indeed decided not to go ahead and dropped its option on a development site.

It was later snapped up by none other than Olympia & York - for Canary Wharf.

Down the river

■ As fireworks flashed and balloons soared close by London's Canary Wharf yesterday, overseas visitors may have been prompted to think the Brits at least take business failures bravely. That, however, would have been the wrong conclusion.

What the high-jinks marked was not Europe's biggest property development going under, but the formal launching by Dame Kiri Te Kanawa of the 270m twin-hulled liner Radisson Diamond just across the Thames.

Diamond Cruise's 18,000-tonne ship was of course already afloat, having sailed up from Tilbury overnight for the naming ceremony at Greenwich. The shipowners' president, Christian Aspregan, said he'd chosen the site, with Canary Wharf's tower dominating the background, as the place "where world time begins and where we are celebrating the beginning of a new time in the world's cruise industry".

"It is a great privilege to be on this glorious ship," declared Dame Kiri as she christened each of its hulls with a bottle of champagne - a marked contrast to the bitter cup being drunk over the water.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Kosovo's autonomy must be restored

From Sir Russell Johnston MP.

Sir, As sanctions are imposed on Serbia and as the possibility of using aerial and naval blockades to restrain the Paris transport system shine," says Mr Focas. "It is seen as a facilitator to development, while terms such as 'making London into a great city' don't appear anywhere."

The different government structures in the two capitals also help explain their divergent paths. Central government is the principal player in both cities: their main transport providers are nationalised industries with remits set by ministers. In Paris, though, the powerful City government and the Ile-de-France region - neither with a London equivalent - are powerful lobbyists for the city's transport needs. They also put money behind their dreams, footing a large part of the bill for capital spending.

More than a third of the region's 1991 budget of FF10.6bn (£1.05bn) was devoted to transport. The city government spends about FF2bn on transport, including roads, parking and a contribution to the RATP. The city has equal representation with the state on the Syndicat des Transports Parisiens (STP), the body responsible for public transport planning in the capital.

The contrast with London is stark. As the report puts it: "Overall and comprehensive planning of transport has been abandoned and the operation of the transport system has been increasingly dismembered among private developers, boroughs and counties, different government departments, nationalised industries and quangos." The result? In London, the past 25 years has seen the construction of 33km of new underground/suburban track and 260km of new motorway; in the same period Paris has brought 187km of new track and 500km of motorway into service. As to London's long-term plans - there are none.

There is a neat symmetry to all this. In the 1950s and 1960s Parisian planners looked to London, its Tubes, red buses and city-wide council for inspiration. Now the wheel has come full circle, with Paris the model to be followed. Perhaps understanding will be facilitated by the opening of the Chunnel tunnel link - albeit delayed, and with no fast link to London.

Available from HMSO, £22.95.

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Views of balance of payments trend in UK too relaxed

From Mr Nicholas Knight.

Sir, The relaxed attitude displayed by most to the deteriorating trend in the UK's current account deficit is very worrying. Last May 27 was certainly helpful, therefore, in that it drew attention to the damage that even a weak recovery is already doing. To suggest, however, that this does not matter in the short term because foreign money is flowing abundantly into post-election Britain" is little more than a statement of historical fact, and to suggest in the next sentence that the estimate for invisible earnings may have to rise is perverse in the extreme - foreign inflows will, of course, increase the outflow of interest and dividends.

Current account deficits are by definition balanced by capital inflow - all that is in question is the price demanded through higher interest rates or currency depreciation. In this sense the UK still has plenty of "independent" control over monetary policy - interest rates can still be put up after all.

Whether, when the time comes, the UK authorities will have the nerve to do this before the market demands it of them remains a moot point.

Nicholas Knight,
Nomura Research Institute - Europe,
Nomura House,
1 St Martin's-le-Grand,
London EC1A 4NP

and we would share responsibility for the outcome.

The EC should now make it unequivocally clear to Milosevic that the general resolution of the problems in what was Yugoslavia, which must come at some stage, has to include provision for the restoration of autonomy to Kosovo.

It should be guaranteed an internationally organised picnic on its future, similar to what was done in the Saar.

Russell Johnston,
(Liberal Democrat spokesman
on Europe),
House of Commons,
London SW1A 0AA

Insights into investment performance of pensions

From Mr Mike Brown.

Sir, Mr Lee Mallett (Letters, May 19) complained that he found it difficult to obtain details of the investment performance of pension funds and, if such performance were more widely reported, then he would find it easier to pick the fund of his choice.

In fact there is one pension fund whose investment performance he is already entitled to know about and that is the fund of which he is a member or a prospective member. The Social Security Act of 1985 requires the trustees to produce an annual report giving information about, among other things, the investment performance of their fund.

It is quite true that he is not entitled to similar information about the funds of other employers but neither is he entitled to join the fund of any other employer. There are good reasons why employers should be given every encouragement to provide good pensions for their own employees. It is hard to think of a single reason why they should be forced to provide pensions for the employees of their competitors.

Mike Brown,
director of information services,
National Association of Pension Funds,
12-16 Grosvenor Gardens,
London SW1W 0DH

be done at the same time as the government moves to the narrow band.

In the medium term the pound/franc would provide an alternative to the D-Mark/Ecu in the move towards ECU - in line with the Treasury's erstwhile preference for competing currencies and an evolutionary approach.

Lord Cobbold,
managing director,
Gatwick UK,
7 Adam Street,
London WC2N 6AA

Reality of pound/franc merger in EMS

From Lord Cobbold.

Sir, Picking up Anthony Harris's reference to my suggestion for a pound/franc merger within the EMS ("When gentlemen prefer bonds", May 26) the immediate question is whether the pound and franc together would be better able than individually to break below the Deutsche mark interest rate barrier.

Throughout the break-up of Yugoslavia the EC approach has been misplaced, first believing that Yugoslavia could, even ought, to be held together and then attempting even-handedness between

31.92 per cent. A window of opportunity has been reopened by the recent strength of the pound - up 2.5 per cent against the franc since the election and only 1.5 per cent away from the magic figure of 10 francs to the pound.

All that would initially be required is a declaration of intent from the two governments and a 1.1 per cent adjustment of the pound's central rates within the EMS parity grid (from 9.8839 to 10 in the case of the franc). It could

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Russian chiefs criticise western work practices

By Leyla Boulton in Moscow

MANAGERS of Russia's biggest industrial enterprises are supporting moves towards a market economy but believe it is "unethical" to adopt western practices such as mass layoffs and aggressive pricing policies to reach that goal.

This is one conclusion of the first report into why many senior managers of enterprises, from arms producers to textile manufacturers, have not responded to the government's "shock therapy" to shift Russia from a planned economy to a free market one.

The report by the Russian Union of Industrialists and Entrepreneurs is based on opinion polls and interviews involving 200 of Russia's biggest enterprises. It paints a portrait of an average senior manager who finds it unethical to charge "excessive" prices to his friends

and to demand payment from other enterprises which claim they cannot pay.

With debts between enterprises rising Rbs1.300bn (\$13.4bn), according to the central bank's latest figures, the report cites a fear among enterprises that if they cannot sell their goods, rather than cut their costs.

They continue to add a fixed 25 per cent to their costs (the maximum allowed by the state), plus the new value added tax of 28 per cent passed on to the buyer.

The government has threatened to close some inefficient enterprises to make others restructure, but a law on bankruptcy which should make this easier only reached parliament yesterday.

But it remains to be seen whether the government, to face political pressure not to allow production to collapse, will carry through on its threats.

KGB to cut back agents, Page 2



Policemen clash with picketers who were trying to stop buses in Valencia yesterday

Spanish unions fail to halt country with half-day strike

By Peter Bruce in Madrid

SPAIN'S trade unions face some tough political decisions after failing yesterday to bring the country to a halt during a half-day general strike in protest at government spending cuts.

The morning strike, which the unions claimed had been supported by an overwhelming majority of Spaniards, had little effect in Madrid and other big cities. Minimum public transport services decreed by the government in the face of fierce union criticism were exceeded in the capital. The government also held firm to its promise to use police to break up pickets trying to stop people using public transport. Most shops and businesses opened normally.

There were some arrests

around the country in clashes between police and pickets, but apart from stopping work at large industrial plants, the strike had nothing like the effect of the last national stoppage - a one day strike in 1988 - when Spain came to a halt.

One measure of the strike's effect on business is that national electricity consumption, which fell 55 per cent in the 1988 stoppage, was down just 13 per cent early yesterday and had risen to 90 per cent of normal levels by mid-morning.

Prime minister Felipe Gonzalez' new readiness to use police to prevent disruption is symptomatic of the confidence with which his government is facing the union challenges to its economic policies.

Those policies include freezing

public sector subsidies and lowering unemployment benefits. They are part of government efforts to ensure that Spain meets the convergence criteria set down by last year's Maastricht agreement on European economic and monetary union.

Union leaders have to decide whether to continue with the protests - and a full day general strike in October - or let the issue drop and hope the government will allow them to save some face by at least discussing marginal changes to policy.

That may happen. A general election has to be held by October next year and some peace with the unions may make the difference between an overall Socialist party victory and the need to form a coalition with other parties.

The Shenzhen mayhem saw one murder and hundreds of arrests as authorities curbed gangsters fighting for places in queues at brokers' - queue positions were being traded as well as shares. In Shanghai, one man committed suicide after losing 50,000 yuan (\$1,000).

Stockbrokers say that Shenzhen, with its proximity to Hong Kong and limits on price movements already removed, is a more sophisticated and less volatile marketplace than Shanghai. But both have seen huge rises and bumpy rides, with price/earnings ratios of more than 50 and trading systems strained by volume exceeding capacity.

More shares are expected to be issued this year. Though strictly for the knowledgeable and brave investor - China has neither accounting standards nor securities law - they are attracting demand from a growing number of specialist funds.

Liquidation threat to Canary Wharf

Continued from Page 1

Mr Stephen Adamson, one of three joint administrators, said he would look at the option of finding finance for the Jubilee extension, but he could not "not be more positive than that". He said Canary Wharf "could survive without the Jubilee line".

All creditors' claims on the project have been frozen under the administration order. The group of creditors owed the most are banks, who have lent Canary Wharf around £1.2bn. Mr Miller, a partner of investment bank James D. Wolfensohn, said that builders of the project were owed comparatively little.

Another important group of creditors are the existing tenants of Canary Wharf. In order to persuade them to move to Docklands, O&Y took over the leases of some of these tenants' pre-

ous buildings. The costs to Canary Wharf of paying the rent on these leases - including rents of tenants who are supposed to move in later this year - is £25m per year. These costs are likely to revert to the tenants.

Some of these prospective tenants, including American Express, the US financial company, and Texaco, the US oil company, are now expected to review whether they move to Canary Wharf.

The American Express building at Canary Wharf is only 85 per cent finished. Builders admitted there was a doubt whether the administrators would have sufficient funds to finish the building. If it is not finished, there is little chance of American Express ever occupying the building.

Any sharp drop in the forecast occupancy rate at Canary Wharf would seriously reduce the likeli-

hood that the project can emerge from administration as a going concern. If administration becomes liquidation - and Mr Adamson admitted there was a risk of that - the effect on the property market in the adjacent area would be devastating.

It would also mean that losses faced by banks, which include Canadian Imperial Bank of Commerce, Royal Bank of Canada, National Bank of Canada, Commerzbank from Germany, Crédit Lyonnais de France, Crédit Suisse of Switzerland, Citibank from the US and Barclays, and its UK rival Lloyds, would probably exceed the £600m they currently project.

Banks' exposure comprises a core loan of £556m to Canary Wharf, a finance lease of £58m which is guaranteed by Barclays, a separate £450m loan from four Canadian banks and £100m from the European Investment Bank. This may now be subject to scrutiny.

THE LEX COLUMN

Ripples from Docklands

There is an obvious temptation for the stock market to see the initiation of bankruptcy proceedings against Canary Wharf as something which principally affects the banking and property sectors. In fact, the travails of the property market, of which Canary Wharf is a symptom, may turn out to be a drag on the entire economy, even if the direct effects are difficult to quantify.

The government's reluctance to assist, for example by financing the extension of the Jubilee Line, says more about the degree to which its finances are already stretched than about the gravity of the problem. Unfortunately for Mr Major, his government's inability to bail out the property sector may even end up making public finances worse.

It will force the banks to take the hit on the chin. There is no immediate threat to their capital ratios, but provisions are likely to remain high for at least the next two or three years. So they will not generate nearly enough retained earnings to meet the level of loan demand generated by even a fairly modest recovery. Indeed, there is hardly any prospect of banks disposing of sufficient capital to finance the growth of over 3 per cent which the government has factored into its budget projections from next year onwards.

The exchanges in Shanghai and in Shenzhen special economic zone, close to Hong Kong, have caught the imagination of the Chinese, many of whom have substantial savings and are looking for ways to put their money to profitable use.

Many other cities, including Guangzhou, capital of prosperous Guangdong province, have applied to open stock exchanges. The authorities in Beijing are adopting a cautious approach and officials believe that any new exchanges approved will be limited in scope so limited, the prices of shares have soared.

Although the exchanges have been open for 18 months, trading this year has become frenzied following Beijing's endorsement of accelerated economic reform and as a result of growing prosperity in the south. There is growing interest in the markets from investors in other provinces.

Investors see share trading as a way to make quick money in a country which offers few profitable avenues for investment. Communist officials in provinces all over China see share ownership as a means to mobilise savings to back economic reform, to revitalise grossly inefficient state industries and to emulate the booming south.

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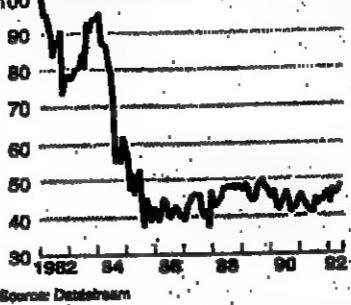
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FT-SE Index: 2694.2 (-4.4)

Thorn EMI

Share price relative to the FT-A All-Share Index



Source: Datastream

keeping a weather-eye on yields, focusing at least part of their attention away from the conventional, but increasingly unreliable, asset value yardstick. With capitalised interest reducing and earlier rent targets from new developments getting harder to meet, the prospect for dividend growth over the next two to three years would seem to be limited. A 7.5 per cent yield on the shares at last night's 358 seems about right. The good news is that thanks to investment property sales the company is on target to maintain the absolute level of net borrowings at the year end.

Thorn EMI

Thorn's restructuring has been well documented, but the size of the extraordinary items accompanying broadly unchanged full year profits yesterday still came as something of a surprise. The company, to be fair, is scrupulous about taking routine rationalisation costs above the line, has refused to join the pension accounting bandwagon, and can individually justify the component parts. A gross charge equivalent to almost 50 per cent of pre-tax profits nevertheless took some of the shine off an otherwise resilient performance.

The weakness of Thorn's shares in the last week - in contrast to the immediate post Virgin euphoria - no doubt owes something to the second instalment on the rights. It may also reflect the market's uncertainty as to whether the stock is primarily a defensive or a recovery one. The improvement in music margins (ex Thames) vividly demonstrates its defensive appeal, but though US rental volumes

now appear to be picking up the UK side looks set for another tough year. Thorn is solid, well-financed, and clearly has scope to improve the returns from non-core businesses like lighting and security. Until the much-hyped benefits of the Virgin acquisition start to show through, however, the shares may struggle to live with a rating 16-17 per cent above the market average.

Water sector

The opening brace of water company results provided an object lesson in practical regulation. South West Water won permission last year from Ofwat to pass on to consumers some of the costs of additional long-term capital spending; North West Water has found a neat solution to its more-seen requirement for £360m of extra spending. A deal with Ofwat means its customers will be spared even bigger price rises, while the company has the incentive of an agreed 7 per cent real rate of return on the investment.

Perhaps more importantly, the arrangement will be kept separate from the industry's price review in 1994. That reinforces the impression that the companies as a group are doing their best to limit Ofwat's ability to squeeze the price formula. In part that involves judicious control of profits via restructuring provisions or a greater interest burden. It will be rather harder to avoid scrutiny of operating margins in the basic water business which, in the case of the most efficient companies, are creeping towards 50 per cent. But South West and North West have persuaded Ofwat to accept a long-term view. Shareholders should not expect the rest of the sector to enjoy similar treatment.

Storhouse

Yesterday's announcement from Storhouse confirms that the group is toughening its attitude towards underperforming assets. The appointment of Habitat's finance director as divisional chairman and chief executive probably implies the imminent closure of the loss-making US operation. The French stores have been alone in making a consistent success of the Habitat concept, so Storhouse would doubtless smile on any bid from its French management to take control of the rest of the division. If the shares failed to react, it was doubtless because they are already discounting rather more than this tinkering at the edges.

Do not consider doing business with Japan without understanding the first Sogo Shosha.

Scalfaro call for reform

Continued from Page 1

action on the country's deteriorating finances. He emphasised the risk of failure to converge with the rest of Italy's EC partners, adding: "We are well aware that Europe cannot wait."

After being sworn in for his seven-year term, Mr Scalfaro drove to the Quirinale Palace where Mr Giovanni Spadolini, interim president for the last month, formally handed over the keys of office.

Mr Scalfaro, a long-time widower and devout Catholic, inherits a 16th century palace with 1,200 rooms used by 30 former popes, four kings and eight presidents. The total presidential staff numbers 796 with a budget of £200m (£165m) a year. This may now be subject to scrutiny.

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FINANCIAL TIMES SURVEY

■ Seoul officials learnt an important unification lesson from Germany, Page 2

■ Congestion is getting worse so the subways are being extended, Page 4

SECTION III

Korea has much to feel proud of but it also has ample cause for concern as the country's success has bred new problems. Whoever succeeds President Roh next February will have to face many stiff challenges, writes John Burton

Democracy takes root

A SENSE of malaise pervades South Korea in the fifth and final year of President Roh Tae Woo's Sixth Republic. That is surprising given the considerable achievements of his administration.

Democracy has taken root and is flourishing. The influence of the military, which dominated post-war politics, is declining and none of the presidential candidates has a military background. Labour and student unrest is subsiding as Koreans exercise their democratic powers – most recently by almost denying the government a parliamentary majority in the National Assembly elections in March.

The economy is still one of the world's fastest expanding, with an expected growth rate of at least 7.4 per cent this year following a 8.4 per cent gain in 1991. Gross national product and per capita income nearly doubled in the past five years.

South Korea is winning its own cold war with North Korea, which is suffering growing economic problems as it becomes isolated in a non-communist world. Tensions are gradually easing on the peninsula as the two sides take the first steps toward eventual unification.

They signed treaties last December banning nuclear weapons and promoting economic exchanges. Difficulties remain in implementing these

pacts, particularly procedures for nuclear inspections in North Korea which the US government believes may soon have its own bomb. But there is optimism in Seoul that closer co-operation between the two Koreas is not far off.

The reason why Koreans are worried, in spite of these favourable developments, is that the country is breeding a new set of problems.

Rapid economic growth is fuelling inflation and raising wages, which is eroding South Korea's international competitiveness.

Policy decisions are taking longer to reach as the strength of the democratic opposition increases. The unification process threatens to place a heavy financial burden on Seoul.

Whoever succeeds President Roh next February and inaugurates the Seventh Republic will have to tackle these challenges as South Korea reaches a historical turning point. This is the completion of the country's transformation from a developing nation into a mature economy. But the transition is provoking new questions and doubts about Korea's future.

The next stage in the country's development is less easy to predict with confidence. Talk about Korea becoming the next Japan has become muted. Instead, attention is focused on whether South Korea can maintain the momentum that



The traditional face of Korea is now much less familiar in a rapidly developing society. A further period of possibly tumultuous change is in prospect

has made it the world's 16th largest economy. The answer will largely depend on whether South Korea succeeds in restructuring its industry.

The development of competitive advanced technologies and the establishment of profitable businesses in areas where the country can enjoy a strong competitive advantage are necessary to support its export-dependent economy.

The country must reduce its dependence on light manufacturing and heavy industries, which prospered on cheap labour.

South Korean wages are no longer low and are the second highest in Asia after Japan. This reflects the growth of organised labour following the introduction of full democracy in 1987 and the strong negotiating power workers have in an economy marked by labour shortages.

Korean companies have the breathing space to make the

necessary adjustments to their industrial structure. They are establishing factories in other low-wage Asian countries, including China and Vietnam, to keep production costs under control. Korea is targeting Asia to balance the loss of market share by some sectors in the US and Europe. South-east Asia may soon surpass the US as Korea's biggest export market.

South Korea's family-owned business groups, or chaebol, must be careful not to allow their successful expansion in Asia to dissuade them from undertaking the difficult task of reforming themselves.

The chaebol, which dominates the Korean economy, have been the main engines behind the country's industrialisation since the 1960s and their growth was fuelled by cheap government loans. But the government believes that they have become too large and unwieldy, with their activities

spread across a wide range of industrial sectors. Credit restrictions have been imposed to force the chaebol to specialise and improve their efficiency, but to little avail. Although the chaebol complain about increased financing costs as a result of the credit controls, they still borrow and invest too much in unproductive areas, the government claims.

Allowing the chaebol unlimited access to foreign loans could also encourage investments. Foreign investors are cautious about lending to the chaebol because they have high gearing ratios, a legacy from their days of easy credit.

Selling assets would lower the chaebol's debt burden and attract international lenders.

A more effective reform of the chaebol would be to reduce the barriers and controls that

still protect them from some competitive pressures. This would include eliminating the remaining import barriers and, more importantly, introducing full financial deregulation. An expected rise in interest rates that would follow liberalisation would probably force the chaebol to dispose of unproductive assets.

The government is committed in principle to financial liberalisation by 1997, but scepticism remains whether the deadline will be met. Deregulation and liberalisation would mean the acceptance of greater foreign involvement in the Korean economy. That is a large psychological hurdle for Koreans, who distrust outside interference, to overcome.

The pace of economic liberalisation will be determined by the unification process, which could produce contradictions in government policy. If South Korea is forced to absorb North

IN THIS SURVEY

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Korea in the next few years as a result of a political upheaval similar to that which occurred in Germany in 1989. Seoul will have to rely on foreign capital and industrial investments to help it revive the north.

This is one factor that could accelerate liberalisation. But Korea will become a more self-absorbed country as it tackles the immense task of unification. The government may argue that economic controls are still needed to co-ordinate state and corporate efforts in rebuilding North Korea.

South Korea's next president could confront perhaps the most tumultuous period in the country's history since the Korean War if unification occurs soon. Korea's great strength is the strong sense of national purpose that emerges in times of crisis, but that sentiment could rest uneasily with Korea's need to fulfil internationalising its economy even as it becomes reunited.



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KOREA 2

IT IS fairly easy to predict who will be South Korea's next leader. He will be called President Kim, a former dissident leader and a perennial aspirant for the post. He stood in the 1987 election and lost, but saw his determination rewarded in the 1992 polls.

The only question that prediction fails to address is which President Kim it will be: Mr Kim Young Sam, the presidential candidate of the ruling Democratic Liberal Party (DLP), or Mr Kim Dae Jung, the nominee of the main opposition Democratic Party.

The answer is likely to be determined by the performance of a third candidate in the presidential race at the end of the year. He is Mr Chung Ju Yung, the billionaire founder of the Hyundai business group who recently established the Unification National Party (UNP).

Conventional wisdom suggests that Mr Kim Young Sam still has the best chance to gain entry into the presidential Blue House. One factor favouring him is the 38.5 per cent vote share the DLP received in the National Assembly election in March, the largest of any political party.

The parliamentary results indicated that support for the government may be even wider. Most of the elected independents, who received 11.5 per cent of the votes, were pro-government conservatives who had lost the DLP nomination in their constituencies.

Mr Kim could receive half of the votes if the parliamentary voting patterns are repeated in the presidential election. A plurality of votes is needed to be elected president. President Roh Tae Woo, who is constitutionally barred from standing again, won with 38 per cent in 1987 against the two Kims.

The irony with this analysis is that the DLP suffered a humiliating setback in the National Assembly ballot as their dominant parliamentary position was reduced to a bare majority in the 292-seat legislature. This reflected public dissatisfaction with the faltering economy.

The loss could have cost Mr Kim, who managed the parliamentary campaign, the DLP presidential nomination. But he threatened to defect with his 25-member legislative faction from the DLP, which would have deprived the government of its parliamentary control, if he was denied the nomination.

His only challenger, Mr Lee

The presidential battle is warming up

A tale of two Kims

Jong Chan withdrew from the race after alleging that pressure was being exerted on delegates by the party's leadership to support Mr Kim. Mr Lee, a popular MP from Seoul, is considering an independent bid that could erode Mr Kim's support and could split the DLP.

Mr Kim's great strength is that he represents stability and continuity, which still appeals strongly to Korean voters in spite of their growing disenchantment with the political establishment. His political base is the port city of Pusan in the south-eastern Kyongsang region, the area that has produced all of South Korea's political leaders.

Regionalism is highly influential in Korean politics. It appears certain that President Kim, due to his political weakness within the DLP, would keep in power the senior bureaucrats recruited by President Roh from his native Kyongsang city of Taegu.

Mr Kim's handicap is that he has become unpopular due to his political machinations in the last few years. The one-time opposition leader merged his Reunification Democratic Party with President Roh's party to form the DLP in 1990. This helped give the government a parliamentary majority, a position it had lost two years previously.

The apparent incentive for Mr Kim's action was a promise that he would be the DLP presidential nominee in 1992. But the public views Mr Kim's support of the government as a negation of their democratic will expressed in the 1988 National Assembly elections, a factor that contributed to the DLP's setback in March.

Mr Kim could become a victim of rising public cynicism about the country's political leadership. One recent poll revealed that more than half the public was dissatisfied with the two established political parties. It is the main reason why Mr Chung's UNP has attracted considerable support in the few months since its creation. DLP officials fear that Mr Chung's candidacy will split the conservative vote, delivering the election to Mr Kim Dae Jung.

Mr Chung is an unlikely can-



Kim Young Sam: DLP presidential candidate

didate to attract protest votes. He is the 76-year-old autocratic founder of Hyundai, South Korea's second largest conglomerate or chaebo. The chaebo are regarded by the public with suspicion because of their close links with the country's earlier authoritarian governments. For example, Mr Chung asked the government to use the police to suppress strikes at Hyundai plants in the 1980s.

Mr Chung has still proved adept in tapping the public discontent about the political establishment. He has adopted an unashamedly populist approach in his well-financed parliamentary and presidential campaigns. He

promises to reduce housing rents and reverse South Korea's trade deficit with Japan, the country's former disliked colonial master. He pledges to reform the financial system that has benefited his family.

Although government efforts to curb the chaebo are one reason for Mr Chung's new political role, he has recently spoken in favour of limiting their economic power. That sentiment sits uneasily with the UNP's avowed goal of reducing the state's economic controls.

"It isn't business that should be regulated, but government," said Mr Chung Mong Joon, a son of Mr Chung senior and one of the 32 UNP members in the National Assembly.

Mr Chung's appeal reflects national pride. His rags to riches story personifies South Korea's phenomenal growth in the post-war period. He has successfully contrasted the rapid rise of Hyundai into the country's biggest exporter with the government's patchy record on inflation and the trade deficit. "Many Koreans want to elect a strong leader who will give the country a sense of purpose like President Park Chung Hee did with his industrialisation programme 30 years ago. They see that figure in Chung Ju Yung, who had good relation with Park," said one Western diplomat.

The government's recent attempt to punish the Hyundai companies and the Chung family for alleged financial violations has increased Mr Chung's popularity since it casts him in the role of underdog *ais-dois* the political establishment.

The purpose of the government's harassment campaign was to prevent Mr Chung from using Hyundai's considerable financial and personnel resources in his campaign. Some DLP members concede that action was a strategic error. "We should have tried to accommodate him instead of alienating him," said one party official.

That mistake may come back to haunt the DLP if Mr Chung siphons off enough votes from the ruling party to deprive it of another term in the Blue

House. The UNP's voting strength in the National Assembly should make the DLP worry. The UNP transcended political regionalism by doing well in all sections of the country except for the south-western Cholla region, the stronghold of the Democats.

Mr Chung's fortunes could still dim if Koreans decide that they don't want to see big business replace the military as their rulers. It is likely that the other chaebo, fearful of the political influence that Hyundai could have, will persuade their large workforces that it is not in their best interests to vote for the UNP.

However, there is little doubt that Mr Kim Dae Jung would be pleased to see Mr Chung continue to chip away at the DLP's strength. The Democrats also benefited from discontent with the government in the National Assembly elections. The party gained 29.2 per cent of the vote, with a strong showing in Seoul in addition to its Cholla base, and increased its parliamentary representation to 97 seats.

Mr Kim is doing his best to correct the erroneous impression the result of the former military government's propaganda, that he is a leftist. His position papers are moderate in tone, and it is unlikely to introduce radical reforms if elected president.

The prospect of sitting in the Blue House is even encouraging him to mend relations with the military, who kidnapped and nearly executed him in the 1970s. Although the prospect of a military coup if Mr Kim is elected has probably diminished for good in the new democratic South Korea, he is taking no chances by recruiting former generals into the Democratic Party.

Mr Kim Dae Jung faces the same problem as the other Mr Kim of being an old face on the political stage. His wisest course would be sit back and hope that the DLP and the UNP tear each other apart, leaving him to pick up the spoils on election day.

Mr Kim should not rest too easily given the notorious fluidity of Korean politics. Some analysts expect that Mr Chung, concerned about the possible election of Mr Kim, may eventually withdraw from the race and give his support to Mr Kim Young Sam in return for political favours.

John Burton

TRADE

Threatened by China

KOREANS have long been used to living between a geopolitical hard place and a rock, squeezed as they are between China and Japan. They are now finding to their dismay that the trade position with these two big neighbours is equally uncomfortable.

Japan alone accounted for 90 per cent of South Korea's \$3.6bn trade deficit last year, confirming that industry remains dependent on Japanese equipment and components in spite of efforts to diversify suppliers. A 2.1 per cent drop in the value of exports suggests that South Korean companies are finding it hard to compete in Japan against Japanese branded goods made in south-east Asia.

The Chinese threat is a new one, with low-cost goods making inroads into Korea's domestic market as well as undermining its exports to Japan and elsewhere.

A loss of market share in some sectors in the US has added to Korea's discomfort, and there is little prospect of early relief from Washington's allegations of dumping and complaints about market access.

A partial solution to these problems, according to Mr Deuk-Hwan Yu, the assistant minister for trade policy, is export market diversification, a trend which is beginning to be discernible.

Ministry of Trade and Industry (MTI) figures show that the trade deficit for the first quarter of 1992 narrowed to \$3.84bn from \$4.33bn in the same period last year. This, officials say, was largely due to increased exports to markets such as south-east Asia, which in March overtook the US as Korea's largest export area.

There have been sharp increases in trade with the European Community and central and eastern Europe. Other areas which are seen as priorities for further development are the Middle East, South America and Africa. However, South Korean officials concede that none of these regions offers the potential of the US and Japan.

In addition, areas such as the EC, with a variety of cultural backgrounds, pose problems for individual Korean companies, most of whom are accustomed to the homogeneous markets of the US and Japan. Mr Gilles Anouil, the EC representative in Seoul, notes that Europe "wasn't even on the map" for most Korean companies until 1989, when the Economic Planning Board produced its first report on the single market.

Bilateral trade has increased by 32 per cent over the past two years as electronics and car manufacturers began to see western Europe as an antidote to a sluggish US market.

But the rise has not been without rancour. Korean officials say they are still concerned that "EC integration could

result in a fortress mentality". And a senior MTI official contends that there are "too many EC anti-dumping cases against Korean companies and the penalties are too high".

The need to avoid such actions is one factor behind increased Korean interest in direct investment in Europe, according to Dr Moon-Soo Kang of the Korea Development Institute. He believes businesses "are beginning to understand that they need a presence in the EC" to complement trade links.

Mr Anouil has detected a change in attitude, and says "most of the big companies accept that trade and investment now go hand in hand".

The number and size of Korean investments in Europe are relatively low. Official figures show that Europe accounted for only 11.2 of the 1,463 direct foreign investments made by Korean companies up to June 1991.

The high cost of western European labour, even relative to the US, accounts for some of the reluctance on the part of Korean companies to invest in the EC. The opening up of eastern Europe, on the other hand, has generated a good deal of interest.

This is explained in part by the fact that the Seoul government has been keen to make inroads in countries which had formerly maintained close relations with North Korea. Added to this has been the prospect of using eastern Europe as a low-cost assembly and production centre, primarily for exporting into the EC.

Some deals have materialised, such as Samsung's decision to build refrigerators in Czechoslovakia. But Mr Anouil says many Korean companies are having second thoughts about rapid expansion in eastern Europe.

Financial constraints, including high domestic interest rates and restrictions on overseas borrowing, are considerable. In addition, the Seoul government has rejected business requests for support to enable them to participate more extensively in eastern European privatisations.

The parlous state of some eastern European industries is a deterrent. Samsung Electronics, for example, continues to study prospects in the region, but it has determined not to set up production facilities in a country without a basic electronics industry, no matter how low the wages are".

The lure of the US is proving hard to break. Mr Joon-Sik Jung, director of MTI's Europe division, says Korean companies still find the "US much easier compared with the EC, let alone eastern Europe".

An early economic recovery in the US could slow the diversification drive, although it is unlikely to reverse it. The persistence of potentially disastrous trade disputes with the US, such as the latest allegation that Korean semiconductor manufacturers are dumping memory devices in the US market, is an incentive to maintain the policy.

So is the possible message behind the recent loss of market share in the US and Japan. As a Western diplomat said: "A country's performance in the free business environment of the EC measures its current competitiveness, while the performance in Japan tells you how it will do in future."

Robert Corcoran

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THE two Koreas are agreed on one subject: they both want to avoid North Korea being repudiated by the South.

It is ironic that officials in Seoul, who once hoped for a quick downfall of the Pyongyang government, now have an interest in preserving it for at least another decade while the two Koreas gradually integrate.

"We may once have wished for the North Korean government's instability, but then we saw what happened between East and West Germany. We have learned our lesson," said Mr Yu In Teak, who is a director of analysis at the National Unification Board, the cabinet-level agency responsible for

Seoul avoids haste over reunification, writes John Burton

Hard lesson from Germany

relations between the two Koreas.

The South Korean government sent dozens of study teams to Germany in the wake of its reunification. It convinced Seoul that a rapid takeover by South Korea of the north, if it suddenly collapsed as its economic problems mount, would be disastrous.

"Our economy couldn't cope with a quick unification. We would face bankruptcy," said

ECONOMY

The target is a triple seven

OPTIMISM is increasing that South Korea's overheated economy is gradually cooling down. Although the country had an enviable growth rate of 8.4 per cent last year, the brisk economic activity fuelled a high inflation rate of 9.7 per cent, steep market interest rates of 17.8 per cent and a widening current account deficit of \$8.5bn as import growth outpaced exports.

These are worrying statistics for a country whose livelihood is heavily dependent on exports in spite of the growing importance of the domestic market. South Korea's international competitiveness has been eroded in the last five years by a jump in wages as workers sought to keep up with higher consumer prices and climbing housing costs. The inflationary pressure was fuelled by an expansion of the money supply.

However, the government claims that 1992 will mark the turning point in regaining control. "The Korean economy is in a process of readjustment. We are not pessimistic about its prospects," says Mr Kim Chong-in, a legislator who recently served as the senior presidential secretary for economic affairs.

The Economic Planning Board (EPB), the main economic policy agency, speaks of achieving a triple seven economy this year, meaning a 7 per cent growth rate, 7 per cent inflation, and a 7% current account deficit. That assessment can probably be dismissed as election talk and even the government is hesitating to adopt these targets as its official goal.

There are encouraging signs that South Korea is approaching the EPB guidelines, although still falling short of them. The economy grew by

The government must resist increasing the money supply in an election year

7.6 per cent during the first quarter. The inflation rate of 2.6 per cent during the period was almost half that of the 4.9 per cent rate a year ago. The current account deficit shrank by 14 per cent to \$32bn as the growth in exports surpassed that for imports, narrowing the trade deficit by 23 per cent to \$2.5bn.

The Korean Development Institute (KDI), the government-affiliated research organisation, recently revised its forecast for the year based on the favourable first-quarter results. It predicts a gross national product growth rate of 7.5 per cent, an inflation rate of 8.7 per cent and a current account deficit of \$4.5bn. But some of the reasons for the improvement should still make government officials pause.

The slowdown in economic growth is mainly due to cut backs in fixed investment rather than personal consumption. The government has clamped down on the construction spree, which was a main source of economic expansion in the last few years. The state is curtailing residential investments following the completion of its three-year programme to construct 2m housing units, while commercial and infrastructure projects are less affected by investment restrictions.

The growth rate in construction is expected by the KDI to be halved to 5.4 per cent this year. The growth in industrial investments is declining from a rate of 12.8 per cent in 1991 to an estimated 9.7 per cent in 1992, reflecting the economic slowdown and high interest rates. This follows several years of healthy industrial investments as Korean companies sought more automation in their factories.

The growth in personal consumption remains stubbornly high, with the KDI predicting an increase of 8.8 per cent against a 9.2 per cent rise in 1991. The government has vainly sought to curb consumer spending, which has

Mr Tae Hwan Ok, the director of research at the Research Institute for National Unification, the government advisory agency on the unification issue.

Mr Ok estimates the cost to South Korea of supporting the North at between \$300m-\$500m annually during the first decade if unification occurred soon. He said that unification should take place until at least 2020 if Seoul wanted to avoid adverse economic consequences.

Although Mr Ok's analysis is more pessimistic than most, other studies have concluded that South Korea would pay a heavy price for early unification. The Economist Intelligence Unit (EIU) conservatively estimates that South Korea would have to spend between \$15bn-\$25bn annually in the 1990s to improve North Korea's industrial base and infrastructure and provide social services.

A report by the Korean Development Institute (KDI), the government-affiliated think tank, concluded that even if unification were postponed until 2001, the Seoul government would need to spend \$240bn during the following decade to support an unformed North Korea.

"Unification presents us with more difficult problems than it did to Germany," said Mr Ok. South Korea's population is only twice the size of the North's, while West Germans outnumbered East Germans by 4:1. North Korea's industrial structure is much worse than East Germany's, while the rebuilding of its road and rail network will take longer because of North Korea's mountainous terrain.

be blunted as they concentrated on developing industries in the north.

There is concern about the psychological gap between the two Koreas. The isolation of

North Koreans, who have

almost no access to information from abroad, means that

"the difference in attitudes between North and South

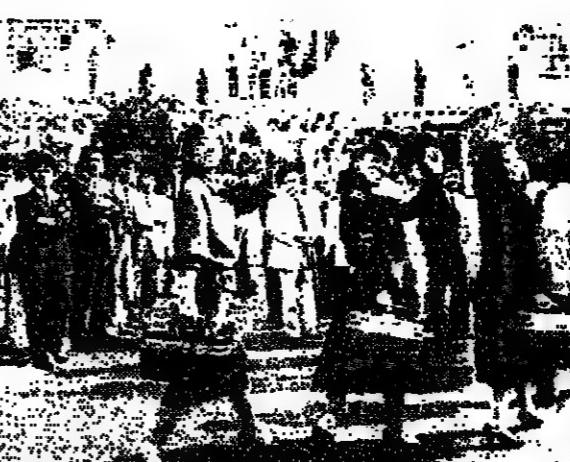
Koreans has become

immense," said Mr Yu.

The daunting task that awaits South Korea is to persuade officials that gradual unification is the only course.

They claim that the public feels the same way. "Reunification is a sensitive and volatile issue because there is a strong emotional urge to see our country become one again," argued Mr Kim Hak-joon, the chief press secretary for President Roh Tae Woo. "But the German example has given the people a more realistic attitude toward reunification."

The government believes the pace of economic integration will accelerate once the issue of North Korea's nuclear programme is resolved. "North Korea will not be able to withstand the diplomatic pressure being exerted from all sides to open its nuclear facilities to full inspection. We expect the nuclear issue will no longer be



Friendly gesture: South Koreans crossing into the north

an obstacle by the end of the summer," said Mr Kim.

Economic co-operation would consist of growing inter-Korean trade, participation in infrastructure projects such as development of the Tumen River basin, and the establishment of South Korean light manufacturing factories in North Korea.

This should improve North Korea's industrial base and lead to higher living standards, which are one-fifth of those of South Korea on a per capita of gross national product basis.

The KDI predicts that if sufficient economic progress is made in North Korea, then unification in 2001 would cost the Seoul government about \$90bn by 2010.

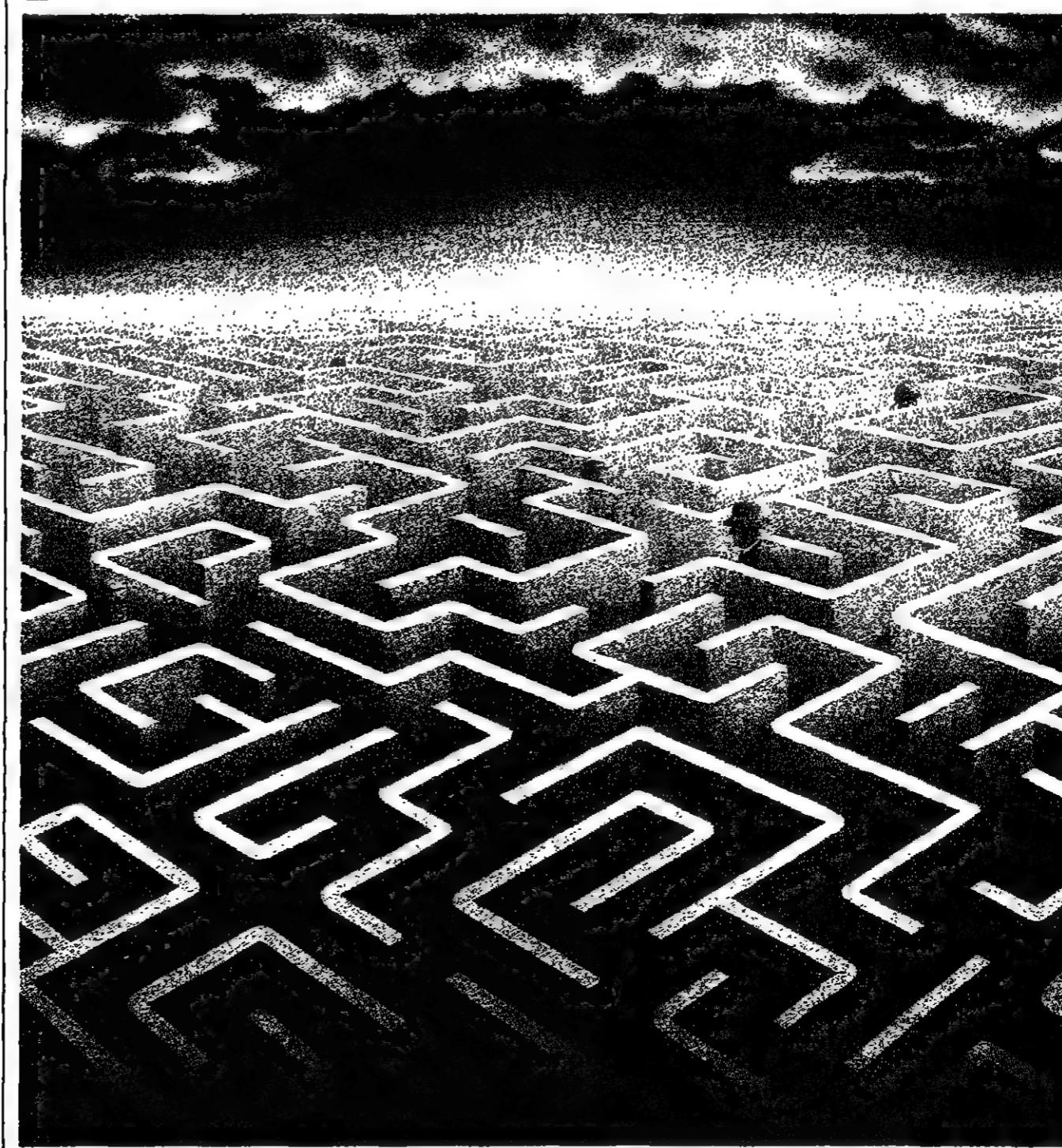
The opening of the North Korean economy would be

accompanied by moves toward a confederal linking of the two Koreas. Controls would be maintained on labour movements between the two halves of the peninsula during this transition phase, while the two currencies would remain separate but traded at a fixed rate.

Political co-operation would eventually lead to *de jure* unification after the turn of the century.

The success of this plan outlined by Seoul depends on the North Korean government reforming itself in step with the economy, while the population remains patient with the slow improvement in their living standards. Economic reform would not unleash the popular uprisings that characterised the eastern European bloc in 1989-91 because the

A JOURNEY INTO THE WORLD OF INTERNATIONAL COMMERCE HAS ITS TWISTS AND TURNS



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Why the stock exchange is still subdued

Unnatural silence

KOREA'S reputation as the land of the morning calm may strike visitors caught up in one of Seoul's rush hour traffic jams as singularly undeserved. But it sums up the mood on the Korean stock exchange (KSE). Its performance this year has been subdued despite the infusion of funds from abroad after the limited opening of the market to foreign investors in January.

The composite index has hovered around the 500 level for much of the year, compared with an all-time high of 1,008 in April 1989. Interest rates at around 16 per cent, a relatively low GDP growth rate of about 7.5 per cent and political uncertainty surrounding December's presidential election explain the poor performance, according to local brokers.

Their foreign counterparts say the same factors have put off many international investors, who have also been deterred by the remaining government restrictions on their activities. These include a 10 per cent limit on foreign ownership of individual shares and a three per cent ceiling on holdings in a Korean company by any single foreign investor.

Other barriers to greater foreign participation include a requirement to secure an investor identification number and a capital gains tax which has proved to be a big deterrent to investors from Germany, Japan and Hong Kong, countries which do not have double taxation treaties with South Korea.

Some foreign investors have also been annoyed at having to trade under their real names, rather than through the usual

nominees, though it appears that this requirement is being eased, according to Mr Peter Thorn, the chief executive of Seoul, the chief of brokers W.I. Carr.

Another factor which has dampened the interest of those investors who missed the first wave of buying is the fact that foreign holdings in the most liquid stocks quickly reached their ceiling, forcing latecomers to pay a premium in the over-the-counter market. Ministry of Finance officials note, however, that only 18 companies out of the 688 listed have reached their foreign quotas.

Ministry figures show that foreigners invested \$97m as of May 6, while withdrawing only \$12m. The net foreign position at the end of April represented just 0.73 per cent of the market's capitalisation, suggesting that government fears that "hot money" from abroad would wreak havoc in the domestic economy.

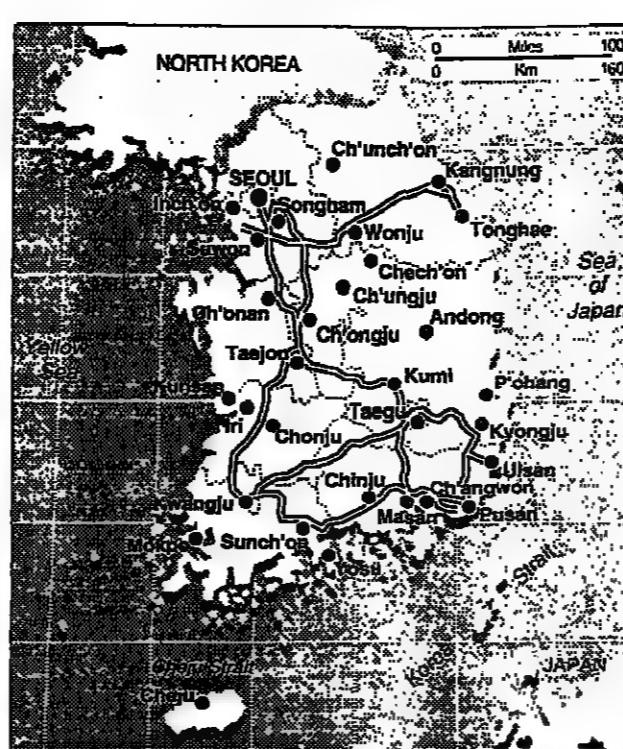
But few brokers, whether foreign or domestic, expect radical reforms to replace the government's cautious approach. "The officials have learned much over the past three or four months," says Mr. Thorn. "The Ministry of Finance is now saying to brokers 'how can we make things better?' But there is still a reluctance to give up control."

The government is under pressure from foreign brokers to raise the 10 per cent limit on overseas ownership to 25 per cent, according to Mr. Duncan Ross, manager of Baring Securities in Korea. But a senior finance ministry official countered that "it is a little hasty to talk about expansion after only five months", and said investors "should not expect such a decision this year".

Nonetheless, US investors represented 20.2 per cent of total foreign investment at the end of April, while their British-based counterparts accounted for 42.3 per cent. New Zealand, through which some Hong Kong money is reportedly funnelled to avoid the Korean capital gains tax, represented 14.2 per cent of the total. But Japanese investors had come forth with little more than \$1m, according to the ministry.

The simplification or removal of the remaining regulatory restrictions will continue to be a top priority of the government, according to Mr. Kim Tae-hyun, the director of the Ministry's Securities Policy Division. But he concedes that there has been "no progress" on the avoidance of double taxation for Japanese, German and Hong Kong investors.

Robert Corzine



The lack of movement on the issue is unlikely to stop the steady inflow of foreign funds, but it leaves the KSE standing out among other Asian markets, such as Hong Kong, where large international investors can move in and out of big blocks of highly liquid stocks with ease.

US-based investors, in particular, have been put off by the lack of opportunities to invest \$5-10m in one stock, according to Mr. Smiley. The fact that Erisa-regulated US pension funds have been unable to comply with Korea's standing proxy rule, which conflicts with accepted American practice, has also been a barrier to US investment. But Ministry of Finance officials say a change in the rules this month should solve the problem.

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WHEN Seoul marks its 500th anniversary as the Korean national capital in 1994, it will also be celebrating its position as the fifth biggest city in the world with a population approaching 11m.

The city's role as an important Asian urban centre is expected to grow during the next decade, especially if the two Koreas are reunited. By 2001, its inhabitants are expected to number 14m.

But Seoul's phenomenal and rapid expansion since the end of the Korean war in 1953 has brought a host of urban ills in its wake. "Our biggest problems are transportation, housing, pollution and refuse collection," says Seoul Mayor Rhee Hui-won. Those problems stem from the population explosion the city has experienced in the past 35 years.

While the city's population stood at 1.6m in 1955, it swelled rapidly thereafter as the country embarked on a massive industrialisation programme, with factories concentrated in the main cities. As early as 1963, the population had already doubled to 3m and the city's boundaries were also doubled to accommodate the inflow of people moving from rural areas. The result was the transformation of Seoul from a compact city of traditional one-story wooden houses into an urban sprawl dominated by high-rise buildings and the brownish haze of air pollution.

In the process, Seoul has lived up to its name, which means capital in Korean, by becoming the focal point for all aspects of Korean society. The greater Seoul region, which also includes the port city of Inchon and other towns in the surrounding province of Kyonggi, has more than 18m people, accounting for almost 45 per cent of the South Korean population.

The region is responsible for more than half of the national economic output, with 80 per cent of the country's industrial facilities located there. Besides being the political, corporate, financial and media capital of South Korea, the Seoul region has almost three-fifths of the nation's universities and close to half its institutes.

The speed of the city's growth has defeated earlier attempts to control its development. Urban planning "was difficult because conditions were changing so quickly," explains Mayor Rhee. The city adopted in 1990 a master plan that establishes guidelines until the turn of the century. But the possibility of unification could also render these proposals

obsolete since it could lead to changes in population growth and a shift in expansion to areas north of the city.

The fastest growing area of Seoul since the 1970s has been the Kangnam region south of the Han river, which bisects the city as the Thames does London.

While 80 per cent of Seoulites live in the Kangnam district north of the Han in 1990, the city's population is now evenly divided between both sides of the river. The construction of the stadia and other facilities south of the Han for 1988 Olympic Games helped accelerate the population move across the river, while transforming

the city's boundaries.

One means of further dispersing the population would be the construction of a high-speed rail link between Seoul and Pusan. This would bring the cities of Chonan and Taegu within 40 minutes' commuting distance of Seoul and make them more attractive places to live for those working in the capital.

But Seoul must still solve its transport problems, which now make commuting a nightmare.

Its roads are inadequate to handle the vehicles that carry 75 per cent of the passenger traffic within the city. Congestion is becoming worse as the number of cars reaches 1.4m,

although half of the 1.6m daily commuting trips in Seoul are still made on buses.

The development of Kangnam into the preferred residential area for the city's middle class.

The most important project in the 1990s is to expand the subway system and make it the main means of travelling in the city," says Mr Chang Seok Ryo, director of the city planning division of the Seoul Metropolitan Authority.

The four lines of the Seoul subway, with 168.5km of track, now carry 25 per cent of the city's passenger traffic.

Another four lines will be added by 1996 at a cost of Won 6.3 trillion, increasing the size of the system to 332.6km. This should handle about half of the passenger traffic.

The addition of a further 120km of track by 2001, which will make the Seoul system as extensive as Tokyo's and one of the largest in the world, will raise its share of passenger traffic to 75 per cent, the same as that now handled by the Tokyo network.

But the system is already overwhelmed during rush hours, with passengers squeezed into carriages. Officials hope to add more carriages to trains and introduce more frequent services.

Improved maintenance of carriages and the subway's power system will reduce delays.

Officials, however, hope that the city's population may reach only 12m, instead of the projected 14m, by the turn of the century if more people are encouraged to live outside the city's boundaries.

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But the importance of the subway system goes beyond reducing road traffic. The future growth of Seoul will be planned around it, with stations serving as the nuclei for new residential neighbourhood

KOREA 5

Jesse Lee

SOUTH KOREA'S rapid rise to a position in the world's top league of semiconductor producers is testimony to its ability to acquire, develop and manage high technology. Yet having scaled such technical heights in one of the most demanding industrial fields, it is in danger of lagging behind its competitors in the deployment of technology in the more mundane industries that make up the bulk of its export sector.

"Increasing the level of technology in every field of industry is our top priority," says Mr Chol Gak Kyu, deputy prime minister and head of the Economic Planning Board. "Every industry needs to upgrade its technology. We must deepen our industrial structure by substituting domestic output for imports of components and materials."

The big companies' profits went mostly into speculative property and stock-market dealings

That industry is intent on applying more technology to offset higher labour costs is evident from a surge in factory automation equipment imports, much of it from Japan. These have been rising at annual rates of 20 per cent or more in recent years, according to government statistics, and could amount to more than \$1bn in 1992.

Nor is there any doubt that technology transfer forms a part of virtually every industrial deal with foreign companies, though some observers

doubt whether that such technology is always fully absorbed and efficiently employed.

The growing network of government research laboratories boasts "many people who are as good as any in the world", according to western diplomats. And industry spending on research and development has risen sharply in recent years.

But there are question-marks over the corporate sector's R&D efforts. Some observers point to the behaviour of many of the big companies in 1986 and 1987, when they were flush with cash. The profits then went mainly into speculative property and stock market dealings rather than into R&D.

Some Korean companies, such as Samsung Electronics, have earned international reputations for being at the cutting edge of semiconductor technology. But the evidence is less clear that companies across the board are investing the very large amounts in pure research and product development which would be needed to lessen their ties to foreign, and especially Japanese suppliers of components and high value equipment.

Mr Duck Soo Han, director general of the industrial policy bureau at the Ministry of Trade and Industry, accepts that the "technology gap" won't be solved easily". But he contends that a combination of tax incentives, a government policy to encourage collaboration and the importation of key foreign technologies will help.

In addition, the government has identified strategic industries which it believes will be the basis for South Korea's



A two-inch flat screen from Samsung Electronics which is trying to lure back Korean-Americans to keep its technological lead

Industry seeks a wider technology base

Sharper edge needed

future competitiveness. These include the following:

- new generations of semi-conductors, including the development of a 64 Megabit Dram by 1992 and a 256 Megabit Dram by 1996;
- development of a variety of high definition television equipment, including HDTV

monitors by 1992, transmission technology by 1994 and flat panel displays by 1997;

- the commercialisation of a multi-media computer by 1996.

Some critics, however, contend that the government plan is over-ambitious. One European engineer familiar with the HDTV programme, for

example, believes that "only a half a dozen Korean engineers really understand the technology."

Mr Choi denies that the high technology effort is spread too thinly, noting that Korea's priorities fall well short of those in more developed countries, where the emphasis is on "fine

chemicals, aerospace, biotechnology and new materials". He adds that "decisions on R&D projects should equally consider economic viability as well as technological feasibility."

The relatively thin layer of engineering talent in the country has caused some companies to search widely for new

recruits. One of the most technologically advanced companies, Samsung Electronics, is seeking to lure Korean-Americans back to their former homeland. It is also trying to hire Russian scientists and engineers, either individually or as a team, though it has so far failed to reach any agreement.

"We don't care what nationality a person is," says Mr Hun Kim, a senior Samsung executive. But such sentiments may not be heard in the corridors of other Korean conglomerates, which have a reputation for being highly nationalistic.

They also have a reputation among many western business executives at least - of being less than respectful of intellectual property rights and for being reluctant to pay for foreign technology.

This is particularly the case when they are buying the innovative engineering services which will be needed in ever-larger amounts, according to Mr John Lyle, Seoul branch manager of H.W. Structures, part of the UK's Hawatl Whiting Group.

He believes that the complexity of design and development is rarely understood at government or senior management level", in large part because Korean industry has had a manufacturing bias.

"There is still an emphasis on importing licensed technology and manufacturing ready-made designs," he says.

"Purchasing innovative engineering services costs money and sometimes the effort needed to develop these skills is not understood by Korean companies." But Mr Lyle

believes Korean companies are beginning to understand that "if you pay yesterday's prices, then you get yesterday's technology".

The sheer size and dominance of Korea's big companies can also deter technology transfer. Dr Berthold Leibinger, president of the German Machinery and Plant Manufacturers Association, the VDMA, said recently in Seoul that German medium-sized companies found it hard to find suitable Korean partners. "It's very difficult for German company with 500 or even 2,000 employees to deal with a Korean one employing 50,000," he notes.

Government policy is to encourage the start-up of small, innovative technology-based companies. But there may still be more than a grain of truth in the joke which asks:

'If you pay yesterday's prices, then you get yesterday's technology'

"What is the first thing a Korean entrepreneur does?" The answer is: "He goes to the States."

Mr Choi at the EPA accepts that the shortage of small specialist suppliers is a weakness which must be overcome, in part through a recently announced loan programme. But government officials believe long-term technological competitiveness can only come through the reform of the chaebols into more focused entities.

RC

SOUTH KOREA'S car manufacturers offer a case study of the challenges which face the country's industry as a whole. All need to upgrade technology, lessen dependence on foreign suppliers, diversify markets and establish new relationships with their labour unions. And they need to overcome a period of economic uncertainty, both at home and in their main export markets.

The myriad alliances, technical co-operation agreements and joint ventures that bind Korea's carmakers to the world's leading manufacturers will remain a hallmark of the industry for years to come. The advent of an "all-Korean" car created from a "clean sheet of paper" will have to await the next century", says one western expert.

tal Whiting Group of consulting engineers. "When we started (in Korea) we noticed our clients' engineers did not gain much by studying the

'Unlike Japan, Korea has only pockets of automotive expertise'

design process because priority was given to developing products quickly." However, companies such as

Hyundai, the industry leader, have invested heavily in research and development facilities, where "massive teams are using state-of-the-art technology to develop new vehicles," according to Mr Lyle.

He predicts that the effort will result in "a new range of Korean products in the next five years", including light commercial vehicles and heavy trucks. "They will all be new designs or vehicles based on better platforms than exist now," he says.

The emphasis on independent projects stems in part from Korean dissatisfaction with the high cost of royalties paid to foreign suppliers and the limitations of technology transfer through the main international alliances in the industry - Hyundai with Japan's Mitsubishi, Kia with Ford and Matsuda and Daewoo's now-defunct link-up with GM.

But few observers expect that Korean companies will be able to catch up in all areas. "Great advancements have been made," says Mr Dong

Wha Lee, director of the Korea Automobile Manufacturers Association, who cites the introduction last year of a Hyundai-developed engine.

Less environmentally damaging cars are beyond Korea's technical capabilities

and similar programmes in place at Kia and Daewoo. But he concedes that the industry "still lags behind" its interna-

tional competitors in many areas. These include systems such as air bags, anti-lock braking systems and four-wheel drive.

Perhaps more worrying for Korea's technology effort, however, is the international trend towards less environmentally damaging cars, the development of which is beyond Korea's technical capabilities.

The quantum leap in the technical quality of Korean cars in recent years has been matched by moves to upgrade their image in key export markets, though that effort suffered badly when labour disputes affected the build quality of Hyundai cars sold in the US.

Mr N.M. Kim, Hyundai's managing director for export marketing, acknowledges that "we have a perception problem in the US", where export sales dropped from 260,000 units in 1986 to a current rate of just over 120,000 a year.

But he argues that the launch of the Elantra, which some experts describe as "Korea's first good car", will improve Hyundai's US image.

Mr Kim also believes that Korean manufacturers must move away from the "price-value market strategy", which has focused on undercutting the price of rival products.

The motor industry is striving to reduce dependence on foreign suppliers, writes Robert Corzine

The All-Korean car is still some way off

But the need to reduce dependence on foreign, and particularly Japanese partners or suppliers for everything from basic designs to key components is a priority for all manufacturers. So, too, is the need to move away from a manufacturing bias, towards greater emphasis on higher value activities such as design and product development.

Such a task will be neither easy nor cheap. "Unlike Japan, Korea has only pockets of automotive expertise", says Mr John Lyle of the UK's Haw-

ing Group of consulting engineers. "When we started (in Korea) we noticed our clients' engineers did not gain much by studying the

"Unlike Japan, Korea has only pockets of automotive expertise"

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THEMSELVES.



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FINANCIAL TIMES COMPANIES & MARKETS

Friday May 29 1992

INSIDE

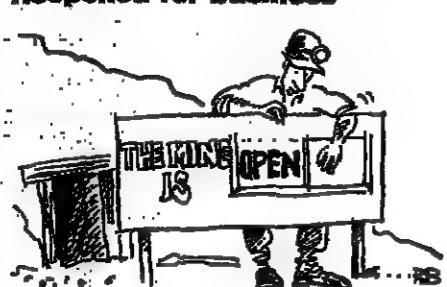
JAL swings into loss of Y6bn for year

Japan Airlines, the country's leading international carrier, yesterday reported a pre-tax loss of Y6bn (\$46.1m) for fiscal 1991 due to a slump in foreign business travel and rising operating costs. JAL, which had profit of Y24.5bn in 1990, forecast it would break even in the current fiscal year. Meanwhile, All Nippon Airways, Japan's largest domestic airline, announced pre-tax profits down 11.6 per cent to Y22.4bn. Page 20

Sprint tries to rally support

Sprint, the US long-distance telephone company, and Centel, a large Chicago-based local and cellular telephone company, were yesterday battling to counteract investor hostility to the \$2.8bn merger they announced on Wednesday night. Page 19

Reopened for business



It's hard to keep a good mine down. Malaysia's Sungai Lembing tin mine is just that. Abandoned during the Japanese military occupation, it was reopened at the end of the Second World War but was closed again in 1987. But with the recent recovery in tin prices, a Chinese-Malaysian partnership has reopened the mine and has long-term plans to bring the entire complex back into operation. Page 32

Canadian manoeuvres

Far from rejoicing, Canadian banks are hopping mad. Vigorous lobbying by the insurance industry has resulted in last-minute changes to next Monday's financial service reforms - which were meant to signal the entry by the banks into the insurance and fiduciary services. For once, the Canadian banks appeared to have been outmanoeuvred in their political lobbying. Page 21

M&G pre-tax profits up 9.5%

M&G, the UK fund management group, yesterday announced a 9.5 per cent increase in interim pre-tax profits to £19.9m (£35.8m). Funds under management were £23.54bn compared with £23.01bn at September 30, largely reflecting poorer stock markets. Mr Paddy Linton, managing director (left), said unit trust sales were poor, with redemptions of £203m outweighing sales of £156m. Page 25

South-West Water rises 2%

Price increases and cost-cutting helped South-West Water, the UK regional water company, achieve a 2 per cent rise in pre-tax profits last year, after spending £173m (£311m) in the third year of a £2bn capital investment programme. Page 24

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Chief price changes yesterday

NEW YORK (\$)		TOKYO (¥)	
Kodak	57.5 + 1%	Ask	515 + 44
PepsiCo	35.2 + 1%	Hertz	235 + 18
General Mills	55.5 + 1%	Hold Glass	550 + 60
Castrol	31.5 - 10%	Intel	630 + 100
McCartor	26.5 - 2%	Shinko Chem	620 + 49
Spent	22.5 - 1%	Shiroki	484 + 45
New York prices at 12.30. Paris and Frankfurt closed.			
LONDON (Pence)		Cable & Wye	
Flitess	120 + 23	Clarke Nickolls	17 - 4
Academy	45 + 3	Experior	6 - 12
Archer (AU)	807 + 22	F & O Gold	517 - 12
BT Int'l	15 + 4	Gates	15 - 14
Feedback	40 + 5	Hold Glass	724 - 27
Futura	59 - 7	Shinko Chem	812 - 1
Aster Day	228 - 30	Tokio	429 - 29
Salter Seal	77.5 - 5	Warburg (SG)	571 - 15

Plunge in Tokyo financial markets, bad loans and higher costs take toll at year-end

Profits continue to fall at Japanese banks

By Steven Wagstaff in Tokyo

Ministry of Finance estimates which were published a month ago in order to reassure investors and financial company managers about the health of Japanese banks.

Combined bad-debt provisions rose fivefold to ¥344.1bn. The levels remain low in relation to estimates circulating in Tokyo of total bad and doubtful loans, including loans made to the troubled Japanese property market.

The finance ministry has estimated publicly that the 21 largest Japanese banks (including the 11 commercial banks) had bad loans of between ¥7,000bn and

¥11,000bn at the end of March. This covers loans on which interest has not been paid for six months or more.

Other estimates have run as high as ¥30,000bn and more. However, these estimates do not take account of the potential value of collateral.

The results are in line with

JAPANESE BANK RESULTS (Ybn)						
	Net business profits	% chg	Pre-tax profits	% chg	% BIS ratios*	
Osulchi Kangyo	216.82	+44.3	145.29	-23.8	8.24	
Sakura	163.25	+85.7	162.06	-4.9	7.92	
Sumitomo	239.58	+13.8	221.99	-11.8	8.43	
Fuji	222.79	+27.0	162.26	-21.2	3.04	
Mitsubishi	212.38	+31.7	168.83	-5.3	5.20	
Sanwa	272.18	+29.5	207.36	-6.5	8.10	
Totali	95.09	+27.6	94.95	-15.3	8.38	
Kyowa Saitama	182.05	+24.8	95.58	-21.2	8.30	
Daiwa	67.77	+34.1	62.32	-20.7	8.27	
Hokkaido	84.84	+27.4	80.31	-15.0	8.26	
Tokyo	175.905	+21.4	85.34	+0.1	8.10	

*Capital adequacy ratios (%) on BIS final basis as at March 31 1992

Mr Ryuichi Kato, Tokai chairman, resigned his title (though not his board seat) to take responsibility for the bank's poor performance. Three other Tokai board members also resigned.

Losses on securities portfolios,

at ¥223.7bn, were 11 times higher

in 1990-91, reflecting continuing stock market weakness.

Because banks count a portion of their stock portfolios as capital, the fall in portfolio values reduced capital reserves. As a result, there was a deterioration in banks' ratios of capital to assets calculated under Bank for International Settlements rules.

But only Sakura, with a ratio of 7.92 per cent, failed to make the 8 per cent minimum the BIS will bring into effect next year.

Three banks made separate provisions for losses arising from fraudulent loan cases which came to light last year. Fuji Bank set aside Y142.8bn, Tokai Bank Y49.5bn and Kyowa Saitama Bank Y8.2bn.

Japanese banks do not generally write off debts if there is a possibility of eventually recovering the money - even if that recovery is several years away. This accounts for the discrepancy between estimates of problem loans and the actual provisions

revealed yesterday.

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Japanese banks do not generally write off debts if there is a possibility of eventually recovering the money - even if that recovery is several years away. This accounts for the discrepancy between estimates of problem loans and the actual provisions

as shown in the increase in net business profits.

Mitsubishi Bank said the increase was due to a substantial fall in interest rates coupled to the adoption of an improved system for pricing loans and better marketing of high-margin consumer loans.

The banks, which are trying to limit asset growth to meet BIS ratios, restricted loan growth to 2.2 per cent. Loans fell at Sakura by 0.9 per cent and at the Bank of Tokyo by 1.2 per cent.

Sumitomo Bank kept its place as the most profitable bank, followed by Sanwa Bank and Fuji.

The Bank of Tokyo was the only bank to post an increase in pre-tax profits, albeit marginal.

Sumitomo also retained its lead in international revenues, with the Bank of Tokyo in second place.

Strains in the banking system, Page 14

Prospect of collapse keeps Sorrell on top

Bankers debating WPP's recapitalisation have to consider the fate of the group's chief executive

WPP, the international marketing services group, gives a twist to the old adage that if you owe a bank \$10, that's your problem, but owe it \$100, and the problem is the bank's.

If it became known that, for example, Ogilvy & Mather was

advertising business. It is possible to fault Martin Sorrell, then the purchase of Ogilvy & Mather can be seen to have been a mistake. But the banks then fall over themselves to lend him the money.

That is part of the reason why Sorrell has managed to stay at the helm. Another is that he would be a hard act to follow.

According to Mr Richard Dale, analyst with Smith New Court: "Martin Sorrell is the man who does know the company better than anyone and it would be difficult to replace him. But what is necessary and would be welcomed by institutions, and probably by the banks too, would be another senior executive on the board."

There is no obvious internal candidate to replace Mr Sorrell.

Mr David Ogilvy, WPP's 81-year-old non-executive chairman, spends most of his time in his chateau in France. Apart from Mr Sorrell, there are only two other executives on the board.

Mr Sorrell has a reputation for devoting himself to only two things in

INTERNATIONAL COMPANIES AND FINANCE

O&Y says restructuring of parent will go ahead

By Bernard Simon in Toronto

OLYMPIA & YORK said yesterday the appointment of an administrator for Canary Wharf, the property development in east London, should not affect the restructuring of the Canadian parent company and its other assets in Canada.

Mr David Brown, who heads O&Y's legal team, told a court in Toronto the Canadian companies had sufficient funds to maintain their operations during the restructuring.

O&Y revealed in court documents that it expected to spend almost C\$17m (US\$14.1m) over the next five months on restructuring costs. Legal and accounting fees alone will make up about two-thirds of the total.

O&Y's Canadian operations were placed under court protection on May 14 under the Companies' Creditors Arrangements Act. Its US operations were not affected.

Mr Brown reaffirmed that the company would try, as far as possible, to separate the restructuring of its businesses in Britain, Canada and the US.

O&Y told the court it had lowered its estimate of its worldwide debt to C\$13.5bn from C\$14.9bn. Some C\$8.6bn of the total applies to the Canadian operations.

Various creditors have submitted a total of 19 motions to the court, either seeking to safeguard their claims to O&Y assets or to carve out various assets from the CCAA order.

O&Y and its large lenders submitted detailed proposals to the court to segregate income from the company's various Canadian buildings and investments.

CIBC hit by C\$860m exposure

By Bernard Simon

CANADIAN Imperial Bank of Commerce, the biggest lender to Olympia & York, has written off most of its C\$860m (US\$723m) exposure to the ailing property developer.

CIBC, which has taken a hard line in debt-restructuring negotiations with O&Y, is understood to be among the banks which refused to meet the company's request for a large new infusion of funds for Canary Wharf, the east London property development which went into administration yesterday.

As a result of the provision, the bank suffered a loss of C\$440m, or C\$2.55 a share, in

the three months to April 30, compared with earnings of C\$185m, or 90 cents a share, a year earlier.

CIBC said that despite the big second-quarter loss, it was confident it would be in the black for fiscal 1992 as a whole.

Mr Donald Fullerton, who retires as CIBC's chairman next week, said the bank considered the provision sufficient to "cover a wide range of developments" and "put the O&Y problem" behind us".

About half the C\$860m O&Y portfolio was advanced for Canary Wharf, with the rest split between properties in the US and Canada. The bank said virtually its entire portfolio of O&Y loans was secured "in form or another".

The decisive write-down is expected to reinforce the

bank's determination to move quickly away from the O&Y issue.

Mr Paul Reichmann, O&Y's co-owner and master strategist, was, until two months ago, a CIBC director.

Mr Donald Fullerton, who retires as CIBC's chairman next week, said the bank considered the provision sufficient to "cover a wide range of developments" and "put the O&Y problem" behind us".

The O&Y provision makes up the bulk of a special C\$1bn charge against CIBC's second-quarter earnings. It also includes sour loans to the Goldberg group in Australia and provision for further losses due to weak business conditions in North America.

Provision of C\$200m at chartered bank

NATIONAL Bank of Canada, the country's sixth largest chartered bank, says its loans to Olympia & York Developments and group affiliates totalled C\$473m (US\$384.1m) at April 30, writes Robert Gibbons.

The bank has made a C\$200m special provision for fiscal 1992 to cover possible losses. It has

also classified C\$110m of O&Y loans as non-performing.

The bank said the exposure included loans to O&Y group affiliates such as Gulf Canada Resources and Abitibi-Price as well as loans made earlier this year for work at Canary Wharf.

The impact of the O&Y provision, and strong competition in domestic markets, brought a

41 per cent fall in earnings for the second quarter ended April 30 and a 25 per cent decline in the first half of fiscal 1992.

Second-quarter profit was C\$29.3m, or 16 cents a share, against C\$50.3m, or 38 cents a share, a year earlier. First-half profit was C\$75.6m, or 46 cents a share, against C\$105.6m, or 58 cents, a year earlier.

The deal follows years of negotiations from the Polish company in which Fiat has already invested heavily to produce 160,000 new Cinquecento cars a year for domestic and export markets.

The Polish government,

which retains the remaining 10 per cent stake in the company, earlier approved a package of tax concessions while Fiat took over the company's estimated \$100m domestic debts and agreed to repay an estimated \$800m borrowed to finance modernisation and the Cinquecento programme.

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The graph shows Honeywell's stock price from 1987 to 1992. The Y-axis represents price in dollars, ranging from 0 to 150. The X-axis represents years, with markers for 1987, 1988, 1989, 1990, 1991, and 1992. The line starts at approximately 40 in 1987, rises to 50 in 1988, dips to 45 in 1989, rises to 60 in 1990, dips to 50 in 1991, and rises sharply to 120 in 1992.
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Helping You Control Your World

U.S.\$300,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE 1997

Magna net for quarter surges to C\$30.5m

By Robert Gibbons
in Montreal

HIGHER North American car production and lower interest rates helped Magna International, Canada's biggest independent car and parts maker, to achieve a fourfold jump in third-quarter profits. The surge came on a 27.5 per cent gain in sales.

Magna, which also operates several plants in Europe, reported net profit of C\$30.5m (US\$25.40m), or 89 cents a share, for the April 30 quarter, up from C\$4.4m, or 16 cents, a year earlier. Sales were C\$295.5m, against C\$74.5m.

In the first nine months of fiscal 1992, Magna earned C\$66.7m, or C\$1.18 a share, against C\$4.9m, or 18 cents a year earlier, on sales of C\$1.7bn against C\$1.5bn. At April 30, Magna's debt-equity ratio was 1.1:1, marking a fast turnaround from its financial crisis of 1989-90.

The present members of the family fortune are the brothers Juan and Carlos March, the grandchildren of the legendary Juan March, who gave financial backing to General Franco in the Spanish Civil War. The

March family, one of the wealthiest in Spain, sits down every 15 to 20 years to think about where it is and where it is going. As its latest strategic review draws to a close, the family has announced the sale of Banco de Progreso, its merchant bank subsidiary. The disposal will bring the family's war chest for new investments up to more than Pta70bn (US\$7m).

Some hurdles remain on the way to the rich new pastures the March clan is seeking. The family is still stuck with Uraila, a loss-making industrial holding. It also has to mould Banco Urquijo, a middle-sized and unresponsible retail bank that it owns, into the vehicle for corporate business that Progreso has become.

The present members of the family fortune are the brothers Juan and Carlos March, the grandchildren of the legendary Juan March, who gave financial backing to General Franco in the Spanish Civil War. The brothers' side is Uraila, the publically-controlled construction and chemical group which began to haemorrhage badly last year when its posted losses of Pta22bn against 1990 profits of Pta21bn.

The scale of the disposal programme is equivalent to one undertaken by the two brothers in the mid-1970s. Well-schooled by their grandfather to run the family empire following the early death of their father, Juan and Carlos March then pulled out of capital-intensive industries, including nuclear power stations, and sold Transiberiana, a large shipping firm.

"Grandfather" taught them the value of having money in their pockets, which means they remain traders of companies rather than long-term, committed investors. They make a distinction between

Amoco forced to scale back capital spending

By Alan Friedman
in New York

AMOCO, the US oil and gas company suffering from reduced profit margins, has become the latest energy group to scale back its planned 1992 capital and exploration spending.

The company said it would cut 1992 spending by 12 per cent, from \$3.7bn to \$3.26bn. The scheduled 1992 budget was already lower than the \$4.16bn allocated last year.

Amoco has also told its 54,000 employees it may seek some job cuts later this year. Like Mobil, Texaco and other

US energy groups, Amoco is feeling the effects of a weak US economy, low energy prices, and lower demand for a range of its petroleum products.

The US energy sector is generally seeking ways to reduce overheads, through redundancies, plant closures, deferred project investments and immediate cuts in capital expenditure.

Amoco's decision to cut spending comes in the wake of a 32.4 per cent drop in its first-quarter net earnings, to \$24.7m, from \$36.7m in the same period last year.

Amoco has also told its 54,000 employees it may seek some job cuts later this year.

Adjusted for disposals, group sales rose by 31 per cent to L\$655.7bn, while profits at par-

Saffa holds dividend despite profits decline

By Haig Simonian in Milan

ent company level went up by 3.8 per cent to L\$27.1bn.

The company, which is now the second biggest boxboard maker in Europe, confirmed it wanted to raise its market share by increasing its own productive capacity and by buying stakes in other manufacturers.

It may restructure its car production, leading to a cut in the workforce, Mr Giovanni Agnelli, chairman, said yesterday. Reuter reports from Rome.

An Italian newspaper earlier reported that Fiat intended to close its Chivasso car plant as a cost-cutting move. The closure would not affect actual car production.

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£125,000,000

Floating Rate Notes due 1995

In accordance with the provisions of the notes, notice is hereby given that for the Interest Period 29 May, 1992 to 30 June, 1992 the notes will carry an interest rate of 5% per annum. Interest payable on the relevant interest payment date 30 June, 1992 will amount to US\$44.44 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

Wells Fargo & Company

US\$200,000,000

Floating rate subordinated notes due 2000

In accordance with the provisions of the notes, notice is hereby given that for the Interest Period 29 May, 1992 to 30 June, 1992 the notes will carry an interest rate of 5% per annum. Interest payable on the relevant interest payment date 30 June, 1992 will amount to US\$46.67 per US\$10,000 note and US\$233.35 per US\$50,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

Wells Fargo & Company

U.S. \$50,000,000

RZB AUSTRIA

RaiFFEISEN ZENTRALBANK

Oesterreich Aktiengesellschaft

Floating Rate Subordinated Notes Due 1996

Interest Rate 5% per annum

Interest Period 29th May 1992

Interest Amount per U.S. \$5,000 Note due 30th November 1992

U.S. \$134.90

Credit Suisse First Boston Limited

Agent

YOKOHAMA ASIA LIMITED

(Incorporated in Hong Kong)

U.S.\$100,000,000

GUARANTEED FLOATING RATE NOTES DUE 1997

Unconditionally and irrevocably guaranteed by THE BANK OF YOKOHAMA, LTD.

Notice is hereby given that the rate of interest for the initial interest period has been fixed at 4.3125% per annum and the interest payable on the relevant interest payment date 28 August 1992 against Coupon No. 28 in respect of US\$250,000 nominal of the notes will be US\$10,000 and in respect of

May 29, 1992, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

INTERNATIONAL COMPANIES AND FINANCE

Investors hostile to Sprint merger proposal

Martin Dickson explains why Wall Street has not welcomed the \$2.8bn Centel deal

Sprint, the US long-distance telephone company, and Centel, a large Chicago-based local and cellular telephone company, were yesterday battling to turn back a wave of investor and Wall Street hostility to the \$2.8bn merger they announced on Wednesday night.

The deal put a value on Centel far lower than its recent share price had indicated. Centel's stock plummeted yesterday morning and the share prices of most other US telecommunications companies also dropped as the market panned over their worth.

Mr Jack Fraze, chairman of Centel, insisted at a news conference that the merger – to be achieved by a share swap – was "the most financially attractive deal for shareholders right now" and offered important long-term advantages.

The deal is the latest example of a wave of consolidation sweeping through the US telecommunications industry, thanks to technical, regulatory and financial change. If it goes through, it would create a unique business – the only US company operating in all the three major telecommunications markets: long distance, local and cellular.

But Wall Street analysts said the pact, which requires the

approval of a majority of Centel shareholders, might be rejected by them, and several major investors expressed anger over the terms.

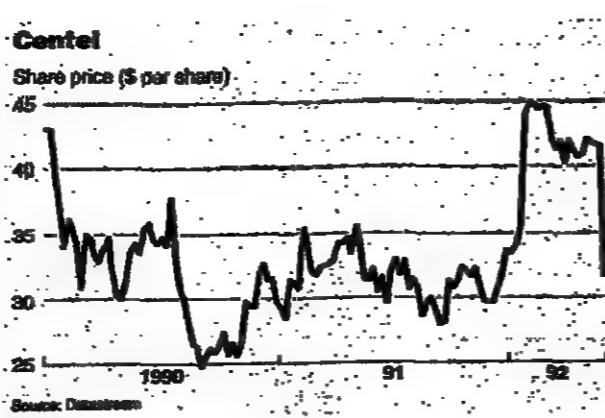
Mr Kenneth Leon, an analyst at Bear Stearns, said: "I do not find the merger attractive and believe the company's shareholders will reject it... I feel the company is worth much more."

The merger, which the two companies stress would be tax free to shareholders, involves the conversion of each share of Centel's common stock into 1.37 shares of Sprint stock and would leave Centel shareholders with around 85 per cent of the combined business.

Yesterday morning Sprint shares dropped 13% to \$23.4, valuing each Centel share at \$31.4 and the whole group at \$2.65bn.

However, many analysts had previously put a break-up value of \$4bn or more on Centel and on Wednesday, just before the merger announcement, the shares had closed at \$27.4. By yesterday lunchtime they were down at \$23.4.

The combined group will be called Sprint, and Mr William Esrey, Sprint's chairman and chief executive, will retain these titles. Mr Fraze will become president and chief operating officer, and Centel



Source: Datamonitor

will get six seats on a 16-person board.

Sprint is the third largest long distance carrier in the US, where it has faced an uphill battle competing with industry leaders American Telephone & Telegraph and MCI. It also operates local phone services in 17 states, serving more than 6m access lines.

Several years ago,

Mr Esrey said the combination of the local businesses would give Sprint "real critical mass" and produce increased efficiency and lower costs. He hoped eventually to save around \$100m a year in operating costs, including a reduction of around 1,000 in combined employees. Sprint has 49,000 workers and Centel 9,300.

He added that the US would increasingly see a "blurring of the boundaries" between local telephone companies, long distance ones, cellular communications and the cable television industry. The Centel deal meant Sprint would have a head start in this process, and would be able to offer custom-

ers "one stop shopping".

Many analysts agree the US industry is heading gradually in this direction, although there remain formidable regulatory barriers to the process.

The 1984 anti-trust break-up of AT&T, or the Bell, which used to provide both long-distance and local services, prevents AT&T from entering the local market and the so-called "Baby Bell" regional companies, which were spun off it, from entering the long-distance market.

However, these restrictions do not apply to the non-Bell companies which provide a substantial part of America's telecommunications services.

Several other large telecommunications companies expressed interest in buying parts of Centel, but not all of it, and Mr Fraze said he had been surprised that the bidding had not been more active.

"There has been widespread speculation on the value of local telephone company assets. These have all been changed with this process," added Mr Esrey.

However, some Wall Street analysts argued that Centel had chosen to put itself on the market at a poor time, when other large telephone companies were already absorbed with recent acquisitions.

Novell surges on growth of network computing

By Louise Kehoe
in San Francisco

NOVELL, the US computer networking software company, reported a 50 per cent jump in revenues for its second quarter, with earnings up 60 per cent as the company continued to benefit from rapid growth in network computing.

Net income rose to \$51.3m, or 40 cents a share, from \$38.4m or 36 cents. Revenues for the quarter were \$225m, up from \$160.2m last time.

In spite of the strong performance, Novell's stock price was down yesterday morning on news of the results. Wall Street analysts had hoped the company would outperform their projections.

Novell aimed to expand its sales further by providing operating system software for networked desktop computers, said Mr Raymond Noorda, chairman, president and chief executive.

For the first six months net income increased 65 per cent to

\$113.5m from \$68.9m, while income per share was 74 cents, up from 47 cents. Revenue was \$430m, against \$284.8m in the same period last year.

Total revenue growth for the half year reflects a 37 per cent rise in sales of network computing software.

Sales outside the US increased 85 per cent in the second quarter to \$104m. For the first six months of fiscal 1992, international sales were \$207m, accounting for 48 per cent of total revenue.

JVC, Hughes in video venture

HUGHES Aircraft of the US and Victor Co of Japan (JVC) are forming a joint venture to make video projectors, Rester reports from Tokyo.

Sales of projection television equipment are expected to take off with the introduction of advanced television systems in the 1990s.

The new California-based company, called Hughes-JVC Technology, this autumn will start marketing a professional model of a projection TV, which shines a video image on a large flat screen. Additional models will follow.

next year and a consumer version is due in 1994.

The projectors are based on liquid-crystal light valve technology developed by Hughes Aircraft, a division of GM Hughes Electronics Corp.

Hughes says it has been working with this technology for 20 years in defence applications, which account for most of its revenues.

JVC, with its long experience in the audio-visual business, will contribute manufacturing and marketing acumen to the joint venture. The worldwide market for

projection television is about 500,000 units a year for consumer models, with another 25,000 for professional use.

Sales are expected to boom in the 1990s as the spread of high definition television (HDTV) creates demand for screens big enough for viewers to appreciate its crystal-clear images.

• Clark Equipment, the US motor equipment and construction machinery group, is to sell its material handling business to Terex for \$65m. The business employs 1,400 people worldwide.

Thyssen informs: Proving Ourselves in Times of Structural Adjustments

Thyssen Worldwide		1st half: 1990/91	1st half: 1991/92
Sales	DM billion	17.7	18.2
Pretax profit	DM million	470	376
Net Income	DM million	227	203
Capital expenditure	DM million	1,230	1,406
Order intake	DM billion	19.1	19.7
Employees		Sept. 30, 91 / March 31, 92	148,250



Since the summer of 1991 the Federal Republic of Germany has experienced a declining global economy. Despite this, Thyssen succeeded in surpassing the high comparable sales of the previous period by 2 percent during the first half of the current fiscal year. Still, the circumstances in the various Business Groups are far from homogeneous. Whereas some Groups continued their successful growth, others met with cyclical downturns.

The consolidated companies and branches in the eastern part of Germany generated sales of DM 614 million in the first half of 1991/92. This compares to DM 375 million in the same period of the previous year.

Sales by the Capital Goods and Manufactured Products Business Group were up by 13 percent. Thyssen Industrie improved by another 10 percent, and most of its business sectors achieved double-digit growth rates. Only Thyssen Engineering and, for invoicing reasons, Blohm + Voss were down from the level of the previous period.

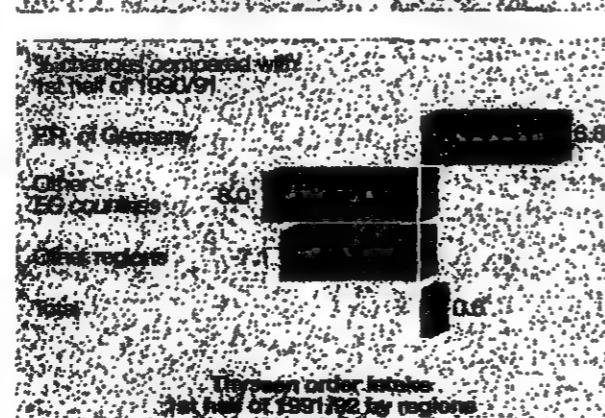
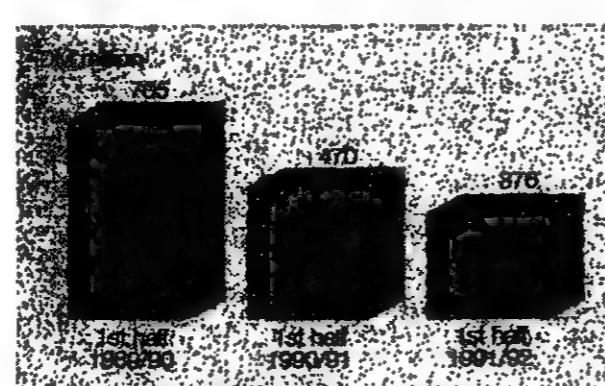
During the period, The Budd Company increased US dollar sales by 10 percent, despite a still frail US automotive market. A favorable factor for Budd was the improvement in demand for light trucks. Sales by the Wölflath Group were up one-third due to the full inclusion of Dolomitwerke (previous year only 50 percent).

The Trading and Services Business Group nearly reached the level of the previous year. The problems in the world steel industry also affected steel and scrap trade. This was offset, to a large degree, by further improvements in the services activities that continue to expand. Also favorable was the situation regarding building and construction products.

Sales by Specialty Steel dropped another 10 percent. The market for long products and bright steel continued to be difficult, both in terms of tonnages and revenues. Flat product tonnages were more favorable, though prices here, too, were under heavy pressure.

Sales by Steel were down 4 percent, mainly because of weaker revenues. Shipments were almost at the same level. Rail production, steel coating and steel joining facilities were all busy. The building systems and welding product groups were extended through acquisitions.

Sales	DM million	1st half: 1990/91	1st half: 1991/92
Capital Goods and Manufactured Products	5,136	5,009	
Trading and Services	7,463	7,395	
Specialty Steel	1,702	1,539	
Steel	5,290	5,089	
Net sales Business Groups	19,591	18,926	
less sales among Business Groups	1,869	1,768	
Sales Thyssen Worldwide	17,722	16,038	



Employees

At the end of March 1992, Thyssen Worldwide employed nearly 148,000 people. 121,000 were working for the companies in the Federal Republic of Germany, of which 4,100 were at the consolidated companies and branches in the eastern part of Germany. Companies outside of Germany employed just under 27,000 people. Throughout the Business Groups, emphasis was on cutting back workforce to improve costs. The work force increase in Capital Goods and Manufactured Products is attributable to the addition of the pressing plant Ludwigshafen near Berlin and the complete inclusion of Dolomitwerke (previously consolidated at 50 percent).

Employees	as of:	Sept. 30, 1991	March 31, 1992
Capital Goods and Manufactured Products		58,953	59,933
Trading and Services		29,369	28,769
Specialty Steel		14,132	13,574
Steel		45,420	45,145
Thyssen AG		376	369
Thyssen Worldwide		148,250	147,810



THYSSEN AKTIENGESELLSCHAFT

Capital expenditure

During the first half of fiscal 1991/92 Thyssen invested just under DM 1.5 billion, 18 percent more than in the comparable period of the previous year. A good DM 1.3 billion was accounted for by tangible and intangible assets. The biggest individual item was building the new second large-scale blast furnace in Duisburg. Another emphasis was expanding regional coverage of the trading and warehousing organizations in eastern Germany.

Result

The result by Thyssen Worldwide to date was within expectations. Pretax profit came to DM 376 million and was down compared with the first six months of the previous fiscal year. Net income declined slightly to DM 203 million.

Guaranteed dividends

Business at Thyssen Industrie was good, the result again improving. Stockholders of Thyssen Industrie AG are guaranteed a dividend amounting to 6/10 of the Thyssen AG dividend. Stockholders of Edelstahlwerk Witten AG and Stahlwerke Bochum AG, both of which no longer carry out any business activities of their own, receive a guaranteed dividend pegged to that paid by Thyssen AG. At Stahlwerke Bochum, for DM 100 share of stock this is 2/3 of what is paid on DM 100 capital stock of Thyssen AG – or at least DM 6. Stockholders of Edelstahlwerk Witten are paid on a DM 100 share of stock the same dividend as paid on two DM 50 shares of stock of Thyssen AG.

Order situation

Despite a declining overall economy, the Thyssen Group companies during the first half of fiscal 1991/92 succeeded in booking orders at the same level as in the first half of the previous period. However, this situation was partly the outcome of a number of major contracts, especially for shipbuilding. Orders received from eastern Germany more than doubled. In the western part of Germany order intake grew, too. In contrast, orders received from abroad dropped significantly. As of the end of March, orders on hand rose to DM 15.3 billion.

Prospects

The frequently proclaimed recovery of the world economy so far failed to materialize. North America and Great Britain are having a tough time finding their way out of the recession. Economic momentum is lacking in Western Europe, too, not to mention the collapse in Eastern Europe. Even in Japan, the forces of

INTERNATIONAL COMPANIES AND FINANCE

JAL records first loss since 1985

By John Burton in Tokyo

JAPAN Airlines (JAL), the country's leading international carrier, yesterday reported a pre-tax loss of Y1bn (\$41.1m) for fiscal 1991 due to a slump in foreign business travel and rising operating costs.

Meanwhile, All Nippon Airways (ANA), Japan's biggest domestic airline, announced a pre-tax profit of Y12.4bn, down 11.6 per cent.

JAL, which had a profit of Y24.8bn in fiscal 1990, predicted it would break even in the current fiscal year, while ANA forecast a slight dip in earnings to Y22bn.

JAL's loss, which was lower than its earlier prediction of a Y1bn deficit, reflected an operating loss of Y12.9bn. An improvement in financial items, including the sale of securities, led to the smaller pre-tax loss.

It was the first loss for JAL since fiscal 1985 when the crash of a JAL 747 in Japan, which killed 520 persons, caused a drop in passenger traffic.

Net losses were narrowed to Y1.9bn, against a profit of Y13.7bn in fiscal 1990, due to the sale of aircraft. JAL will pay an unchanged dividend of Y1 in the loss.

Sales fell by 0.4 per cent to Y114bn. International passenger turnover dropped by 1.5 per cent to Y564.4bn, although passenger traffic rose 5.4 per cent. The downturn was the result



Opposite directions: International sales were lower at JAL, but 19% higher at ANA

of less business traffic, mainly on the Japan-Europe routes, as companies cut their travel budgets because of the recession.

Less profitable tourist traffic, particularly to China and Hawaii, was responsible for the increase in passengers to 8.3m.

Domestic sales rose by 5.1 per cent to Y365.2bn as JAL expanded routes within Japan, producing a 3.8 per cent increase in passenger traffic to 8.3m.

While total sales remained stagnant, operating costs rose by 3.8 per cent to Y1.275bn due to higher maintenance costs

and leasing charges.

JAL expects a net profit of Y5bn, while sales are expected to increase to Y1.182bn.

ANA blamed its profit drop on higher interest costs following the purchase of new aircraft and other capital investments, which amounted to Y300bn last year. Its net financial deficit grew to Y2.7bn from Y1.9bn in fiscal 1990.

ANA plans to invest another Y300bn on expanding its flight network this year. It explained that expanded services led last year to a rise in turnover for both its domestic and interna-

tional routes, which boosted total sales to Y759.2bn, up 9 per cent.

Net income fell by 28.9 per cent to Y7.5bn. The dividend will be unchanged at Y5.

Sales in the domestic market, where ANA claims a 50 per cent share, rose by 7 per cent to Y651.8bn. International sales increased by 19.2 per cent to Y116.6bn as ANA continued to expand foreign routes.

It expects that sales will climb by 5.5 per cent to Y400bn, slightly lower than last year's level of Y411.6bn.

Apart from weak demand, the Japanese electronics industry's ability to invest has been curbed by the higher cost of capital since the collapse of the Tokyo stock market.

For the current year, Hitachi is forecasting a slight fall in sales to Y3.900bn and a further fall in pre-tax profit to Y120bn.

Janome Sewing Machine falls in the red after tax

By Robert Thomson

JANOME Sewing Machine, the Japanese company entangled in the collapse of a stock speculator group, reported an after-tax loss of Y245.5bn (\$18.6m) following the liquidation of two affiliates and the restructuring of its debts.

Strong overseas demand for sewing machines pushed sales for the year 3.4 per cent higher to Y61.6bn, but pre-tax profit fell 39.3 per cent to Y14.6bn. Sales for the current year are expected to remain at around Y820m, with pre-tax profit forecast to fall to Y300m.

The Janome group is still negotiating with creditors over the weak property market.

Malaysian Air proposes cash call after 42% slide

MALAYSIAN Airline System (MAS) yesterday unveiled a 42 per cent slide in group pre-tax profit in the year to end-March, AP-DJ reports. MAS also proposed a rights share issue to raise M\$1.75bn (US\$694.4m).

Pre-tax profits declined to M\$120m from M\$200m the previous year, on revenues ahead to M\$1.57bn from M\$2.91bn, a rise of 23 per cent.

MAS, whose interim earnings had rebounded from the depressed levels following the Gulf war, slumped into a M\$22.7m operating loss in the second half of the most recent financial year.

MAS attributed its weak performance to slower-than-antici-

pated growth in demand; higher provisions for wage increases; and lower income from aircraft sales.

The carrier's overall load factor, representing the utilisation of aircraft, fell 3 percentage points from last year to 65.9 per cent, its lowest level since 1981.

The load factor's decline is unsettling for analysts because the airline is pushing ahead with an expanded fleet acquisition programme, under which MAS plans to buy 72 aircraft in the next five years.

The M\$1.75bn rights issue would partly finance the acquisition of 25 new aircraft in this financial year.

The Janome group is still negotiating with creditors over

the fate of Y235.5bn in debt inherited through its dealings with Koshin, the stock speculator group, and Nanatomi, a property developer, both of which have collapsed in the past two years.

Janome, the second largest Japanese sewing machine maker, has received several managers from Kyowa Saifama Bank, which has been negotiating with the manufacturer's other creditors in an attempt to buy time on the repayment of outstanding debt.

Janome is expected to sell some of its extensive land holdings, though it is keen to delay the sales until a recovery in the weak property market.

SAKURA Bank, the large Japanese bank, is leading a rescue of Taiheiyo Bank, a medium-sized Tokyo-based bank which ran into trouble three years ago with loans to a property developer.

Sakura will put up around 30 per cent of low-interest loans totalling Y110bn (\$846m) to be made to Taiheiyo over 10 years. The rest of the funding will be extended by Fuji Bank, Tokai Bank and Saitama Bank.

Executives from Sakura and from the Bank of Japan and the Ministry of Finance will be transferred to Taiheiyo to supervise the bank's rehabilitation.

The rescue is a classic example of a bail-out of a Japanese financial institution, with banks and the authorities working together to prevent a bankruptcy.

The fact that the rescue has taken three years to arrange is a measure of the difficulty the banks faced in forging a burden-sharing agreement.

Taiheiyo ran into trouble by lending to Mogami Kosai, a property speculating company, which accumulated around Y100bn in bad and doubtful loans.

Nippon Oil, the Japanese nonferrous metal process-

Hitachi set back 37% as demand weakens

By Robert Thomson in Tokyo

HITACHI, the Japanese electronics company, reported a 37.4 per cent fall in pre-tax profit to Y128.9bn (\$91.5m) for the year to end-March, and along with the entire Japanese industry, blamed the decline on weak demand for semiconductors and computers.

The company said sales had risen 3.6 per cent to Y1.925bn, but noted that production of chips and computers had been well below capacity, and sales of consumer electronics had fallen 7 per cent on the previous year.

Japanese electronics compa-

nies, which dominate the market for memory chips, have been particularly bruised by the unexpected weak demand for the present generation of 4Mbit chips.

The industry is still suffering from a two-year downturn in the domestic audio-visual equipment market.

Hitachi said its capital investment for the current year would be around Y150bn, down from Y207.5bn, while research and development spending would be about Y400bn, slightly lower than last year's level of Y411.6bn.

Apart from weak demand, the Japanese electronics industry's ability to invest has been curbed by the higher cost of capital since the collapse of the Tokyo stock market.

For the current year, Hitachi is forecasting a slight fall in sales to Y3.900bn and a further fall in pre-tax profit to Y120bn.

TOKYO banks agree rescue of Taiheiyo

By Stefan Wagstyl in Tokyo

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HK Telecom advances on strong growth in revenue

By Simon Holberton in Hong Kong

HONG KONG Telecommunications, the colony's biggest company, yesterday met the market's expectations when it announced a 14 per cent increase in net earnings to HK\$6.67bn (US\$7.625m) in the year to end-March, against HK\$4.96bn in previous 12 months.

The profit rise was struck on a 13 per cent advance in turnover to HK\$16.37bn from HK\$15.26bn. International and local telephone revenues grew by 15 per cent and other telecommunications services, which mainly represent mobile communications, rose 13 per cent.

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Nippon Oil, the Japanese nonferrous metal process-

By Michael Gale in Hong Kong

Analogue telecommunications equipment.

The company is negotiating with the Hong Kong government over the future of its domestic monopoly, which comes up for renewal in 1995. It is under pressure from government to cut its domestic and international telephone charges.

Mr Gale said the company expected to see increased competition in the coming years. He added that the company's negotiations with government were continuing.

However, the company appears to have persuaded the government to change its system of regulation from one in which its domestic profits are capped to an allowable return on shareholders funds to a system of regulation of tariffs based on the inflation rate.

On international business, which provides more than 80 per cent of revenues, the company is reported to have offered an 8 per cent average reduction in charges, linked to a promise of no average increase in charges over the next five years.

Hong Kong Telecom is 55.4 per cent owned by the UK's Cable and Wireless CTC, the Beijing investor, holds 20 per cent of the company.

Variety narrows deficit to \$2.4m

By Bernard Simon in Toronto

MICHIGAN-based automotive parts maker, whose sales climbed by almost a third to \$825m, with operating profit doubling to \$1m. Higher sales of anti-lock braking systems contributed to the increase.

Variety acquired Kelsey-Hayes less than three years ago, but automotive products now account for 47 per cent of the parent's sales and more than two-thirds of operating profits.

Operating income of the Perkins diesel engine group climbed by 20 per cent, while Massey-Ferguson, the farm

machinery maker, broke even, against a \$9m loss last year.

However, Pacoma, a German hydraulic systems subsidiary, remains in the red, with a \$1m first-quarter loss. Variety is rumoured to be looking for a buyer for Pacoma.

Mr Victor Rice, chairman, predicted a continued improvement, no matter what the economic climate.

Variety, which moved its head office last year from Toronto to Buffalo, New York, has substantially cut its workforce in recent years as part of its efforts to contain costs.

Mody to step down as Tata Iron chief

By John Burton

TATA Iron and Steel (Tisco), India's largest privately held company and the flagship of the Tata group of companies, announced that Mr Russel Mody would step down as chief executive on July 22, Reuter reports from Bombay.

Mr J.J. Irani, his deputy, will take over as managing director. Mr Mody, 74, will continue as chairman and also oversee Tisco's overseas ventures.

In view of the importance of globalisation of the company, the board required Mody to continue to head its overseas development, including exports and imports," the company said.

In the year to end-March, exports jumped 117 per cent to Rs4.49bn (\$167m), from Rs2.67bn.

The company added that Tico would launch a \$100m Eurobond issue in the third quarter of 1992. It said it also planned to launch a rights equity issue in late June in the domestic stock markets, but did not give details.

• Tico is a company in transition, writes R.C. Murthy. Mr J.R.D. Tata retired from Tata and Sons, the holding company, a couple of years ago, naming Mr Ratan Tata as his successor as group head.

Mr Mody's move marks the first significant success of Mr Ratan Tata to tighten his grip on the group.

Analysts say Mr Mody may soon leave Tico.

Equitable Life shows improvement

By Nikki Tait in New York

EQUITABLE Life Assurance, one of the largest US insurance companies, reported an after-tax loss of \$13m during the first quarter of 1992, compared with a loss of \$14.6m in the same period a year earlier, according to filings with the Securities and Exchange Commission.

Surrenders and withdrawals in the first quarter were \$71.4m, down 15.7 per cent on

the first three months of 1991. Surrenders in 1991 overall totalled \$2.39bn, up 37 per cent on the previous year.

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

Japan's life insurers resent role as bad guys

The collapse of the Tokyo stock market has had a humbling effect on Japanese life assurance companies, once among the most formidable investors in domestic and international markets.

With unrealised gains on stock holdings eroded, life insurers, which had assets of Y140,000bn (\$1.02bn) at the start of the year, are more cautious about investment.

Nippon Life, the industry leader, claims that it will only allocate up to 5 per cent of new money to the stock market, and will try to reduce overall exposure.

The stock and bond markets

Emiko Terazono outlines the effects of the Tokyo stock market collapse

stumbled on rumours that insurance companies were selling what used to be long term holdings.

"We now seem to be the bad guys of the financial markets... Everybody is blaming life insurance companies for the decline in the stock, bond and real estate markets," says Mr Hideo Kato, manager of finance and investment planning at Sumitomo Life.

Mr Shigeyuki Araki, manager of investment planning at Dai-Ichi Life, denies allegations that insurance companies are selling off long-term holdings.

However, with unrealised gains on stock holdings down by as much as 50 to 70 per cent at the leading life insurers, insurance companies are understandably reluctant buyers of the Tokyo market.

Allocation to foreign bonds, which carry foreign exchange risk, are also being reduced sharply.

The life companies, instead, want to increase corporate loans, including subordinated loans to banks.

However, loan growth to cor-

Notice of Redemption to the Holders of Franklin Savings Association 8% Mortgage-Backed Bonds due December 30, 1996 CUSIP Number 8541623 EV 3

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of February 17, 1987 (the "Indenture") between Franklin Savings Association (the "Issuer") and IBI Schroder Bank & Trust Company, as Trustee, the Issuer has elected to redeem all of its outstanding 8% Mortgage-Backed Bonds Due December 30, 1996 ("the Bonds") on June 30, 1992 (the "Redemption Date") at 100% of the principal amount thereof (the "Redemption Price"). Payment of interest due June 30, 1992 will be made in the usual manner.

Interest on Bonds to be redeemed shall cease to accrue on and after the Redemption Date and on said date the Redemption Price will remain due and payable until the Bonds called for redemption.

The Redemption Price will be paid upon presentation and surrender of the Bonds by hand or mail to the Paying Agent as follows:

IBI Schroder Bank & Trust Company
One State Street
New York, New York 10004
Attn: Securities Processing Window
Sub-Caller One

The method of delivery is at the option and risk of the holder; however, transmission by registered mail, properly insured, is suggested as a protection against loss.

IBI Schroder Bank & Trust Company

Dated: May 29, 1992

No representation is made as to the correctness of the CUSIP number listed herein or printed on the Bonds.

Under the Interest and Dividend Tax Compliance Act of 1988, we may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide us with, and certify under penalties of perjury, a correct taxpayer identifying number (Employer Identification Number), or similarly number, as applicable, or an extension certificate on file before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Den norske Bank

Primary Capital Perpetual Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from May 29, 1992 to August 28, 1992 the Notes will carry an interest rate of 4.3125% p.a. and the Coupon Amount per US\$1,000 will be US\$109.01.

May 29, 1992 London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

**U.S.\$400,000,000
Banque Française
Du Commerce Extérieur
Guaranteed Floating Rate Notes
Dated since 1997**

For the three months May 29, 1992 to August 28, 1992, the Notes will bear interest at 4.74% per annum. At \$109.01, per US\$1,000 principal amount of Notes.

Or The Chase Manhattan Bank, N.Y.
London, Agent Bank

CHASE

European Parliament to raise Ecu1bn

By Sara Webb in London
and Andrew Hill in Brussels

THE EUROPEAN Parliament has voted to raise Ecu1bn from the international capital markets to pay for its new Parliament Chamber, offices and secretariat in Brussels.

The funds will be used to pay for three separate buildings which are already under construction: the Parliament Chamber building, due to be completed by the end of the year, and the Parliament offices and secretariat, due to be completed within two years.

The form of the funding has not been decided yet, according to Richard Haycock of Ernst & Young, financial adviser to the European Parliament and to Société Espace Léopold, the promoters of the building project.

"We are looking for an innovative structure at the lowest possible cost to the borrower," said Mr Haycock, adding that the borrowing could take the form of a syndicated loan or international bond issue.

In the case of a bond issue, a special purpose vehicle would be set up to own the buildings and act as the official borrower. The borrower would have a Triple-A rating. About 25 international banks have been invited to tender for the role of lead manager before Monday's deadline.

The signing of the lease with the European Parliament in January was regarded in Brussels as an important victory for the city in the continuing war of attrition with France over where to hold the monthly sessions of the European Parliament.

Espace Léopold contains a 1,000-seat "hemicycle" which would be suitable for the full debates of the 518-strong Parliament, even taking into account possible expansion of the Community.

The formal one-week sessions are currently held in Strasbourg, although for the rest of the month the European MPs attend committee meetings and conduct all their business from Brussels.

The convertible bonds were

for years been looking forward to next Monday in the hope that the raft of financial service reforms which take effect that day would open the door to the insurance and fiduciary services businesses.

But far from rejoicing, the banks are hopping mad. While they will still be allowed for the first time to own insurance and trust companies, vigorous lobbying by the insurance industry persuaded the federal government at the last moment to tighten curbs on the banks' ability to market insurance policies.

So angry are the banks that at least two of their chairmen, Mr Alan Taylor, of Royal Bank of Canada, and Mr Richard Thomson, of Toronto-Dominion, fired off letters of protest to Mr Brian Mulroney, the prime minister.

Despite the government's last-minute change of heart, the reforms are certain to accelerate fundamental changes in Canada's financial services industry. They are unlikely to discourage most of the banks from wading into insurance, and are expected to spur numerous acquisitions and alliances involving different types of financial institution.

Some hard-pressed mutual

insurers are expected to seek extra capital by converting into shareholder-owned institutions. The trust industry is likely to shrink as banks and their new trust subsidiaries become more active in fiduciary services.

The new legislation, consisting of four Acts with 1,200 pages, has been six years in the making. It was conceived as Canada's response to the heading deregulation of financial services throughout the world. As the precise functions of each type of financial institution grew more fuzzy, regulators could no longer maintain the traditional distance between the four pillars of Canada's financial services industry — banks, trust companies, insurers and securities firms.

The first legal barriers were broken in 1987 when outsiders were allowed to invest in the securities firms. All six now own securities subsidiaries, including some of the biggest brokerage firms in the country.

The banks have for years been itching to use their vast branch and automated-teller networks as a springboard for marketing insurance policies.

Royal Bank of Canada estimates that while Canadians see their insurance broker less than twice annually, they deal

with their bank about 36 times a year.

Banks, insurers and trust

companies have spent the past two years gearing up for the changes which take effect on June 1. All the banks have either bought trust companies or set up new trust subsidiaries, allowing them to expand into such fields as corporate

custodial services, and estates administration.

Anticipating the reforms,

Royal Bank of Canada, Canadian Imperial Bank of Commerce, Bank of Nova Scotia and Toronto-Dominion Bank have either forged marketing alliances with insurance com-

panies, or started setting up their own insurance busi-

nesses.

Non-bank institutions have also been busy protecting their flanks. Manulife Financial has bought several small trust companies and recently gave notice that it wants to start a bank. Canada Trust — the country's strongest trust company — has formed a joint insurance venture with Colina Life.

The last-minute changes, contained in regulations under the Bank Act, were made after bitter complaints from insurance brokers, supported by many underwriters, that their livelihood was in danger. For once, the banks were outmaneuvered in political lobbying.

While banks will be allowed to buy insurance companies, they will now be barred from providing their new subsidiaries with any information on their banking customers.

The regulations also pro-

hibit them from refer-

ring their customers to specific insurance companies or brokers. Any promotion of an insurance product will have to be directed at the bank's entire customer base or all its credit card holders. No promotion or selling of insurance will be allowed within a bank branch.

It would be out of character if they did not spend the next few years probing for every loophole they can find until they become the force they want to be in the insurance and trust markets.

Canadian banks cling to a raft of reforms

Bernard Simon on fundamental changes to the country's financial services industry



Richard Thomson: fired off letter of protest to PM

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The tightened curbs are an inconvenience not only to the banks, but also some insurers which have hitched themselves to the banks' wagon. North American Life, for instance, bought a direct-marketing business in late-1990 which sells insurance policies to carefully targeted customers of three different banks.

Mr Cam Hall, North Ameri-

can's director in charge of this business, says that "the direct marketing of insurance products when you can't target market is difficult to do efficiently".

However, the new curbs are unlikely to turn the banks away from the insurance business. "We still expect them to try and sell insurance on an untapped basis," says Mr Greg Fast, partner at Madden Fast & Associates, a Toronto financial services consultancy.

The banks, which are by far the most powerful players in Canada's financial services industry, have a history of finding the smallest openings in regulatory barriers, and then gradually raising them open.

It would be out of character if they did not spend the next few years probing for every loophole they can find until they become the force they want to be in the insurance and trust markets.

Paper demand forecast to rise

DEMAND for paper and packaging products is expected to increase in 1992, according to International Paper, AP-DJ reports from New York.

At its annual conference, the company said that it expects demand for bleached packaging board to grow by 2 per cent per year until 1996. By the end of 1995, about 670,000 tons will have been added to the 1991 capacity base; about 70 per cent of which will come from the US.

Worldwide demand for chemical market pulp is expected to increase this year by between 4 and 5 per cent. Although new capacity will be available, International Paper looks for gradual improvement in operating rates during 1992 to 1995.

Repsol may stretch bond issue to Pta50bn

By Tom Burns in Madrid

A Pta25bn (\$250m) convertible bond offering by Repsol, Spain's state-controlled oil, gas and chemicals group, has been oversubscribed and the corporation will extend the issue to Pta50bn.

The investor response to the three-year, 10 per cent bonds is likely to encourage Repsol into making an international placement of shares for institutional investors this autumn.

Repsol officials say that the placement is under consideration but that no decision has yet been made. In 1988 Repsol raised Pta130bn when the state sold a 26.5 per cent stake in the group.

An 8 per cent shareholding

tors were limited to buying a maximum of 300 for Pfam. Officials believe that the average investment has been some Pta200,000. Most of the bondholders are expected to convert at the first opportunity, which will be in the last week of September, in order to take advantage of an 8 per cent discount on the share price.

Should all the Pta50bn worth of bonds be converted to shares, the state holding in Repsol will be reduced by about 6 per cent 5.84 per cent. Repsol could therefore place a further 8 per cent of itself and still comply with its charter, which demands majority public ownership.

An 8 per cent shareholding

INTERNATIONAL CAPITAL MARKETS

Treasuries up as investors await money supply data

By Karen Zagor in New York and Sara Webb in London

US TREASURY prices moved slightly higher yesterday morning, shrugging off signs of further improvement in the US labour market, but turnover was light as the market awaited the afternoon release of the weekly money supply figures.

At mid-session, the Treasury's benchmark 30-year bond was up 1/16, yielding 7.79 per cent. Intermediate issues posted similar gains, while at the short end of the yield curve the two-year note was up 1/16 for a yield of 5.23 per cent.

Bond prices initially slipped on the back of a decline in jobless claims in the week ended May 16. The number of claims fell 4,000 to 403,000 when the market had expected them to rise by about 3,000. But the lower prices encouraged some retail buying.

The Federal Reserve entered the open market to arrange four-day repurchase agreements. Analysts said the Fed was facing a large requirement for addition funds and the Fed's operation, which adds liquidity to the banking system, was widely expected. Fed funds, the rate at which banks lend to each other, were chang-

ing hands at about 7/8 per cent at the time of the Fed's action. The perceived target for the rate is 3/4 per cent.

UK long-dated government bonds rose up to a quarter of a percentage point in dull trade yesterday, but gains at the short end of the yield curve were held in check now that yields had fallen from the low

GOVERNMENT BONDS

prices of the day, and ended at 5.55 per cent. Yields were low, with only Y233bn traded in the benchmark No 129 JGB.

The September futures contract moved from its opening of 101.35 to a high of 101.44 before closing at 101.42.

The dollar traded above Y120 overnight at 120.20, but the Bank of Japan intervened yesterday morning to support the yen, which ended trading at around 129.75.

POSITIVE economic data pushed Australian government bond yields higher yesterday, particularly among the short-dated issues.

Company profits jumped 13 per cent in the March quarter, whereas analysts had expected an increase of only 10 per cent. The news prompted a sell-off in the bond market. The stronger figures were taken as an indication that the recession is bottoming out, which makes the chances of another easing

of interest rates less likely now," said one dealer.

April 1992 Commonwealth bonds closed weaker, yielding 7.97 per cent against Wednesday's close of 1.82 per cent. The benchmark November 2001 Commonwealth bond yield also rose, finishing the day at 9.19 per cent, compared with 9.12 per cent the previous day.

THE EUROPEAN government bond markets saw little activity yesterday as many were closed for the Ascension Day holiday, and traders expect activity to be lacklustre today as well. German government bond futures edged up in London trading as dealers covered their short positions.

Italian bonds ended lower with cash and futures prices moving down in thin trading.

Operators attributed the losses to covering plays ahead of the expiry of the Liffe June futures contract. The cash market had been awaiting the results of the Treasury auction for £300m June 1, 1992, CCTs.

The price of 97.75, announced after the close, was in line with forecasts.

It is the first of three issues

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Floating-rate note revival gathers pace as issues dwindle

By Simon London

NEW ISSUE activity in the international bond market ground almost to a halt yesterday, with public holidays in most continental European markets.

However, the revival of the floating-rate note market continued to gather pace. Instituto Bancario San Paolo di Torino, the double-A rated Italian bank, launched a \$150m deal lead managed by Kidder Peabody.

The deal follows Wednesday's \$200m offering by Banco di Roma, and a string of other deals from borrowers in recent weeks ranging from Sumitomo Bank to the City of Stockholm.

The five-year paper issued yesterday pays 4 per cent - 18.75 basis points - over the six-month London interbank offered rate and was re-

offered to investors at par.

The pricing was seen as fair by participants in the deal. Banco di Roma offered 25 basis points over Libor, but does not

carry a credit rating.

Kidder Peabody estimated that around 60 per cent of yesterday's issue was purchased by other banks.

Floating-rate notes carry only a 20 per cent risk weighting under the Basle capital adequacy accord, against 100 per cent for corporate bonds.

This means banks need to set aside only one-fifth the capital required for corporate debt.

In addition, conditions in the interest rate swaps market have deteriorated. Banks can now achieve a cheaper cost of funds by issuing floating-rate bonds directly, rather than issuing fixed-rate bonds and swapping the liability into floating rate.

Moreover, other sources of bank funding have dried up. For example, many banks

funded themselves by placing structured bonds to the market in any numbers for the first time since 1989 reflected the improving credit quality of many financial institutions. Investors are now more comfortable holding bank bonds.

For example, Bank of America - one of the most improved credits in the US banking sector - returned to the floating-rate note market in February for the first time since 1987.

In addition, conditions in the interest rate swaps market have deteriorated. Banks can now achieve a cheaper cost of funds by issuing floating-rate bonds directly, rather than issuing fixed-rate bonds and swapping the liability into floating rate.

Moreover, other sources of bank funding have dried up. For example, many banks

among the potential issuers is Spintab, the mortgage subsidiary of Swedenbank, rumoured to be planning a five-year issue of around \$250m.

Investor AB, the holding company controlled by Sweden's Wallenberg family, plans to make an Ecu-denominated convertible bond issue in the international bond market. Yesterday, the company started a series of presentations to

international investors and plans to launch an offer "within the next few weeks."

The company already has Swedish krona-denominated convertibles outstanding in the domestic market. It plans to buy back these bonds from institutional investors, change the currency denomination under provisions already in place, and re-offer the stock on the international market.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Wk 4	Month	Age
AUSTRALIA	10.000	10/02	105.2392	-0.208	8.20	8.20	8.20	9.73
BELGIUM	9.000	06/01	101.1000	-	8.61	8.78	8.84	
CANADA	8.388	04/02	100.2000	-	8.47	8.48	8.90	
DENMARK	5.000	11/03	101.2000	-	8.76	8.77	8.90	
FRANCE	8.500	05/07	99.0112	+0.001	8.74	8.71	8.85	2.71
GERMANY	8.000	07/02	102.3300	+0.070	7.94	7.45	7.89	
ITALY	12.000	03/02	98.4200	-0.053	12.67	12.68	12.68	
JAPAN	No 11B	8.000	94.9400	+0.020	8.81	8.72	8.90	
NETHERLANDS	8.250	02/02	100.6200	+0.000	8.29	8.30	8.83	
SPAIN	11.000	01/02	102.0000	+0.102	10.92	10.81	10.81	
UK GILTS	10.000	11/06	102.2100	+0.023	9.12	9.12	9.34	
US TREASURY	8.750	08/02	105.3125	+0.016	8.89	8.97	9.17	
	9.000	03/08	101.3003	+0.044	8.78	8.85	9.03	
Yield: Local market standard								
Yield: Gross annual yield (including withholding tax at 12.5 per cent payable by non-resident)								
Price: US, UK in 32nds, others in decimal								

London closing, *denotes New York morning session

† Gross annual yield (including withholding tax at 12.5 per cent payable by non-resident)

‡ Coupon date

§ Technical Data/LAS Price Sources

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COMPANY NEWS: UK

Two privatised water companies report increased annual profits North West achieves £230m

By Jane Fuller

NORTH WEST Water Group, second largest of the privatised water companies, increased pre-tax profit by 7 per cent to £230m in the year to March 31.

Turnover rose from £699m to £789m, including £153m from the process engineering division, built up through nearly £150m of acquisitions over the past 18 months. At the pre-tax level, the new division contributed £37m.

The final dividend is raised to 13.3p, making a total of 19.67p (18p), a 9 per cent increase. On yesterday's closing price of 438½p, the yield is 6 per cent.

Prices to the consumer were increased by nearly 15 per cent, according to a formula that added 5 per cent to the inflation rate. This year's rise has been set at 9 per cent.

The inflation-plus increases take account of a huge capital spending programme to renovate North West's 70,000 km of pipes and to improve the system in line with more stringent regulations on water quality and sewage treatment.

Mr Bob Thian, chief executive, said the estimate for the amount the group must spend this decade was now about



Bob Thian: capital spending of at least £5bn needed

£5bn, but that did not take account of work needed to meet higher standards. "The people who voted through these standards have not considered the costs," he said.

Last year, capital spending rose from £408m to £513m. This year it would be well over £550m and it would peak in 1993-94.

South West Water up £1.8m to £90m

By Peggy Hollinger

PRICE INCREASES and cost-cutting helped South West Water achieve a 2 per cent rise to £90m in pre-tax profits last year, after spending £172m of a planned £2bn capital investment programme.

Mr Keith Hill, finance director, said the company had achieved its capital expenditure target "on time and on budget".

Some £2bn is scheduled to be spent on waste treatment, water supply and quality before the end of the decade.

About £800m of the programme will be funded by consumers through Ofwat-approved price increases of more than 16 per cent last year and 11.5 per cent annually until 1995, when the next regulatory review is due.

Mr Hill said the price increases were likely to continue at a similar level for a few years after 1995. "Turnover will show quite dramatic growth both in price terms and in real terms," he said.

Mr Keith Court, chairman, said the rises would "provide a firm base on which to build the long-term business".



Keith Court: the rises provide a firm base for growth

Mr Hill said SWW's investment programme was repairing the damage inflicted by "a century of neglect" under government ownership. He said customers were already seeing the benefits of the investment, with no restrictions on water having been imposed during

the recent hot spell.

Capital expenditure for 1992-93 – the fourth year of the programme – was expected to be about £215m, with the emphasis on marine sewage treatment. SWW has provoked some controversy over its plans to release treated waste

into the sea off Cornwall.

Mr Hill said the company intended to concentrate on developing its marine sewage expertise to expand overseas in the medium to long-term.

Last year's price rises helped turnover advance by 16 per cent to £166.5m, including £7.2m from the recently established non-regulated businesses. However, tight control of costs – which rose by 10 per cent to £102.5m – meant that operating profits for the year to March 31 jumped 25 per cent to £24.2m.

A 30 per cent drop in interest receivable to £25.9m – the fruits of the £268m cash downpour bestowed by the government upon privatisation – held back growth in pre-tax profits, which advanced by 1.8m to £90m. SWW retained a net cash pile of £150m, said Mr Hill.

After charges of £2m – due to write-offs on advance corporation tax – and dividend payments, retained profits actually fell by £1.7m to £24.2m.

Earnings per share rose by 0.3p to 66.1p. The dividend was raised by 1.8p to 14.6p, for a total of 21.7p. The shares fall 9p to close at 437p.

See Lex

Storehouse reshuffles senior management

By John Thornhill

MR DAVID Dworkin, chief executive designate of Storehouse, has wasted little time in making his influence felt at the retailing conglomerate, which includes BHS, Mothercare and Habitat.

Manpower costs fell by 3 per cent to £21m. Mr McAdam said this was a 12 per cent reduction in real terms because the average pay rise was 9.2 per cent.

Earnings per share rose by nearly 7 per cent to 57.9p (54.3p). The group pays no mainstream corporation tax. Irrevocable ACT on dividend payments amounted to £23.3m.

Mr Thian said a memorandum of understanding with the industry's regulator would enable an extra £260m to be spent on quality and service over a much shorter period than had been envisaged. When pricing was reviewed in 1988 this would be taken into account and a return of 7 per cent would be allowed on the investment.

This would limit the reduction in prices that would otherwise have been imposed to reflect gains in efficiency.

Mr Steve Bedford, human resources director at BHS, will also assume the post of group development director responsible for integrating managerial and operational functions across Storehouse's subsidiary companies.

Storehouse said the management at Habitat had been substantially reorganised over the past few weeks with greater responsibility being devolved to three operating companies.

Habitat's central management had been reduced – leading to the departure of Mr Harvey – and the directors of the three operating companies will now report to Mr David Simons, Storehouse finance director, who will take on additional responsibilities as Habitat's chairman.

Mr Harvey was on a three-year contract and will receive redundancy pay for loss of office.

Mr Dworkin will succeed Mr Michael Julian as Storehouse chief executive in July. See Lex

Euro Colour declines to £46,000

Euro Colour, a maker of dyes, pigments and paints and varnishes, yesterday announced pre-tax profits down from £462,000 to £46,000 for the year ended March 31 on turnover virtually unchanged at £13.3m compared with £13.5m.

Mr John Finchett, chairman, said that recession in one market sector reduced sales in the second half. Profits, depressed in the first half by non-recurring expenditure, did not recover in the second half.

After a tax credit of £24,000 (£29,000 charge), attributable profit came through at £100,000 (£364,000).

The dividend is held at 6.6p, with a final of 6.4p.

Cost cutting behind 15% advance at Scottish Power

By Juliet Sychra

to March 1991 this year, but because it was floated that year, it did not incur these charges.

This meant it had cash to set against its debt, and the net interest charge fell from £55.2m to £21m.

Last year's profit was also depressed by exceptional and extraordinary items relating to the company's privatisation and restructuring, including provisions for job losses.

Earnings per share advanced to 25.2p, and a recommended final dividend of 6.75p brings the total to 10.13p.

Net debt fell to £122.9m compared with £134m, giving gearing of 18.8 per cent, against 51.4 per cent.

Mr Murray Stuart, formerly chief executive of Betacor International, is to become chairman in July, when Sir Donald Miller retires.

Mr Ian Preston, chief executive, said he believed the board now had an excellent mix of experience, and considerable financial expertise.

COMMENT

Scottish Power is a true utility, and as such can do little to excite the City. Its core business will grow slowly but surely through a mixture of careful cost-squeezing and unit sales growth.

Next year, sales should be up 1.5 per cent, while the £50m left in the provisions for restructuring implies that more jobs will go. Fuel costs will also fall next year, when the Millar gas field comes on stream, providing the company with cheap gas. In the longer term, it will have to look for additional growth from non-core businesses.

The retail side is doing nicely, with sales up 30 per cent and a small profit after two acquisitions.

Gas marketing, or application for a telecoms licence. Current year forecasts are in:

£285m to £286m range pre-tax, giving earnings of between 24.3p and 25.6p, and a prospective p/e between 8.8 and 10.2.

Betacom finance plan could leave Amstrad with 72% stake

By Michio Nakamoto

BETACOM's shares closed 5% higher yesterday at 18¾p.

Betacom has recently experienced deteriorating trading conditions, lower sales and higher customer returns.

Last year it reported a reduced loss of £515,000 (£52.4m) on sales of £18.3m (£18.5m).

Under its current financial circumstances its bank refused to continue its support without a significant equity injection.

Amstrad is subscribing for 23.8m new ordinary shares in Betacom at 18p per share. In addition, the rights issue of 23.7m new ordinary shares on a 3 for 4 basis at 18p per share is fully underwritten by Amstrad.

It said that rather than see

its investment in Betacom

acquired for £1.6m, it had decided to support Betacom's capital increase.

Depending on the outcome of the rights issue, Amstrad could end up with 72 per cent of Betacom's enlarged capital. Its total investment in the company would amount to £10.1m.

Furthermore, if the rights issue fails, Amstrad, the directors and other shareholders currently holding over 5 per cent of the company could end up with an interest of 75 per cent of Betacom, which would lead it to be in breach of the Stock Exchange's listing requirement that a minimum of 25 per cent of a company's share capital should be in public hands.

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Allied-Lyons disposes of more pubs

ALLIED-LYONS, the drinks, food and retailing group, has disposed of 300 pubs in the latest stage of its compliance with government orders requiring it to free 2,380 pubs from tied beer supplies, writes Andrew Boiles.

The pubs, mainly in the Midlands and south-east of England, were sold for an undisclosed amount to Sycamore Taverns, a company formed to operate tenanted houses only.

Allied has only to dispose of further 200 pubs to comply with the government's order, bringing its estate down to 4,400 properties.

Last week the group reported that it had reached agreement with the Office of Fair Trading over the leasing of 734 pubs to Brent Walker, the leisure group.

Walker, the leisure group.

The properties in the latest agreement were from Tetley Walker in the north of England and Ind Coope Retail and Taylor Walker in the south-east.

Sycamore Taverns was formed by five senior executives, previously with Grand Met, Whitbread and Courage.

which means there may be one or two other disposals.

• Lloyds has bought Millnew, which trades as National Veterinary Supplies, in a deal worth £1.85m. NVS was formed in 1989 and operates three wholesale depots, supplying veterinary practices throughout the UK.

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COMPANY NEWS: UK

M&G achieves 9.5% improvement to £19.9m

By Philip Coggan,
Personal Finance Editor

M&G, the fund management group, yesterday announced a 9.5 per cent increase in interim pre-tax profits in a period when it launched two substantial investment trusts.

"The two trusts - Income and Recovery - attracted £376m of investors funds."

However, heavy marketing costs of £10.4m for the launches meant that the contribution to operating profit from the trusts was just £600,000.

Funds under management at March 31 were £8.64bn - down some 4 per cent from £9.01bn at September 30 - largely reflecting poorer stock markets. The FT-A All-Share Index fell 7.4 per cent over the period.

Unit trust sales were poor, with redemptions of £203m out-

weighing sales of £156m. However, some potential demand may have been diverted into the investment trust launches, according to Mr Paddy Linaker, managing director. Total sales of personal equity plans were £258m of which £21m related to unit trusts and £227m to investment trusts.

Sales of single premium life and pension policies were £71m, compared with £53m in the first period of 1990-91. New annual premiums were 26.4m (£7m).

Group operating profits in the six months to March 31 were £17m (£14.9m) and after reduced interest receivable of £2.86m (£3.27m), pre-tax profits were £19.9m (£18.2m).

A slightly higher tax charge resulted in earnings per share advancing only 0.5 per cent to 18.27p (16.34p).

The interim dividend goes up from 8.25p to 9p.

COMMENT

If anyone doubted that fund management is a low margin business, they should look at M&G's figures. Profit from raising £376m of new investment trust money was just £600,000, although the group can look forward to the management fee on that business for the next decade. There are unlikely to be any further trust launches in the near future and judging by the first half, sales of the group's unit trusts are proving a struggle. Perhaps the recent performance figures have not been good enough; certainly the recession has hit the group's high-yield/recovery stock-picking style. M&G's philosophy should come back into fashion as the economy picks up but even so the shares, on a prospective p/e of 17 on a forecast of £41.5m, look high enough for the moment.



Paddy Linaker: Profits amounted to £258m

ABI Leisure shows 9.3% rise to £1.3m

PRE-TAX profits of ABI Leisure Group, the caravan manufacturer, showed a 9.3 per cent advance to £1.3m in the six months to February 28.

The outcome compared with £1.16m last time and came from turnover up 10 per cent, from £25.2m to £28.1m.

Mr George Shiels, chairman, said the economic environment remained a few signs that there were still important economic recovery was beginning.

The interim dividend is maintained at 1.57p, payable from earnings per share of 3p (2.6p).

Silennight buys German bed maker

Silennight Holdings, Europe's biggest manufacturer of beds, has agreed to buy Matthias Houben, a bed and mattress manufacturer based near Dusseldorf.

The Lancashire company will pay an initial £2.7m cash for the German company, its first manufacturing base on the Continent, and a maximum of £4.25m, subject to profit targets over the next two years. Houben made a pre-tax profit of £900,000 on turnover of £8.76m in 1991.

Rolfe & Nolan dips to £1.39m

Rolfe & Nolan, the futures and options computer bureau and software specialist, reported a 4 per cent decline in pre-tax profits to £1.38m for the year to February 28.

Net revenue for the 12 months improved from £1.53m

last time and came from a 7 per cent improvement in turnover from £6.8m to £6.74m.

Mr Tim Hearsey, chairman, said the company had significantly more short and medium-term licence sale prospects than at this time last year, particularly in Denmark, Germany, Italy, Switzerland and the UK. And there were signs that the ordering cycle was speeding up again.

A final dividend of 3.5p is proposed, making an improved total for the year of 6.2p (5.5p). Earnings per share came out at 18.5p (17.7p) after a higher tax charge of £507,000 (£496,000).

J Smart suffers downturn to £1.58m

J Smart, the Edinburgh-based contractor and property investor, saw pre-tax profits fall by £26.000 to £1.58m in the six months to end-January as the recession continued to take its toll on the building industry.

Turnover fell from £27.8m to £27.1m and the company expects the year-end figure to be less than last year.

The interim dividend is raised to 2.3p (2.15p) despite a fall in earnings per share to 10.5p (12.04p).

Mr John Smart, chairman, said the volume of work in hand in contracting was higher than last year, although there was no sign of improvement in the pipeline.

Private house sales were sluggish and private housing in hand was less than last year, he said.

Fleming High net asset value lower

The Fleming High Income Investment Trust reported a net asset value of 88.7p at April 30 against 91.4p a year earlier. Net revenue for the 12 months improved from £1.53m

to £1.2m for earnings per share of 5.85p (5.77p). An unchanged fourth interim dividend of 1.45p is declared for a total of 5.8p (5.75p).

Falling car sales put brake on Caffyns

Falling sales of new cars and vans at four showrooms reduced Caffyns, the Sussex-based motor group, to little more than break-even last year.

A final dividend of 3.5p is proposed, making an improved total for the year of 6.2p (5.5p). Earnings per share came out at 18.5p (17.7p) after a higher tax charge of £507,000 (£496,000).

British & American asset value jumps

British & American Film Holdings reported higher profit and dividend and a substantial fall in net asset value.

Operating profit of £1.53m (£2.46m) only just covered net interest costs of £1.47m (£1.75m). No figures were available for net debt or gearing.

Although the family-controlled group lost 5.6p per share, against earnings of 13.5p, the final dividend is maintained at 6.5p to give an unchanged total of 11.5p, costing £1.27m (£1.23m) and earnings

per share to 34.4p (32.5p). The final dividend is 7.25p to make 10.625p (9.3p), and there is a bonus of 5p.

In 1990 the group made a pre-tax profit of £41,000, comprising a £278,000 loss in recruitment and a £319,000 surplus on the financial side.

Turnover in 1991 came to £5.27m (£6.64m) with financial accounting for £2.75m (£2.64m). Losses per share were 1.08p (0.16p) and there is no dividend (interim 1p last time). The company's shares are traded on the USM.

The cost of closing four sites plus their second-hand losses led to £583,000 exceptional costs, set against gains of £285,000 on property sales in the first half.

Operating profit of £1.53m (£2.46m) only just covered net interest costs of £1.47m (£1.75m). No figures were available for net debt or gearing.

Over the 1991 year the asset value rose from 701.9p to 880.8p; at May 8 it stood at 805.8p. All valuations excluded financial services.

Profit before tax came to £1.27m (£1.23m) and earnings

per share to 34.4p (32.5p). The final dividend is 7.25p to make 10.625p (9.3p), and there is a bonus of 5p.

IRB offshoots made a small profit in the final quarter but are budgeted to make a "significant contribution" for the year ahead.

Earnings emerged at 4.78p (4.9p). The dividend for the year is being lifted to 3.18p (3.09p) via an increased final of 2.14p.

Expedier defers preference dividend

By Richard Gourley

EXPEDIER Leisure, the ticketing and box office computer group, yesterday deferred payment of preference dividends and delayed publication of its results for the 1991 year pending the outcome of discussions with its bankers.

The shares fall 2.5p to 6p, some 2p below the price at which the group was rescued in a 1-for-1 rights issue last November.

Mr Conner O'Brian, chief executive, said trading losses were likely to be £3.5m. Losses after exceptional and extraordinary items were expected to amount to £3.2m.

The group said it was trying to sell its TV and film production furniture hire business and planned to sell its sports promotions division to a management buy-out.

It may also be forced to sell its box office computer systems company (BOCS) to reduce bank facilities of £2.95m.

If all these are sold, Expedier would be left with little more than its 50 per cent stake in The Ticketing Group, a joint venture with Wembley.

This venture combines Wembley's Box Office and Keith Prowse ticket retailing services with Expedier's First Call business.

Expedier's directors said the interest in the Ticketing Group would provide a firm base for future development.

It is, however, difficult to see the justification for such a small company maintaining a public quotation.

Mr O'Brian said directors were confident the group's bankers would extend facilities until the disposals.

Sales volumes at the Ticketing Group were ahead of budget in the first four months of 1992 and BOCS had been awarded three new contracts this year.

20% of Wellcome equity expected to be held in US after July flotation

By Paul Abrahams

ADVISERS TO Wellcome, the UK pharmaceuticals group, expect as much as a fifth of its equity will be held in North America after July's flotation of up to 50 per cent of its stock.

The move is part of Wellcome's strategy of supplementing its own sales forces through co-marketing agreements to exploit its marketing weakness. It has already set up agreements to market Zovirax with Hoechst in Germany, Sigma Tau in Italy and Sumitomo in Japan.

Wyeth-Ayerst will be responsible for selling the drug directly to paediatricians, while Wellcome's American subsidiary, Burroughs Wellcome, will focus on other primary care physicians. Burroughs Wellcome has about 750 sales representatives.

Wellcome is preparing a series of roadshows in Europe and the US, and possibly the Far East to generate interest in the flotation. The company believes that after the offer about 8 per cent of the stock will be held in the Far East and about 5 per cent on the Continent.

Last month Wellcome Trust, the charitable body which owns 73.6 per cent of Wellcome, was given permission by the Charity Commission to sell up to 41.7m shares, reducing its holding in the company to as little as 25 per cent.

The issue could raise more than £45m.

Meanwhile, the company announced yesterday it has set up a co-marketing agreement with Wyeth-Ayerst, a subsidiary of American Home Prod-

BOARD MEETINGS

	FUTURE DATES
ASPA -	Aug 26
Hewitt -	June 11
Interstate -	June 18
Lever Brothers Bank -	June 19
Perpetual -	June 2
Turkey Trust -	June 3
Woolworth -	June 10
Abingdon Furniture -	June 10
Emas -	June 11
Heinz (US) -	June 11
Imperial Chemical Industries -	June 11
Park Foods, Southern -	June 20
South Western Electricity -	June 18
Vivopac -	June 18

PRELIMINARY ANNOUNCEMENT FOR THE YEAR TO 31 MARCH 1992

- Continued improvements in efficiency and customer service
- Higher quality and service standards achieved
- Real growth in dividend and earnings per share
- Acquisitions contributing to improved financial and business performance
- Investment expenditure again delivered on budget and on time

CONTINUING STRONG MOMENTUM



CONSOLIDATED RESULTS FOR THE YEAR ENDED 31ST MARCH 1992

	31st March 1992	31st March 1991	% CHANGE
Total Resources	£372.3m	£399.6m	-6.8%
Net Asset Value per share	189.8p	206.2p	-7.9%
Dividend per share	0.90p	0.875p	+2.8%

MR MARK CORNWALL-JONES, in an extract from his Chairman's statement said "... although the Trust's net asset value declined by 8.2% in the first half of the year it held steady during the second half, despite a heavy fall of 22% in the Japanese market during that period.

The directors are recommending a final dividend of 0.525p per share, making a total of 0.90p for the year.

The recovery in Japan is expected, but the continuing rapid growth of the economy of Southern China provides an exciting dimension to the future prosperity of the Pacific region as a whole. Indeed it is possible to foresee China emerging as a major source of growth to balance the more mature phase evident in Japan. The Trust's geographic spread and choice of investment is being increasingly, but not exclusively, influenced by this view."

This year's Annual General Meeting will be held on Tuesday 23rd June 1992 at Painters' Hall, 9 Little Trinity Lane, London EC4V 2AD.

Copies of the Report and Accounts for the year ended 31st March 1992 are available from: The Secretary, Govett Oriental Investment Trust PLC, Sheldon House, 4 Battle Bridge Lane, London SE1 2HR. Telephone: 071-378 7979

North West Water Group PLC

DAWSON HOUSE, GREAT SANKEY, WARRINGTON WA5 3LW



A Year of Substantial Progress and Achievement

PRELIMINARY RESULTS 12 MONTHS ENDED 31 MARCH 1992

Turnover up 15.8% to £166.5m
Operating profit up 24.9% to £64.2m
Pre-tax profits up 2.0% to £90.0m
Earnings per share up 0.5% to 66.1p
Final dividend of 14.6p making full dividend of 21.7p
Capital expenditure up 45% to £172m

"I am pleased to report a year of substantial progress and achievement," said Keith Court, Chairman. "We have further improved our quality of service to customers and our operating profitability has significantly strengthened. The growing capital programme, with expenditure rising by almost 50% for the third successive year, is radically improving the infrastructure in the South West. This performance, reinforced by our successful Cost Pass Through application, provides a firm base on which to build the long-term business."

SOUTH WEST WATER PLC

PENINSULA HOUSE, RYDON LANE, EXETER, DEVON EX2 7HR

If you would like a copy of the 1992 Annual Report, please write to the Company Secretary.

JOHNSTON GROUP PLC

FINANCIAL HIGHLIGHTS

	1991 £'000	1990 £'000
Turnover	119,904	126,446
Profit before exceptional provision	3,280	5,864
Exceptional provision against properties	(4,337)	-
(Loss)/profit before tax	(1,087)	5,864
Dividend per ordinary share	9.0p	13.0p
Net asset value per ordinary share	386p	411p

"It is regrettable that because of deteriorating market conditions some of the improvements made over the last two years and which are so visible to management and employees have yet to show through in the returns to shareholders. Nevertheless we have every reason to believe that the competitive position of our companies has been strengthened progressively and this will serve us well when recovery takes place."

Graham Johnston
Chairman

Copies of the Annual Report and Accounts may be obtained from the Secretary, Johnston House, Hatchlands Road, Redhill, Surrey RH1 1BG.

Contracting and construction, engineering and construction materials.

T.C.H. Investments N.V.

NOTICE IS HEREBY GIVEN to holders of BEARER Cumulative Depository Receipts each representing one-tenth of one class A share of T.C.H. Investments N.V. at the Annual General Meeting of Shareholders of T.C.H. Investments N.V. will be held at 6, John Chambers, Willemstad, Curacao on June 10, 1992 at 15.00 pm. The agenda for the meeting and the Annual report 1991 are available for holders of Depository Receipts at the office of Pierson, Holding & Pierson N.V., Rokin 55, 1012 KJ Amsterdam, where vouchers for entry to the meeting may be obtained against delivery on or before June 3, 1992 of Depository Receipts and proxies to vote may be obtained for each 10 Depository Receipts.

Willemstad, Curacao
May 18, 1992

CARIBBEAN MANAGEMENT COMPANY N.V.

The Chase Manhattan Corporation

U.S. \$175,000,000

Floating Rate Subordinated Notes due 1997
Notice is hereby given that the rate of interest has been fixed at 4.3125% and that the interest payable on the relevant interest payment date August 28, 1992 against Coupon No. 27 in respect of US\$10,000 nominal of the Notes will be US\$1.0901.

May 29, 1992, London
By Citibank, N.A. (CSS Dept.), Agent Bank

CITIBANK

U.S. \$500,000,000

Lloyds Bank Plc

(Incorporated in England
with limited liability)

Primary Capital Undrawn
Floating Rate Notes (Series 2)

For the three months, May 29, 1992 to August 28, 1992 the Notes will carry an interest rate of 4.4% p.a. with a Coupon Adjustment of U.S. \$0.07.43 payable on August 28, 1992.

By The Chase Manhattan Bank, N.Y.
London, Agent Bank

BANQUE NATIONALE
DE PARIS

ECU 100,000,000

Floating Rate Notes due 1996

Notice is hereby given that the rate of interest for the period from May 29, 1992 to August 28, 1992 has been fixed at 10.125 per cent per annum. The coupon amount due for this period is ECU 10,000 denominated in ECU and payable on the interest payment date August 28, 1992.

The Fiscal Agent
Banque Nationale de Paris
(Luxembourg) S.A.

SVENSKA INTERNATIONAL LTD

USD 25,000,000 Subordinated
Floating Rate Notes Due 1995

Notice is hereby given that for the interest period from May 29, 1992 to November 30, 1992 the rate of interest on the Notes is 5.25 per cent per annum. The coupon amount will be USD 269.79 per USD 10,000. Note: SVENSKA HANDELSBANKENS A Agent Bank

COMPANY NEWS: UK

Europa Minerals seeks £3.97m via rights

By Kenneth Gooding,
Mining Correspondent

FOLLOWING THE recent boardroom upheaval at Europa Minerals, the UK mining finance house, the group is dropping a cash-raising plan which would have involved companies associated with Sir Ron Brierley, the New Zealand entrepreneur, and is instead recommending a rights issue to raise a net £2.97m.

The 9-for-4 issue at 5p a share is fully underwritten by Henry Ansbacher.

At a recent special meeting some institutional investors supported moves by Austin, a small Australian mining company which is the biggest

shareholder in Europa, to remove Europa's three non-executive directors and replace them with Mr Guido Staltari and Mr Robert Duffin, both Australians and executive directors of Austin.

Europa said yesterday their appointment would add substantially to the board's knowledge of the Australian mining industry - a large part of the group's operating assets are in that country.

Mr Duffin said Austin would fully take up its rights and was partly sub-underwriting the issue so it expected to increase its present 14.5 per cent stake in Europa to between 18 per cent and 20 per cent.

"We believe in Europa

and its assets and are putting our hands into our pockets to prove it."

With Europa's shares at 4½p each yesterday, he expected underwriters to be left with between 30 per cent and 60 per cent of the new shares.

Many of the sub-underwriters were Australian residents or institutions because, said Mr Duffin, "there is support for small resource companies there not available in the UK."

So the Europa board intends to seek a listing on the Australian Stock Exchange but will keep an office in London and its London quote.

The cash raised will be used to reduce Europa's bank debt by about £3.57m and other

debts by about £400,000. Europa's cash flow from operations at present is not sufficient to meet interest payments and fixed costs.

Burnmine's initiative to increase gold production in 50,000 troy ounces a year via a joint venture with Golden Valley Mines, has the strong support of the Euroba's accounts for the year to January 31 1992.

Europa said it would remain a diversified operating and investment group in the natural resources sector.

The company said it expects to further reduce its operating overheads and administrative expenditure.

Brokers to the rights issue are Kleszow Benson Securities and John East and Partners.

NEWS DIGEST

Sheldon Jones calls for £2.15m

SELDON JONES, the USM-quoted pet foods, garden and timber products group, plans to raise about £2.15m net through a conditional placing and open offer of 22.45m convertible loan stock to be issued

At the same time it announced a pre-tax loss of £66.3m for the six months to December 31 compared with profits of £44,000.

The loss was after an exceptional £240,000 (£27,000), being the costs associated with the resignation of the previous chairman and chief executive.

There was also an extraordinary charge of £310,000 (£11k) arising from the disposal of Seed Producers and an adjustment to write off goodwill from its acquisition, previously offset against capital reserves.

Turnover amounted to £66.3m (£6.57m). Losses per share amounted to 11.2p (0.8p earnings) and there is no interim dividend (1.38p).

Mr Richard Sheldon, chair-

man, said the group was currently trading profitably. The proceeds from the placing would be used to invest more into the core business, principally the Pascoe's pet food business.

Scottish Inv Trust net assets improve

The net asset value per share of the Scottish Investment Trust showed a modest improvement to 206.3p at the six months ended April 30, against 198.5p a year earlier and 206.3p at the October year end.

Gross income, including underwriting commission of £22.000 (£27,000), rose by 10.4 per cent, from £9.74m to £10.75m. Earnings per share came out at 1.63p (1.56p) and the interim dividend is raised to 1.6p (1.5p).

Stoddard Sekers pays £1.2m for BMK

Stoddard Sekers International, which makes Wilton and Axminster carpets and fabrics, has acquired BMK Holdings for £1.2m cash.

BMK Holdings' operating subsidiary, BMK, is based in

Ayrshire and makes Axminster, Wilton and tufted carpets for the UK and overseas markets. Its carpet ranges complement Stoddard's existing products.

Operating profits of BMK Holdings were £90,000 for the year to March 31 and the value of net assets being acquired were estimated at £2.65m.

TDS Circuits losses cut to £0.92m

Improved cost control to

reduce the break-even point helped TDS Circuits, an electronic component manufacturer, to cut year-end losses before tax to £221,000 compared with £2.14m.

The result was achieved with turnover kept broadly constant at £6.02m against £7.23m. Export value rose by £76,000 to £2.7m.

Orders remained strong, particularly in the second half.

Clarke Nickolls reduces deficit

Clarke, Nickolls & Coombes, the property company, cut year-end pre-tax losses to £7.2m against £7.2m after an exceptional charge of £1.5m com-

pared with £3.5m.

Mr Eric Lyall, chairman, said the outlook was "a little brighter" and added that provision had been made for losses on development operations following the decision to withdraw from that sector of the market.

Administrative expenses were reduced by a further 10 per cent to £965,000 and would continue to fall with the reduction in activities, he said.

There is no dividend.

PCT improves 9% to £1.17m

Profits before tax of the PCT Group rose by 9 per cent to £1.17m for the year to December, after taking account of a £12.6m loss on interest charges of £2.67m.

However, a rise in the tax charge from 25 per cent to 30 per cent cut earnings lower at 18.9p.

TDS Circuits fell from 18.9p to 17.8p - the USM-quoted group has interests in the marketing, hire and development of power tools and lifting and welding equipment.

A proposed final dividend of 4.5p on the enlarged capital makes a 7p (6.4p) total.

GREECE

The FT proposes to publish this survey on

June 25 1992

Professional investors in over 160 countries worldwide and 54% of chief executives in Europe's largest companies will see this Financial Times Survey. This definitive examination of Greece, its business, its position with the European community and its politics will be retained by influential FT readers for future reference. For a copy of the editorial synopsis and advertisement rates contact:

Alec Kilcoff in Athens
Tel (1) 671 3815 Fax (1) 6479372
or Connie Davis in London
Tel (071) 873 3514 Fax (071) 873 3428.

* Data source: Chief Executives in Europe 1990

FT SURVEYS

GLASGOW

The FT proposes to publish this survey on

June 25 1992

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FT SURVEYS

Lloyds Bank Interest Rates

With effect from 1st June 1992 the following rates of interest will apply:

Mortgages

	PER ANNUM	APR
Lloyds Bank Mortgage Rate and Lloyds Bank Black Horse Mortgage Rate	10.70%	11.4%

Business Overdrafts

Band	Monthly Rate	Eqv. Annual Rate

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RECRUITMENT

JOBS: How executive pay vars across Europe

Swiss slide below the Brits

IT cannot be denied any longer - the ski-lift has definitely gone into reverse. Over high on a decade of comparing the buying-power enjoyed by European executives, I became so used to seeing the Swiss soaring high above everybody, as to doubt they would ever be knocked off the peak.

Indeed, such was their supremacy that even when the Spanish and the Luxembourgish edged above them 12 months ago, I felt sure they would be back at the top this year. How wrong I may have been from the table over to the right: they have been overtaken by their counterparts in yet another four nations, including the United Kingdom. But before commenting further, I'll explain how the table works.

As in previous years, it is drawn from the annual survey made by the Wyatt consultancy group's arm in Brussels. The latest version covers 1,470 companies of assorted sizes and activities in 17 European countries, and gives supplementary data on the United States and Turkey. Of the 17 countries, Belgium supplies the biggest sample of companies with 230, the smallest sample being Luxembourg's 36. The study also gives information on pay and perks for nine kinds of specialist directors as

well as chief executives, divided into company-turnover bands.

All of which is of course more than I have room for. Anyway, at the full report can be had, at a price, from either Jean-Pie Bequette at 273 Avenue de Tervuren (X 4), 1150 Brussels, Belgium; tel (02) 762 37 45; or Don Mune at 21 Tothill St, London SW1H 4L; tel 071 222 9033, fax 071 222 9152.

My extracts are confined to chief executives and just two of other

directors, of finance and personnel, across companies of all sizes in each land. And I have included only the dozen best-paying counts, converting the currencies into sterling at the London closing rates.

In each case, the table gives basic salaries, total money paid including bonuses, and a rough gauge of buying power. The three lower quartiles' columns refer to the executive who'd be a quarter of the way from the foot of a ranking of all the same job and land, the "median" one to the mid-way, and the "top" quartile" trio to the one a quarter of the way down from the top. Then come standard averages. The buying power is calculated by taking the total pay, deducting the

particular country's normal tax and social security charges for a person with the specified income who is married with two dependent children, then adjusting the resulting net pay in line with Wyatt's index of international variances in executives' living costs.

Alas, it is a loosely approximate measure at best. The reason is that, since survey companies evidently find it impossible to devise a gauge of housing costs that is consistent across different countries, that central item of spending is left out of account. Nevertheless, the index is the best measure available of what pay is worth, and the countries are ranked by the average buying power of the executives listed.

On that criterion, the Spanish hold the top place they gained last year, with the Italians leapfrogging into second place over the Luxembourgish who rank above the French by dint of paying the two specialist directors better. That is also why the Swiss are higher than the Austrians, although both are now below the UK and in the lower half of the ranking. Among the rest, the Belgians have regained the slight lead over the Dutch which they lost 12 months ago.

Michael Dixon

COUNTRY	JOB CATEGORY	LOWER QUARTILE			MEDIAN			UPPER QUARTILE			AVERAGE		
		Basic salary £	cash £	Buying power £	Basic salary £	cash £	Buying power £	Basic salary £	cash £	Buying power £	Basic salary £	cash £	Buying power £
SPAIN:	Chief executive	63,624	74,050	50,190	76,967	89,514	58,681	91,201	101,517	64,294	82,309	94,001	60,579
	Personnel director	47,003	49,371	37,378	57,535	63,963	43,338	74,028	81,321	54,214	80,922	66,576	46,673
	Finance director	47,582	48,717	36,805	56,790	60,944	43,338	70,175	77,407	52,464	59,131	65,011	45,508
ITALY:	Chief executive	67,978	74,388	43,823	83,622	98,649	55,864	106,160	120,622	72,328	87,826	104,048	59,027
	Finance director	45,803	45,322	29,742	58,273	63,241	37,053	72,072	77,280	44,585	61,015	65,381	38,348
	Personnel director	48,287	48,518	29,392	57,536	63,304	35,950	66,528	73,101	42,877	57,765	61,913	36,910
LUXEMBOURG:	Chief executive	56,858	61,426	42,250	69,607	73,753	53,445	83,002	99,221	62,014	72,521	82,371	53,198
	Personnel director	41,260	45,290	33,988	47,114	53,483	38,441	65,158	70,155	46,777	58,201	57,812	40,208
	Finance director	41,999	44,859	33,844	49,022	58,101	38,167	61,211	66,385	44,948	52,985	57,033	39,803
FRANCE:	Chief executive	63,837	72,615	45,967	82,360	92,304	54,197	101,185	130,214	66,889	85,318	103,503	57,980
	Finance director	40,531	43,028	32,803	53,127	59,571	38,330	64,278	71,361	45,173	53,546	50,920	38,853
	Personnel director	38,441	41,023	27,474	47,601	51,364	33,457	61,413	66,044	42,414	50,573	55,130	35,910
GERMANY:	Chief executive	74,980	85,231	44,437	91,683	107,570	57,406	113,238	137,226	63,336	96,825	110,830	56,876
	Finance director	46,980	49,442	26,313	55,334	59,850	33,250	66,217	74,933	40,349	59,441	64,227	35,738
	Personnel director	46,472	48,284	27,501	53,153	54,929	30,985	63,512	67,287	36,807	58,021	60,003	33,335
UNITED KINGDOM:	Chief executive	48,700	54,950	36,817	63,290	70,930	48,105	83,050	93,380	59,753	69,804	84,670	55,036
	Finance director	34,980	36,770	25,739	44,680	46,080	31,341	54,840	59,630	39,488	46,430	50,540	34,367
	Personnel director	32,038	33,160	23,875	39,470	43,150	29,774	49,830	55,540	37,212	41,884	46,120	31,362
SWITZERLAND:	Chief executive	71,585	80,279	39,028	86,871	99,632	46,356	110,139	135,278	59,195	92,034	108,504	50,190
	Finance director	57,258	59,881	30,772	65,284	71,963	35,482	76,838	88,124	42,231	68,713	75,721	37,335
	Personnel director	50,000	51,888	27,289	57,125	61,938	31,399	68,703	73,627	36,302	60,028	64,449	32,672
AUSTRIA:	Chief executive	59,059	73,054	35,527	64,853	74,799	46,596	109,310	124,880	60,231	91,987	106,834	51,506
	Finance director	43,259	44,818	23,169	52,437	55,900	28,424	65,117	74,656	37,428	55,532	60,563	30,797
	Personnel director	45,125	45,417	23,478	53,870	58,823	29,910	64,101	68,922	34,461	54,446	58,280	27,686
PORTUGAL:	Chief executive	30,447	33,183	25,033	38,632	46,477	38,731	53,040	62,659	50,475	44,052	51,184	41,943
	Finance director	23,587	25,842	23,322	30,397	32,925	28,610	35,988	40,701	34,483	31,553	34,719	29,887
	Personnel director	22,038	25,980	22,642	27,530	29,230	25,982	34,646	37,485	32,279	29,451	31,975	27,978
BELGIUM:	Chief executive	54,245	61,526	29,022	71,393	80,531	35,708	92,023	105,721	43,884	76,401	87,413	37,534
	Finance director	38,275	39,519	21,303	47,068	49,005	24,503	60,928	67,347	31,132	50,882	56,564	27,225
	Personnel director	38,833	40,498	21,395	49,104	51,012	25,506	60,249	65,119	30,564	50,928	55,837	26,885
NETHERLANDS:	Chief executive	53,142	63,322	31,621	68,797	78,894	37,917	86,579	97,300	44,758	71,632	83,224	39,948
	Finance director	37,848	39,279	21,999	45,833	49,661	26,320	53,925	55,464	30,431	47,004	51,304	26,708
	Personnel director	36,061	40,200	22,512	43,265	48,394	24,854	52,054	55,581	28,350	44,527	47,721	25,292
IRELAND:	Chief executive	42,174	47,804	25,820	53,249	64,232	33,375	63,553	77,214	39,364	54,506	64,765	33,553
	Finance director	34,330	36,576	20,788	42,742	45,803	25,087	49,157	53,354	38,394	42,025	45,333	24,888
	Personnel director	32,568	34,753	20,102	37,717	41,444	29,160	43,917	49,637	26,765	38,312	42,144	23,551

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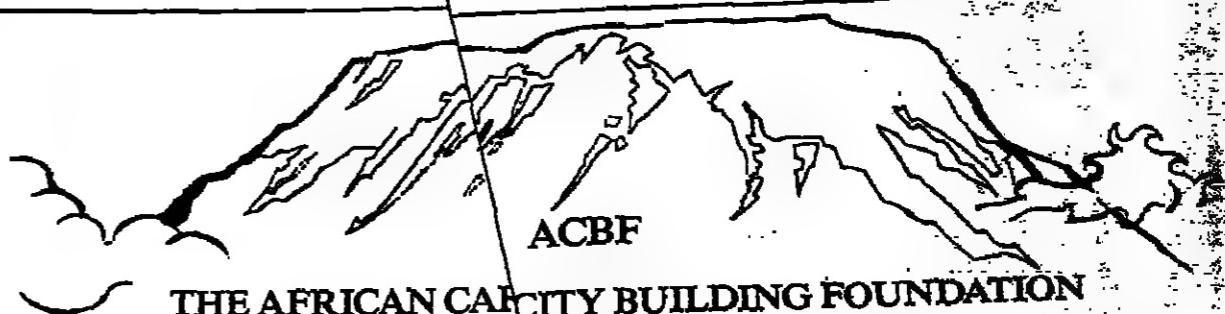
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ACCOUNTANCY COLUMN

Easing the burden of small company audits

By Sita Fearnley

THE PROSPECT of tougher auditing standards and the costs of the new compliance mechanisms are making a nonsense of existing audit requirements for small companies.

This month's proposed new standards from the Auditing Practices Board (APB) put greater burdens on auditors by recommending that they are more pro-active in ensuring that a company is "going concern", and at they issue more definitive opinions on the financial statements in audit reports.

Meanwhile, auditors are having to adjust to a costly new regulatory regime, introduced in October 1991. All auditors must now be registered as competent to carry out company audits. They are subject to inspection to ensure they are complying with new regulations, which lay down standards for practice management, independence, professional conduct, technical competence, training and the conduct of audits.

To date, there are over 15,500 auditors names on the register, responsible for scrutinising the accounts of more than 1m companies. Many are small firms and sole practitioners whose client portfolio contains only small companies. They have been forced into this complex and costly regime because, unlike other EC countries, UK company law does not differentiate in its audit requirements between the multinational conglomerate and the owner-managed corner shop. Consequently neither do the current auditing standards and guidelines.

The more effective the APB's future

pronouncements are in tightening up on recognised inadequacies in the audit process, the greater the regulatory burden they will impose on the small business sector and the less appropriate the regime will become for the sector.

Many practitioners and proprietors of small companies hold the view that the law is an ass on the subject, and the closer one gets to the practicalities of auditing small companies the more assimilating it becomes. There are questions over whom the audit benefits, conflicts over the auditor's role, and practical difficulties in conducting audits.

Consider the situation of a small trading company controlled and run by a husband and wife as directors. In compliance with the requirements of company law, they maintain the legal minimum accounting records: a cash book, personal ledgers for debtors and creditors, and a record of the year-end stock, along with supporting vouchers.

The directors do not normally have the knowledge or expertise to prepare their own legal accounts, calculate their tax liabilities or carry out the duties of the Company Secretary. So they hire a practising accountant who performs these tasks as their agent and often acts as a business adviser.

The relationship becomes muddled when the accountant has to shift position from acting as agent for the directors to acting as auditor of the company. The law requires him to report to the shareholders on the truth and fairness of accounts which he has just prepared for them in their capacity as directors. In other words, the auditor expresses an opinion on

his own work to enable the directors to report to themselves as shareholders.

Equally, fundamental problems can arise because of the inevitable limitations on the audit of a small company. The main objectives of an audit could be summarised simplistically by five questions. Is the income complete? Do all payments represent value to the company? Are the assets overstated? Are the liabilities understated? Do the accounts comply with the law?

To answer these questions, the auditor makes an assessment of the company and designs his work accordingly. He takes account of the track record of the company and the directors, the reliability of the accounting records, the consistency of accounting ratios, the systems of internal control, and his judgment of the key areas of activity where effort should be focused.

Having made this assessment, he plans the mix of tests he will carry out. Audit testing may include compliance tests on the control systems, review of transactions, verification of the existence and valuations of assets and liabilities by reference to documentation or by other corroborative evidence, and a detailed review of the accounts. Any problems identified must be discussed and resolved before an audit opinion can be given.

But because there is no internal control and division of duties in a husband and wife company, a vital source of comfort for the auditor is not available. It is not possible to corroborate evidence or rely on the systems within the organisation.

Purchases and existence of assets

can be confirmed through third par-

ties, but how does an auditor confirm that all income has been accounted for? If he has reason to suspect that income is being diverted from the company by the directors, he can only address his queries to them, which is not going to contribute much to the audit process.

There is also the problem of dealing with discrepancies between the cash account and bank statements. Unidentifiable payments could be legitimate business expenses, but equally could be directors' personal expenses passed through the books of the business.

Compliance with the Companies Act – particularly the requirement for maintenance of proper accounting records – also causes difficulty. The accountant often has to compensate for deficiencies in record-keeping by meticulously constructing accounts from a jumble of paper. Accountants describe these records as "paper bag jobs", or old-fashioned "spike audits".

Having carried out this task and charged a fee for it, when he puts on his auditors' hat the accountant is understandably reluctant to qualify his client's accounts for a breach of the Act. But expressing a true and fair view opinion in such a case may be stretching a point.

There used to be a form of audit report which referred to accepting assurances from management in the absence of other corroborative evidence. This was much used by small practitioners in small company accounts, but was eventually viewed by the former Auditing Practices Committee as an excuse for not doing an audit and was withdrawn.

Although it was not the best of vehicles, it was a form of tacit recogni-

tion that there are many situations in small companies where an auditor is forced to rely heavily on information given by the directors without other corroboration.

Objections have been raised to abolishing small company audits in the past by third-party users – the banks and the Inland Revenue in particular – and by other creditors, to whom the auditors owe no duty of care, but who nevertheless make use of information in audited accounts.

A less onerous and more realistic reporting regime for small companies is needed, and there are precedents both in the US and in the Antipodes. Accounts of small companies are reviewed by qualified accountants, which provides reasonable assurances to third parties without the need for a full audit. As most of the accounts preparation work for small companies is already done by practising accountants, this makes the process very much simpler and more cost effective.

A similar system in the UK would mean that small companies would have some obligations in exchange for the benefits of limited liability, without incurring the costs of auditing and audit compliance. That would leave the Auditing Practices Board and the Regulators to get on with the job of dealing with the major problems.

Sita Fearnley BA FCA is Grant Thornton Lecturer in Accounting at the University of Southampton, and immediate past president of the Southern Society of Chartered Accountants, and a member of the Council of the Institute of Chartered Accountants in England and Wales. The views expressed are her own.

ACCOUNTANCY APPOINTMENTS

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FINANCIAL
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Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to Adrian Edgell or Angela McDermott, Coopers & Lybrand Deloitte Executive Resourcing Limited, Albion Court, 5 Albion Place, Leeds LS1 6JP, quoting reference number AE856 on both envelope and letter.

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Financial Controller

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FINANCIAL TIMES FRIDAY MAY 29 1992

Financial Controller

Suffolk/Essex Borders

Our client is a market leader in the manufacture of automotive components for car diesel engines throughout Europe and the Continent. The site has an annual turnover of c £40 million and is committed to further growth in order to enhance its position and status in the industry worldwide. Recent concern over environmental issues is now contributing to a new era in diesel production with diesel increasingly becoming acknowledged as the fuel of the future. As growing numbers of private motorists throughout Europe turn to the exceptional economy and reliability of diesel engines, the company is working with most of the leading vehicle and diesel engine manufacturers to help ensure their products are ready for the increasingly stringent environmental and economic climate of the 1990s.

As a result of a re-organisation within the Division and in order to strengthen their financial and commercial expertise, our client is seeking to appoint an ambitious, qualified accountant with strong financial communication and technical skills and the ability to become an integral part of the management team. The successful candidate will report to the General Manager on

c £35,000 + Car

site and will be responsible for all aspects of finance, control systems and reporting. The Financial Controller will also provide significant commercial input to the management of the business and the position will involve working closely with Divisional Management headquartered in France. Prospective candidates must be qualified accountants, preferably graduate calibre (aged 30-40), with a successful track record gained in a manufacturing/production environment. Applicants should be able to offer both a 'hands-on' approach to the business and the intellectual ability to contribute to strategic decisions. Above all, the individual must be able to demonstrate energy and commitment together with the ability to identify and manage change. Fluency in French would be useful but is not essential.

For further information, please write enclosing a full curriculum vitae (including salary details and day time telephone number) and quoting reference LN1703 to Gary Watson, Michael Page Finance, Contaction House, 136/138 London Road, St Albans AL1 3PA.

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Closing date for applications 12th June 1992.

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COMMODITIES AND AGRICULTURE

Coffee delegates under pressure

By David Blackwell

THE PRESSURE on coffee producers to come up with firm proposals for measures to support world prices mounted yesterday as the markets retreated in both London and New York.

The producers, who today end a three-day meeting at the London headquarters of the International Coffee Organisation, have been widely expected to reach agreement on a course of action that could be put before consumers at a full meeting of ICO at the end

of next month. Yesterday analysts felt that a consensus would be reached, but that it would be couched in vague terms.

Mr Lawrence Eagles, analyst with GNI, the London futures brokers, said that the producers would have to come up with concrete proposals to stop the markets turning bearish again. Mr Peter Kettle, of E.D. & F. Man, said the producers needed to have specific figures to put before the consumers.

London's July robusta contract closed at \$725 a tonne,

down \$10, while New York's nearby arabica contract was off more than 1 cent at 62.90 cents a lb by midday on trade selling. However, trading was thin as most of the cash markets in Europe were closed for the Ascension Day holiday.

Brazil and Colombia, the two biggest producers, last week moved a lot closer in attitude towards the coffee agreement. However, the National Coffee Association of the US, the biggest consumer, last week reiterated its strong support for a continued free market.

Malaysian tin mine brought back to life

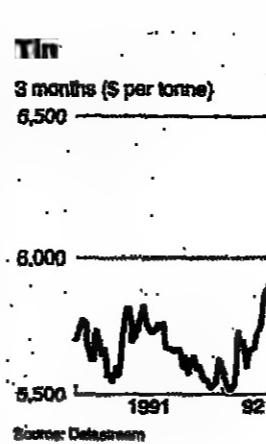
Paul Newman on the third incarnation of the Sungai Lembing operation in Pang

MALAYSIA'S SUNGEI Lembing tin deposit has demonstrated once again that you cannot keep a good mine down.

Once the world's biggest single source of tin, it was flooded and abandoned during the Japanese occupation in the Second World War. It was reopened at the end of the war but flooded again in 1987, after the operating company was forced into liquidation as a result of the slump in the prices. Undaunted by its chequered history, however, a Chinese-Malaysian partnership has now reopened the mine, partially pumping out the workings to resume hard rock mining, and has longer term plans to bring the entire complex back into operation.

The recent recovery in the prices, with LME quotations reaching an 18-month high and Kuala Lumpur Tin Market prices at the highest levels since August 1991, has come too late to save many of the higher-cost producers. The closure on 1 May of Gopeng, Malaysia's largest hydraulic tin mining operation, is the latest casualty in a lengthy list of mine closures brought about by the collapse of the International Tin Council's buffer stock operation in October 1985 and the subsequent slump in prices as more than 100,000 tonnes of stockpiled tin were released on to the market.

High-cost, hard rock mining – including the whole of the Cornish industry, the Kelapa Kampit mine in Indonesia and, briefly, Australia's Renison, the world's largest underground tin mine – fell victim to the slump. Low-cost Brazil-



Source: Datamann

year up to 1977. But output then began to decline steadily with only 744 tonnes produced in 1986, the last full year of operations. In 1987, PCC was forced into liquidation, the pumps were switched off and the workings flooded. All the mining equipment and infrastructure – including headframes, dressing sheds and the rail network – was dismantled for scrap and among those who came to purchase PCC's salvage were two mining executives taken to a recently worked-out Perak tin mine.

The two men, Chinese geologist Sia Kok Kiang and Malaysian businessman Dato' Haji Nasir, current president of the Pahang Malaya Chamber of Commerce, found out that while the fire sale of PCC's equipment was proceeding some of the mine's former face workers were covertly recovering valuable ore from the abandoned mine. Disguising himself as a miner, Mr Sia joined the illegal operators to explore the abandoned workings and concluded that, given sufficient venture capital, it could be brought back to life.

In July 1988, the Chinese-Malaysian business partnership decided to take an option on the mine. Mr Sia flew to the UK to discuss the viability of reopening Sungai Lembing with PCC's former general manager, Mr Henry Hodding and, given sufficient encouragement from Mr Hodding's extensive knowledge and first-hand experience of the mine, he approached the World Bank in Washington for aid. Although the Bank offered

links and MyThe headframe is back into the Cakak section. The mine has been dewatered development down to 1,100 feet below surface. Dewatering costs of a feasibility study, the scale of the \$4.1m project to reopen the mine was too small to meet the Bank's minimum project criteria.

Mr Sia then approached the Commonwealth Development Corporation, which agreed to put up \$1.5m in return for a one-third stake in the venture and, with local financing subsequently secured to raise the minimum initial \$4.1m operating finance, the decision was taken to reopen the mine on a 15-year lease to 2005.

By mid-1990, when tin prices were about \$1,916 a kilogram, half the level obtaining prior to the 1985 crisis, and with an accelerating closure of much of the world's tin mining capacity, Sungai Lembing became the first lode tin mine to reopen and start operations since the market collapse.

Widespread industry scepticism greeted the move, the venture being dismissed as undercapitalised and doomed to failure.

Some two years later the new operating company, Sungai Lembing Tin, is now gearing up to increase output from an initial 1.5-2.0 tonnes a month, and has established proved and probable reserves of 757,000 tonnes, grading 1.84 per cent tin, or 7,300 tonnes recoverable metal.

Only Cakak of Sungai Lembing's three major mining sections is currently being worked but the company's goal remains to make the entire mine fully operational by pumping out and reopening the other two sections. Will

the technology be rewarded. With world tin stocks expected to be down to 25,000 tonnes by the end of this year, the lowest level since 1962, tin prices rising in response to near equilibrium in supply/demand balance, the entrepreneurial courage of a Chinese geologist and Malaysian businessman is now being rewarded.

Some 100 miners currently employed at the tin mine have breathed new life into the small township of Sungai Lembing, some 50 km east of the Pahang state capital, Tan-

ger. The town was willy-nilly dependent for its livelihood on the fortunes of the tin mine and was left for dead when PCC went into liquidation in 1987. Business was returned to the small town and street traders and Mrs Sia Kok Kiang and Mr Dato' Haji Nasir are being hailed as saviours of the local community.

Price hopes brighten outlook for Brazilian producer

Bill Hincherberger reports on Paranapanema, the world's biggest tin exporter

PREDICTIONS OF further rises in tin prices are brightening the outlook for Paranapanema, the world's largest tin exporter and Brazil's largest private mining company.

Last year, the company predicted losses of \$30.6m. The poor showing was mostly due to its decision to write off, during 1988 and 1989, nearly \$70m in unpaid accounts payable by the government to its construction division, said Mr Samuel A. Hanan, director-vice president.

Of course, prices in the region of \$5.50 a tonne for tin, responsible for about 80 per cent of receipts last year, did not help.

Mr Hanan cited several factors to support his expectations of higher tin prices: lower wild-cat output at Brazil's Bom Futuro mine, the stabilisation

of Chinese production at the 16,000 tonnes a year, and the return of Russia to the consumer market, with estimated needs of about 8,000 tonnes a year.

He noted that the Russians had approached major international producers for price quotes, signalling their intention to begin importing again after a two year hiatus.

Global production is slowed because many mining companies practised selective extraction during the period of lean prices over the past seven years, going after high grade deposits, partly to hold down costs. "Those high grade deposits are depleted," said Mr Hanan, "and it is not easy to increase production when you are working with lower grades."

Mr Hanan expects a supply shortfall of 12,000 to 16,000 tonnes this year, even after adjusting for the release of 12,000 tonnes from strategic reserves by the US.

Brazilian production should drop from 28,000 tonnes to 25,000 tonnes, with Paranapanema accounting for about 17,000 tonnes. Brazil gave up little when it pledged an injunction to delay start-up. A three-member Supreme Court panel delayed an expected ruling this month when one of the justices asked for more time to study the case. The other two justices were prepared to rule in favour of Ebesa.

Lower yields from wildcat mining at Bom Futuro are primarily responsible for the lower Brazilian figures. Mr Hanan believes that output there should reach 8,000 tonnes this year, down from 10,000 tonnes in 1991. The mine pro-

duced 23,000 tonnes as recently as 1990.

Paranapanema is involved in a court battle over rights to Bom Futuro. Ebesa, a seven-

tonnes now extracted by the wild-cat miners. They extracted 8,150 tonnes between 1987, when operations began, and last year. Ebesa expects to invest between \$60m and \$80m in Bom Futuro if it gets the nod from the courts.

Paranapanema plans about \$20m of new investment in Brazil this year, split between its construction and mining divisions, now united under a unified management structure, the most evident change after Mr Octavio Cavalcanti Leccome bought out his former partner Mr Jose Carlos de Araujo last month.

Trader calls for rise in US wheat area

By Nancy Dunne in Washington

JUST AS the EC is preparing to boost land set-asides in a reformed Common Agriculture Policy, Cargill, the giant US grain exporter, is urging the US government to end acreage reduction for wheat and to even put some of the land in the US conservation reserve back into production.

"The US wheat industry is showing all the signs of an industry in trouble," Cargill said, in its company bulletin. "It is evident in the dwindling share of world wheat markets – down to levels rarely seen since the United States became a commercial exporter of wheat 30 years ago."

According to Cargill, the Conservation Reserve Program has taken 11m acres of formerly productive wheat acreage out of production. With these constraints full US production is 400m bushels – less than full production at the start of the 1980s – at a time when world grain usage has grown by about 30m bushels in the last 10 years.

"The US simply cannot hold its own by producing less when the world is consuming more," said Cargill.

The US Department of Agriculture says non-US wheat and wheat flour production grew steadily from 1988-89 until last year – from 55.7m tonnes to 71.2m tonnes. The most recent estimates indicate a reduction

of wheat production for 1992-93 from non-US sources to 69.8m tonnes.

Meanwhile, US wheat production has varied over the past four years from 37.6m tonnes to 33.6m tonnes to 35.7m tonnes and the most recent US grain report predicted a 32.6m output for the US this year.

Most of American wheat exports over the past six years have been subsidised, according to Cargill. This has led to "scrambled market signals" and confused producers. "US wheat prices are lower than they would be in an open market, given that carryover stocks are at their lowest point in decades," said the Cargill bulletin.

In the US, the stabilisation

LONDON SHARE SERVICE

AMERICANS

Notes	Price	Yd	1992	Mid Cap
Abbott Lab.	95 1/2	14	26	24
Wabash Corp.	20 1/2	14	24	24
American	20 1/2	14	24	24
Amer Cyanamid	12 1/2	14	24	24
Amer Express	12 1/2	14	24	24
Amer T & T	21 1/2	14	24	24
Ameri Amer	21 1/2	14	24	24
Bell Atlantic	24 1/2	14	24	24
Bethlehem Steel	22 1/2	14	24	24
Boeing	72 1/2	14	24	24
CPC	22 1/2	14	24	24
Continental Engr	12 1/2	14	24	24
Cross Matchless	15 1/2	14	24	24
Crysler	27 1/2	14	24	24
Dow Corning	27 1/2	14	24	24
Dow Chemical	22 1/2	14	24	24
Ford	44 1/2	14	24	24
Ford Motor	23 1/2	14	24	24
General Elect	48 1/2	14	24	24
Gillette	20 1/2	14	24	24
Honeywell	28 1/2	14	24	24
Houston Indu	18 1/2	14	24	24
Kodak-Gen	22 1/2	14	24	24
Lectron	24 1/2	14	24	24
Lever	18 1/2	14	24	24
Morgan	21 1/2	14	24	24
Morgan (LJ)	20 1/2	14	24	24
Monsant Co	48 1/2	14	24	24
Pep Apric	24 1/2	14	24	24
Pfizer	27 1/2	14	24	24
Ritson	27 1/2	14	24	24
Rockwell	12 1/2	14	24	24
Rop P	24 1/2	14	24	24
Roxie Rockwo	24 1/2	14	24	24
Sherman Bell	21 1/2	14	24	24
Sun Co	21 1/2	14	24	24
Texaco	21 1/2	14	24	24
Time Warner	24 1/2	14	24	24
Unilever	21 1/2	14	24	24
Univ Tech	21 1/2	14	24	24
Uva Tech	21 1/2	14	24	24
Uvitec Int	17 1/2	14	24	24
Vandy	18 1/2	14	24	24
Waste Manage	19 1/2	14	24	24
Westport	22 1/2	14	24	24

BUILDING MATERIALS - Cont.

Notes	Price	Yd	1992	Mid Cap
Abbott Lab.	95 1/2	14	24	24
Wabash Corp.	20 1/2	14	24	24
Americana	20 1/2	14	24	24
Bell Atlantic	24 1/2	14	24	24
Bethlehem Steel	22 1/2	14	24	24
Boeing	72 1/2	14	24	24
CPC	22 1/2	14	24	24
Continental Engr	12 1/2	14	24	24
Cross Matchless	15 1/2	14	24	24
Crysler	27 1/2	14	24	24
Dow Corning	27 1/2	14	24	24
Dow Chemical	22 1/2	14	24	24
Ford	44 1/2	14	24	24
Ford Motor	23 1/2	14	24	24
General Elect	48 1/2	14	24	24
Gillette	20 1/2	14	24	24
Honeywell	28 1/2	14	24	24
Houston Indu	18 1/2	14	24	24
Kodak-Gen	22 1/2	14	24	24
Lectron	24 1/2	14	24	24
Lever	18 1/2	14	24	24
Morgan	21 1/2	14	24	24
Morgan (LJ)	20 1/2	14	24	24
Monsant Co	48 1/2	14	24	24
Pep Apric	24 1/2	14	24	24
Pfizer	27 1/2	14	24	24
Ritson	27 1/2	14	24	24
Rop P	24 1/2	14	24	24
Roxie Rockwo	24 1/2	14	24	24
Sherman Bell	21 1/2	14	24	24
Sun Co	21 1/2	14	24	24
Texaco	21 1/2	14	24	24
Time Warner	24 1/2	14	24	24
Unilever	21 1/2	14	24	24
Univ Tech	21 1/2	14	24	24
Uva Tech	21 1/2	14	24	24
Uvitec Int	17 1/2	14	24	24
Vandy	18 1/2	14	24	24
Waste Manage	19 1/2	14	24	24
Westport	22 1/2	14	24	24

CONTRACTING & CONSTRUCTION - Cont.

Notes	Price	Yd	1992	Mid Cap
Abbott Lab.	95 1/2	14	24	24
Wabash Corp.	20 1/2	14	24	24
Americana	20 1/2	14	24	24
Bell Atlantic	24 1/2	14	24	24
Bethlehem Steel	22 1/2	14	24	24
Boeing	72 1/2	14	24	24
CPC	22 1/2	14	24	24
Continental Engr	12 1/2	14	24	24
Cross Matchless	15 1/2	14	24	24
Crysler	27 1/2	14	24	24
Dow Corning	27 1/2	14	24	24
Dow Chemical	22 1/2	14	24	24
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Ford Motor	23 1/2	14	24	24
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Gillette	20 1/2	14	24	24
Honeywell	28 1/2	14	24	24
Houston Indu	18 1/2	14	24	24
Kodak-Gen	22 1/2	14	24	24
Lectron	24 1/2	14	24	24
Lever	18 1/2	14	24	24
Morgan	21 1/2	14	24	24
Morgan (LJ)	20 1/2	14	24	24
Monsant Co	48 1/2	14	24	24
Pep Apric	24 1/2	14	24	24
Pfizer	27 1/2	14	24	24
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Sherman Bell	21 1/2	14	24	24
Sun Co	21 1/2	14	24	24
Texaco	21 1/2	14	24	24
Time Warner	24 1/2	14	24	24
Unilever	21 1/2	14	24	24
Univ Tech	21 1/2	14	24	24
Uva Tech	21 1/2	14	24	24
Uvitec Int	17 1/2	14	24	24
Vandy	18 1/2	14	24	24
Waste Manage	19 1/2	14	24	24
Westport	22 1/2	14	24	24

ENGINEERING - GENERAL - Cont.

Notes	Price	Yd	1992	Mid Cap
Abbott Lab.	95 1/2	14	24	24
Wabash Corp.	20 1/2	14	24	24
Americana	20 1/2	14	24	24
Bell Atlantic	24 1/2	14	24	24
Bethlehem Steel	22 1/2	14	24	24
Boeing	72 1/2	14	24	24
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Gillette	20 1/2	14	24	24
Honeywell	28 1/2	14	24	24
Houston Indu	18 1/2	14	24	24
Kodak-Gen	22 1/2	14	24	24
Lectron	24 1/2	14	24	24
Lever				

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Ref	Code	Name	Price	Yield	Units	Ref	Code	Name	Price	Yield	Units	Ref	Code	Name	Price	Yield	Units	Ref	Code	Name	Price	Yield	Units	
Stewart Every Unit Trust Mgrs Ltd (12000H)	031-226-527					Stewart Every Unit Trust Mgrs Ltd (12000H)	031-226-527					Stewart Every Unit Trust Mgrs Ltd (12000H)	031-226-527				Stewart Every Unit Trust Mgrs Ltd (12000H)	031-226-527						
45 Charlotte St, Edinburgh						45 Charlotte St, London EC2V 5AD	071-288-1615					45 Charlotte St, London EC2V 5AD	071-288-1615				45 Charlotte St, London EC2V 5AD	071-288-1615						
U.S. Fund (12000F)	031-226-527					U.S. Fund (12000F)	031-226-527					U.S. Fund (12000F)	031-226-527				U.S. Fund (12000F)	031-226-527						
British Unit Trust Mgrs Ltd (12000F)	031-226-527					British Unit Trust Mgrs Ltd (12000F)	031-226-527					British Unit Trust Mgrs Ltd (12000F)	031-226-527				British Unit Trust Mgrs Ltd (12000F)	031-226-527						
Europac (12000F)	031-226-527					Europac (12000F)	031-226-527					Europac (12000F)	031-226-527				Europac (12000F)	031-226-527						
Europe (12000F)	031-226-527					Europe (12000F)	031-226-527					Europe (12000F)	031-226-527				Europe (12000F)	031-226-527						
Japan (12000F)	031-226-527					Japan (12000F)	031-226-527					Japan (12000F)	031-226-527				Japan (12000F)	031-226-527						
New Pacific (12000F)	031-226-527					New Pacific (12000F)	031-226-527					New Pacific (12000F)	031-226-527				New Pacific (12000F)	031-226-527						
M& G & Securities Ltd (12000F)	031-226-527					M& G & Securities Ltd (12000F)	031-226-527					M& G & Securities Ltd (12000F)	031-226-527				M& G & Securities Ltd (12000F)	031-226-527						
America Fund (12000F)	031-226-527					America Fund (12000F)	031-226-527					America Fund (12000F)	031-226-527				America Fund (12000F)	031-226-527						
Japan Fund (12000F)	031-226-527					Japan Fund (12000F)	031-226-527					Japan Fund (12000F)	031-226-527				Japan Fund (12000F)	031-226-527						
Shandong Fund (12000F)	031-226-527					Shandong Fund (12000F)	031-226-527					Shandong Fund (12000F)	031-226-527				Shandong Fund (12000F)	031-226-527						
Admiral Fund (12000F)	031-226-527					Admiral Fund (12000F)	031-226-527					Admiral Fund (12000F)	031-226-527				Admiral Fund (12000F)	031-226-527						
Capitol Fund (12000F)	031-226-527					Capitol Fund (12000F)	031-226-527					Capitol Fund (12000F)	031-226-527				Capitol Fund (12000F)	031-226-527						
Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527					Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527					Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527				Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527						
St. Mary's Court, Retford						St. Mary's Court, Retford					St. Mary's Court, Retford					St. Mary's Court, Retford				St. Mary's Court, Retford				
North America (12000F)	031-226-527					North America (12000F)	031-226-527					North America (12000F)	031-226-527				North America (12000F)	031-226-527						
Major Equity (12000F)	031-226-527					Major Equity (12000F)	031-226-527					Major Equity (12000F)	031-226-527				Major Equity (12000F)	031-226-527						
Major Bond (12000F)	031-226-527					Major Bond (12000F)	031-226-527					Major Bond (12000F)	031-226-527				Major Bond (12000F)	031-226-527						
Major Cash (12000F)	031-226-527					Major Cash (12000F)	031-226-527					Major Cash (12000F)	031-226-527				Major Cash (12000F)	031-226-527						
Majority Stock (12000F)	031-226-527					Majority Stock (12000F)	031-226-527					Majority Stock (12000F)	031-226-527				Majority Stock (12000F)	031-226-527						
Shandong Fund (12000F)	031-226-527					Shandong Fund (12000F)	031-226-527					Shandong Fund (12000F)	031-226-527				Shandong Fund (12000F)	031-226-527						
Admiral Fund (Ret'd) At. Hutton, Buxton, Eds						Admiral Fund (Ret'd) At. Hutton, Buxton, Eds					Admiral Fund (Ret'd) At. Hutton, Buxton, Eds					Admiral Fund (Ret'd) At. Hutton, Buxton, Eds								
Capitol Fund (Ret'd) At. Hutton, Buxton, Eds						Capitol Fund (Ret'd) At. Hutton, Buxton, Eds					Capitol Fund (Ret'd) At. Hutton, Buxton, Eds					Capitol Fund (Ret'd) At. Hutton, Buxton, Eds								
Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527					Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527					Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527				Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527						
St. Mary's Court, Retford, Buxton, Eds						St. Mary's Court, Retford, Buxton, Eds					St. Mary's Court, Retford, Buxton, Eds					St. Mary's Court, Retford, Buxton, Eds				St. Mary's Court, Retford, Buxton, Eds				
North America (12000F)	031-226-527					North America (12000F)	031-226-527					North America (12000F)	031-226-527				North America (12000F)	031-226-527						
Major Equity (12000F)	031-226-527					Major Equity (12000F)	031-226-527					Major Equity (12000F)	031-226-527				Major Equity (12000F)	031-226-527						
Major Bond (12000F)	031-226-527					Major Bond (12000F)	031-226-527					Major Bond (12000F)	031-226-527				Major Bond (12000F)	031-226-527						
Major Cash (12000F)	031-226-527					Major Cash (12000F)	031-226-527					Major Cash (12000F)	031-226-527				Major Cash (12000F)	031-226-527						
Majority Stock (12000F)	031-226-527					Majority Stock (12000F)	031-226-527					Majority Stock (12000F)	031-226-527				Majority Stock (12000F)	031-226-527						
Shandong Fund (12000F)	031-226-527					Shandong Fund (12000F)	031-226-527					Shandong Fund (12000F)	031-226-527				Shandong Fund (12000F)	031-226-527						
Admiral Fund (Ret'd) At. Hutton, Buxton, Eds						Admiral Fund (Ret'd) At. Hutton, Buxton, Eds					Admiral Fund (Ret'd) At. Hutton, Buxton, Eds					Admiral Fund (Ret'd) At. Hutton, Buxton, Eds								
Capitol Fund (Ret'd) At. Hutton, Buxton, Eds						Capitol Fund (Ret'd) At. Hutton, Buxton, Eds					Capitol Fund (Ret'd) At. Hutton, Buxton, Eds					Capitol Fund (Ret'd) At. Hutton, Buxton, Eds								
Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527					Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527					Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527				Sun Alliance Unit Trust Mgrs Ltd (12000F)	031-226-527						
Waverley Unit Trust Mgrs Ltd (12000F)	031-226-527					Waverley Unit Trust Mgrs Ltd (12000F)	031-226-527					Waverley Unit Trust Mgrs Ltd (12000F)	031-226-527				Waverley Unit Trust Mgrs Ltd (12000F)	031-226-527						
13 Charlotte St, London W1 (12000F)	031-226-527					13 Charlotte St, London W1 (12000F)	031-226-527					13 Charlotte St, London W1 (12000F)	031-226-527				13 Charlotte St, London W1 (12000F)	031-226-527						
Global Fund (12000F)	031-226-527					Global Fund (12000F)	031-226-527					Global Fund (12000F)	031-226-527				Global Fund							

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Mid Price	Offer Price	+ or -	Yield	Mid Price	Offer Price	+ or -	Yield	Mid Price	Offer Price	+ or -	Yield	Mid Price	Offer Price	+ or -	Yield
Pearl Assurance (Unit Fund) LM	0703-070470			President Mutual Life Assc Assn - Consol'd	041-248-2373			Scotthill Assurance Co Ltd	0403-232383			Westway Assurance Society	021-200-2003		
Lloyds West Peterline PE24PFT				Starmark Life Assurance Co Ltd	021-200-2004			St. Ma's Court Martine	021-200-2004			Windsor Life Assc Co Ltd	0982-292923		
Property Devt Fund	125.9	126.1	+0.2	Managed Fd	178.3	-0.1		Life Funds	120.1	-0.1		Winton Life Assc Co Ltd	021-200-2005		
Equity Growth	124.5	125.1	+0.6	Managed	125.6	-0.5		Managed	121.1	-0.1		Winton Life Assc Co Ltd	021-200-2006		
Money Fund	127.5	128.5	+1.0	Property	120.4	-0.3		Equity	120.0	-0.1		Winton Life Assc Co Ltd	021-200-2007		
Mixed Fund (Acc)	127.5	128.5	+1.0	International	120.5	-0.3		Equity Income	118.1	-0.1		Winton Life Assc Co Ltd	021-200-2008		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Far East	144.2	-0.1		Winton Life Assc Co Ltd	021-200-2009		
Money Fund	127.5	128.5	+1.0	Index-Linked Gilt	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2010		
Mixed Fund (Acc)	127.5	128.5	+1.0	Gold	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2011		
Equity Fund	127.5	128.5	+1.0	Gold	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2012		
Equity Fund	127.5	128.5	+1.0	Managed	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2013		
Equity Fund	127.5	128.5	+1.0	Property	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2014		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2015		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2016		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2017		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2018		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2019		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2020		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2021		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2022		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2023		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2024		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2025		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2026		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2027		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2028		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2029		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2030		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2031		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2032		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2033		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2034		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2035		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2036		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2037		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2038		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2039		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2040		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2041		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2042		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2043		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2044		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2045		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2046		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2047		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2048		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2049		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2050		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2051		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2052		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1		Winton Life Assc Co Ltd	021-200-2053		
Equity Fund	127.5	128.5	+1.0	Equity Int'l	120.5	-0.3		Equity Income	120.5	-0.1</td					

Bauer ST, Series A — | SFT- 550.0 910.0 | --- |
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar drifts down

TRADING was quiet on the foreign exchanges as much of northern Europe celebrated Ascension Day.

The dollar drifted down on profit-taking after Wednesday's strong performance. Modestly encouraging US weekly jobless claims data raised barely a flicker of interest.

Jobless claims fell to a seven month low of 403,000 from a revised 407,000 the week before. Forecasts had been for another rise to 408,000.

Analysts said the figures were consistent with a rise in May non-farm payrolls of 100,000 or slightly more and would, therefore, keep the Federal Reserve from further easing.

By mid-afternoon the dollar had drifted down almost a pfennig to DM1.6275 after Wednesday's close at DM1.6275. The softening of the US currency also followed rumours that the Bank of Japan had been intervening to steady the Yen.

One trader said he suspected the BoJ intervened in Tokyo over night but doubted it had carried on into European trading.

At the Tokyo close the dollar stood at Y125.92 and DM1.6240. It closed in Europe at Y125.50.

E IN NEW YORK

May 26	Latest	Previous Close
1 Euro	1.0299 - 1.0304	1.0245 - 1.0293
1.00 - 0.90	0.95 - 0.96	0.95 - 0.96
3 months	2.70 - 2.80	2.65 - 2.65
12 months	3.70 - 3.80	3.65 - 3.70

Forward premiums and discounts apply to the US dollar

STERLING INDEX

May 26	Latest	Previous Close
0.20	92.5	92.5
0.50	92.5	92.5
10.00	92.5	92.5
20.00	92.5	92.5
1.00	92.5	92.5
5.00	92.5	92.5
10.00	92.5	92.5
4.00	92.5	92.7

CURRENCY MOVEMENTS

May 26	Bank of England Interbank	Maturity	Guarantee %	Change %
Sterling	92.4		-1.2	
US Dollar	1.0299 - 1.0304	1.0245 - 1.0293	0.95 - 0.96	
1.00 - 0.90	0.95 - 0.96	0.95 - 0.96		
3 months	2.70 - 2.80	2.65 - 2.65		
12 months	3.70 - 3.80	3.65 - 3.70		

Forward premiums and discounts apply to the US dollar

DOLLAR SPOT - FORWARD AGAINST THE POUND

May 26	Day's spread	Cash	One month	% p.a.	Three months	% p.a.	One year	% p.a.
U.S. \$1.00	1.0299 - 1.0304	1.0245 - 1.0293	0.95 - 0.96					
0.20	92.5	92.5	92.5					
10.00	92.5	92.5	92.5					
20.00	92.5	92.5	92.5					
1.00	92.5	92.5	92.5					
5.00	92.5	92.5	92.5					
10.00	92.5	92.5	92.5					
4.00	92.5	92.5	92.7					

Forward premiums and discounts apply to the US dollar

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

May 26	Day's spread	Cash	One month	% p.a.	Three months	% p.a.	One year	% p.a.
U.S. \$1.00	1.0299 - 1.0304	1.0245 - 1.0293	0.95 - 0.96					
0.20	92.5	92.5	92.5					
10.00	92.5	92.5	92.5					
20.00	92.5	92.5	92.5					
1.00	92.5	92.5	92.5					
5.00	92.5	92.5	92.5					
10.00	92.5	92.5	92.5					
4.00	92.5	92.5	92.7					

Forward premiums and discounts apply to the US dollar

CURRENCY RATES

May 27	Bank of England Interbank	Specialist	Guarantee %	Guarantee %	Change %
Sterling	0.768804	0.768804			
U.S. \$1.00	1.0299 - 1.0304	1.0245 - 1.0293	0.95 - 0.96	0.95 - 0.96	
Austrian Schillings	1.0916	1.0916	1.0916	1.0916	
Belgian Franc	1.3113	1.3113	1.3113	1.3113	
Canadian Dollar	1.1113	1.1113	1.1113	1.1113	
Danish Krone	1.0444	1.0444	1.0444	1.0444	
French Franc	1.0295	1.0295	1.0295	1.0295	
French Guilder	1.0474	1.0474	1.0474	1.0474	
Irish Pound	1.0474	1.0474	1.0474	1.0474	
Italian Lira	1.0474	1.0474	1.0474	1.0474	
Swiss Franc	1.0474	1.0474	1.0474	1.0474	
Swedish Krona	1.0474	1.0474	1.0474	1.0474	
UK Sterling	92.5	92.5	92.5	92.5	
Yen	1.0474	1.0474	1.0474	1.0474	
Other Currencies	1.0474	1.0474	1.0474	1.0474	

All bank rates refer to central bank discount rates. Rates are not quoted by the UK, Spain and Ireland.

All UK SDR rates are for May 27.

MONEY MARKETS

Pressure lifted

AFTER several days of tight trading the pressure was finally taken off the UK money markets yesterday.

Although the overnight rate climbed swiftly to well over 11 per cent in the early morning it plunged at midday once it became clear that the big liquidity shortage forecast by the Bank of England would be relieved easily, contrary to expectations.

The Bank's initial forecast was less than the shortages forecast at the beginning of the week but still considerable at £1.5bn.

UK clearing bank base lending rate 10 per cent from May 5, 1992

£ sterling base lending rate 10 per cent from May 5, 1992

In the early round of the Bank's operations traders held on to paper, keeping liquidity tight. As the cost of overnight money crept upwards the Bank acted to push overnight rates below 11 per cent. At midday it was successful.

Overnight rates which had started the day 4% of a point firmer at 11% per cent, fell to around 9 per cent after the Bank bought £1bn of bills across the bands and conducted its second repurchase agreement of the morning.

After that, there was little

life left in the market. Many operators had managed to square their books as the rate tumbled. Those who dithered found themselves paying up to 10% per cent later.

In the afternoon the forecast was revised slightly to 21.35bn. The Bank operated again, purchasing a further £55m of band-1 bills at 9% per cent. Late assistance of £3.3bn brought total interventions for the day to £1.5bn, all but taking out the shortage.

The key three-month rate, which opened at 10% per cent eased to 10% per cent but moved back to close unchanged on the day.

At the longer end, rates remained unchanged with six month money closing at 10% per cent, and one year money at 10% per cent.

There was very little activity on the futures market which continued to indicate no early cut in base rates. The September sterling contract, now the most actively traded futures contract, edged up 6 basis points during the day from an open of 90.30. The June contract traded in a five tick range and closed at 90.02.

The Federal Reserve added reserves to the banking system with four-day system repurchase agreements. Federal funds traded at 3% per cent.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FINANCIAL FUTURES AND OPTIONS

Liffe Long Gilt Futures Options

£100,000 lots of 100%

Strike Date Settlement

WORLD STOCK MARKETS

AUSTRIA	FRANCE (continued)				GERMANY (continued)				NETHERLANDS				SWEDEN (continued)				CANADA												
May 27	Kr	+ or -			May 27	Frs.	+ or -		May 27	Frs.	+ or -		May 27	Kroner.	+ or -		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Austrian Airlines	2,240	-			Beguin-Say	573	-		DW	572.50	-		Gambro B Free	263	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Creditanstalt Pf.	522	-			Beguin-Say Cartier	494	-		Daimler-Benz	805.40	-		Incentive & Free	188	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
EA General	3,499	-			Bengaluru	3,275	-		Deckel (Fr.)	150	-		Medi-Fres	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Jugendzäuber	15,800	-			Bengaluru	3,155	-		Deutsche Post	100	-		Medi-Fres	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Petrom	3,300	-			Bentley	182.50	-		Deutsche Bank	70.75	-		Medi-Fres	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Raden-Hausfahrt	400	-			Bentley	1,163	-		Didi-Work	145	-		Medi-Fres	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Reinigung Brüder	1,444	-			Bentley	295	-		Dickschmidt	568	-		Medi-Fres	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Steyr-Daimler	217	-			Bentley	2,715	-		Drapertw.	330	-		Medi-Fres	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Vetrauer Magnett	368	-			Bentley	172	-		Dreher	540	-		Medi-Fres	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Verband Brd.	524	-			Bentley	1,272	-		Dreher	780	-		Medi-Fres	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Wiesberger	1,193	-			Bentley	1,272	-		Dreher	780	-		Medi-Fres	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Z-Länderbank	1,193	-			Bentley	1,272	-		Dreher	780	-		Medi-Fres	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BELGIUM/LUXEMBOURG					Belgium	2,240	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
May 27	Frs.	+ or -			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
ACEC-Union Mills	2,995	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
AGC group	2,950	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
B&L	2,175	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Banca Int. di Lira	11,550	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Banca San Le Po	12,050	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BEP	3,470	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BESI	2,175	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BESI-Banca Int. di Lira	11,550	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Bespa	2,175	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
Bespa-Credit Suisse	1,570	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BESI-Credit Suisse	1,570	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BESI-Credit Suisse	1,570	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BESI-Credit Suisse	1,570	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BESI-Credit Suisse	1,570	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BESI-Credit Suisse	1,570	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BESI-Credit Suisse	1,570	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BESI-Credit Suisse	1,570	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	114
BESI-Credit Suisse	1,570	-			Bentley	2,000	-		Duo	2,000	-		Dreher	16	-		14000 Corus Sys	3225	225	2014	2000 Laurent	55	55	54	12500 RyfTrees	85	85	85	1

UNITED STATES FINANCE & INVESTMENT

The Financial Times proposes to publish this survey on

Decision makers in over 160 countries world-wide and 50% of the International Financial Managers in Europe's top companies will see this

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Data Source: International Financial Managers in Europe 1989

